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1           **COMMERCE COMMISSION CONFERENCE HELD ON 7 AUGUST 2012**  
2                   **AT CLIFTONS, LEVEL 28, THE MAJESTIC CENTRE,**  
3                   **WILLIS STREET, WELLINGTON, COMMENCING AT 9.00 A.M.**  
4

5   **CHAIR:** Right, can we make a start, please. I would like to  
6           welcome everybody to this conference today. We are here  
7           to go through the process of our assessment of the review  
8           of the Information Disclosure Regulation applying to  
9           specified airport services provided by Wellington  
10          International Airport under Part 4 of the Commerce Act.       08.58

11          My name is Mark Berry, I'm the Chair of the Commission  
12          and of this session at the conference. With me are  
13          members of the Commission who will be making the  
14          decisions required to fulfil the Commission's  
15          responsibilities under section 56G of the Commerce Act.

16          My fellow Commissioners are Deputy Chair, Sue Begg to  
17          my left, and Commissioner Pat Duignan to my right.  
18          Commissioner Duignan will need to be absent during the  
19          afternoon for a short time due to another official  
20          engagement, however, he will review the transcript in       08.58  
21          full so that he is aware of what is discussed in his  
22          absence.

23          In attendance today with us are also a number of staff  
24          from the Commerce Commission who have been involved in  
25          this project.

26          I have got a standard outline of processes and  
27          procedures which I need to go through for the purposes of  
28          the record.

29          The Commission determined information disclosure  
30          requirements and input methodologies for airport services   08.59  
31          supplied at Wellington, Auckland and Christchurch  
32          International Airports in December 2010, as it was  
33          required to do under those time constraints under Part 4  
34          of the Commerce Act. We are also required under Part 4

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1 to prepare a summary and analysis of any information  
2 disclosed, and to report to the Ministers of Commerce and  
3 Transport on how effectively Information Disclosure  
4 Regulation under Part 4 is promoting the purpose set out  
5 in the purpose statement of Part 4, namely section 52A.

6 In the current circumstances both the timing and much  
7 of the work required for these two tasks in fact  
8 overlaps. We intend to proceed with the section 56G  
9 reviews as our first priority and to publish a separate  
10 summary and analysis of the disclosed information as soon 09.00  
11 as practicable after we have completed the section 56G  
12 reviews. We consider that this approach is the most  
13 logical and efficient use of our resources in the current  
14 circumstances.

15 We have received helpful submissions and  
16 cross-submissions from interested parties on the process  
17 scope and approach to our task of reporting to the  
18 Ministers under section 56G. A number of issues were  
19 raised and we published an update paper to address these.  
20 We have also received helpful submissions and 09.01  
21 cross-submissions on a number of questions we put to  
22 interested parties on Wellington Airport's disclosed  
23 information. It is those submissions and  
24 cross-submissions and our analysis to date that have  
25 formed the agenda for today's conference.

26 The objective of this conference is for the Commission  
27 to understand the impact, if any, that Part 4 information  
28 disclosure is having on Wellington Airport's performance  
29 in section 52A(1) terms and its behaviour.

30 I'll just turn to some procedural aspects of today. I 09.01  
31 have a few points in which to elaborate on,  
32 administrative arrangements which were set out in the  
33 31 July 2012 notification.

34 The Commission has carefully read all submissions and

1 cross-submissions. The conference is intended to focus  
2 on the areas where the Commission wants to test and  
3 deepen its understanding of the written submissions made  
4 by parties. The Commission does not usually allow new  
5 material to be presented at its conferences given that  
6 parties would not have had an opportunity to consider  
7 such information. The Commission considers, however,  
8 that some flexibility may be warranted for this  
9 conference as parties have an opportunity to provide  
10 cross-submissions on any new material following this 09.02  
11 conference.

12 Just to recap. At the end of this conference there is  
13 this round of cross-submissions which we'll come back to  
14 later today and then we have our draft determination with  
15 further submission rounds, and there are two of those.  
16 So, we will permit some flexibility today if there is new  
17 material, but we'll address that as we come to it.

18 We have allocated time for parties to introduce  
19 themselves to the Commission and we have also allocated  
20 an hour of time later this afternoon for any of the three 09.03  
21 airports, Air New Zealand, BARNZ and the New Zealand  
22 Airports Association to address the Commission if they  
23 wish to do so. We expect the session to be based on  
24 material covered during the day, and for those who were  
25 in attendance at our earlier input methodology  
26 conferences, we did this at one of those conferences  
27 where we gave parties a chance to produce a closing  
28 address based on any points they wanted to highlight or  
29 address from what had been discussed in the course of the  
30 day. 09.03

31 The conference has generally been organised around the  
32 areas of performance relevant to the purpose of Part 4.  
33 We appreciate that each of these areas of performance  
34 interrelate. However, for the purposes of this

1 conference we have simply arranged them as separate  
2 topics and allocated time according to where we need  
3 further understanding of submissions and  
4 cross-submissions. The timing and order do not reflect  
5 relevance or relevance importance. Furthermore, each  
6 topic may be relevant to any or all of the four objects  
7 set out under section 52A(1). The Commissioners will  
8 move through these topics throughout the day and ask  
9 questions on Wellington International Airport's  
10 performance and about the impact Information Disclosure 09.04  
11 Regulation is having on that performance. Other  
12 questions will also be asked in order to understand  
13 whether Information Disclosure Regulation is having an  
14 impact on Wellington Airport's behaviour. Commission  
15 staff may also follow up on some of these issues. As  
16 you'll be aware from our previous conferences, once  
17 Commissioners have asked questions typically Commission  
18 staff are invited to do so. While the conference is  
19 focused on particular areas we wish to explore, the fact  
20 that we may not refer to other issues in our questioning 09.05  
21 does not mean we have reached a view on any matter. The  
22 conference is simply focused on issues where the  
23 Commission believes that it will be assisted by further  
24 explanation and discussion.

25 While this conference provides an opportunity for  
26 views to be discussed, we would like to reiterate that  
27 the various rounds of written submissions remain the  
28 principal avenue by which the Commission seeks and  
29 receives interested parties' views. Please recognise the  
30 importance of the written material you present throughout 09.05  
31 the consultation process and the need for your written  
32 submissions to set out your position in a comprehensive  
33 way. As I've already mentioned, following the  
34 conference, parties have the opportunity to make

1 cross-submissions. Cross-submissions on this conference  
2 are due on 17 August. Everyone is invited to make  
3 cross-submissions on any matters discussed at this  
4 conference. There will also be an opportunity, as I have  
5 already mentioned, to make detailed submissions on our  
6 draft report.

7 As with previous conferences, we intend that there  
8 should be as little formality and technicality as is  
9 necessary. The conference is not adversarial and no  
10 party will have the right to ask questions of any party 09.06  
11 during the proceedings unless requested to do so with  
12 leave from the Commission. During each topic session we  
13 expect the relevant representative and expert of each  
14 participant to sit at the table in front of us. Our  
15 understanding is all independent experts have signed the  
16 letter confirming that they have read the Code of Conduct  
17 for expert witnesses under the High Court Rules and have  
18 agreed to abide by those rules when speaking at this  
19 conference.

20 Commissioners and Commission staff will ask questions 09.07  
21 and we may on some matters direct the question to a  
22 specific individual. In asking questions the Commission  
23 will seek to canvass a full range of views on all issues.  
24 We appreciate that these representatives may not be able  
25 to answer all questions posed. If the timetable permits,  
26 we may allow other advisors to respond to the  
27 Commissioner's questions, otherwise the party's response  
28 can be covered in detail in their cross-submission. We  
29 will publish a list of matters that parties undertake to  
30 come back to us on, on our website, together with the 09.07  
31 transcript as soon as practicable following the  
32 conference, and we anticipate that this material will be  
33 available about around 10 August.

34 We usually get very prompt turnaround, as you'll know,

1 from our stenographers.

2 The conference proceedings will be recorded.

3 Microphones are available at the table for speakers. We  
4 also have a microphone on the stand located by the  
5 participants' tables. Please speak into the microphone  
6 when making your presentation and identify yourself for  
7 the record. Speak clearly and slowly so the stenographer  
8 does not have problems with the transcript.

9 The agenda provides for a lunch break and breaks for  
10 morning and afternoon tea. The agenda is flexible and we 09.08  
11 may need to make changes as we progress. For example,  
12 I'm doing the session on quality and I'm not anticipating  
13 that that will necessarily go for as long as that time so  
14 that we'll move straight into the next session after  
15 that.

16 Commissioners will not be available for consultation  
17 with parties during the breaks. Tea and coffee will be  
18 available at the rear of the conference room. The  
19 conference room will be open during breaks, however, you  
20 should be aware that the room is not secure during the 09.09  
21 day so please remain with your material or only leave  
22 non-confidential material behind you.

23 Just down to administrative matters, as seems to  
24 always be necessary for me to do. Bathroom facilities  
25 are located down the corridor out the back there. If we  
26 have to evacuate the building in the case of an  
27 emergency, please follow the direction of Cliftons staff  
28 and make your way down the fire exits. There is one fire  
29 exit next to the bathrooms to the left of the elevators,  
30 and the second is to the right of the elevators through 09.09  
31 the glass door by the Cliftons office.

32 The contact person from the Commission at this  
33 conference is Ruth Nichols here. So, if you have any  
34 questions about today's proceedings in any way, if you

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1 could have a discussion first with Ruth I'm sure she'll  
2 be able to let you know what you need to know.

3 Finally, I understand that the parties have been asked  
4 whether there is a need to discuss any confidential  
5 material in closed sessions and that there is no such  
6 need, and so I am proceeding on the assumption today that  
7 we will not be faced with the prospect of the need for  
8 any confidential sessions, but if there is any contrary  
9 view in the course of the day, or if you have some  
10 sensitivities as the day is progressing, if you could let 09.10  
11 Ruth know in the first instance to alert us to that.

12 In order to assist the parties in planning for the  
13 participation in the conference today we've set out  
14 already an agenda with indicative topics and subject  
15 areas that we will be discussing. We start with quality  
16 and then move to revenue and profitability, then through  
17 to expenditure, investment and innovation. The fourth  
18 session is pricing and then there's a final session for a  
19 range of other miscellaneous issues.

20 If we can now move to the introduction of parties, I 09.11  
21 think the easiest way is perhaps to get Wellington  
22 International Airport to identify themselves and their  
23 participants. So, if we can have Wellington Airport  
24 first, please.

25 **MR SANDERSON:** I'd like to introduce myself, Steve Sanderson,  
26 current Chief Executive of Wellington Airport. On my  
27 right I have Martin Harrington who is the Chief Financial  
28 Office at Wellington Airport, and to my far right I have  
29 Steve Fitzgerald who is the former Chief Executive of  
30 Wellington Airport, he is now a Director of Wellington 09.11  
31 International Airport and he's also the Chair of our  
32 sub-committee on pricing and steering committee. We will  
33 have a fourth person, Kieran Murray from Sapere who will  
34 do a presentation at the end of the conference in the one

1 hour session been put aside.

2 **CHAIR:** Thank you. Perhaps if we can have the other airport  
3 representatives starting with Auckland followed by  
4 Christchurch, please.

5 **MR SPILLANE:** Thank you, I'm Charles Spillane, general counsel  
6 and general manager Corporate Affairs at Auckland Airport  
7 and I've got with me today Adrienne Darling, who is our  
8 regulatory and aeronautical pricing manager.

9 **MR COCHRANE:** Neil Cochrane, general manager Business Services  
10 Christchurch Airport, and I have with me today 09.12  
11 Andy Nicholls from Chapman Tripp supporting me.

12 **CHAIR:** Thank you. If we can now have Air New Zealand and  
13 BARNZ.

14 **MR WHITTAKER:** John Whittaker from Air New Zealand, general  
15 manager of Alliances and Government Relations. I wasn't  
16 involved in the pricing consultation itself but Sean Ford  
17 was our prime contact with Wellington during the pricing  
18 consultation. On my right I have Mark Toner from  
19 Webb Henderson who is acting as counsel for us and  
20 Nick McDonnell who has assisted us in preparing our 09.13  
21 submissions, thank you.

22 **MR BECKETT:** John Beckett, Executive Director of BARNZ,  
23 Kristina Cooper our legal counsel, Brent Layton our  
24 economic advisor, Mike Foster our planning advisor, and  
25 Dougal Smith our valuation expert.

26 **CHAIR:** If you can introduce New Zealand Airports Association.

27 **MR WARD:** My name is Kevin Ward, I'm the chief executive of  
28 the New Zealand Airports Association and I have with me  
29 Craig Shrive from Russell McVeagh.

30 **CHAIR:** Thank you, does that cover all the introduction of 09.13  
31 parties before we move to the first session?

32 Okay. Well look, I'd like to lead off by leading into  
33 the first session on the quality dimension to the  
34 Information Disclosure Regime.



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1           So, the first topic is the level of service quality  
2           being provided at Wellington International Airport and  
3           the question revolves around this information disclosure  
4           regulation promoting outcomes such that the airports are  
5           providing services at a quality demanded by consumers  
6           subject of course to price and cost considerations.

7           The submissions and cross-submissions reflect that  
8           there are, it seems, no major concerns about service  
9           quality at the airport, although parties have raised  
10          concerns with the price quality trade-offs for luggage        09.14  
11          handling and air bridge services, and if I can just park  
12          those matters to a later session today, we won't cover  
13          that trade-off in this session, it will come through in a  
14          later session. But can I just start out first of all by  
15          canvassing views on the question - can I just get  
16          confirmation that Wellington Airport's overall level of  
17          service quality is not a material issue for our review  
18          here today and if I could put that question first to  
19          BARNZ and Air New Zealand just to get your views on  
20          whether our reading of this matter is correct                    09.15

21 **MR WHITTAKER:** Yes, that's a correct assumption.

22 **CHAIR:** Thank you; BARNZ?

23 **MS COOPER:** From our perspective we haven't had any of our  
24          airline members make us aware of any quality issues.

25 **CHAIR:** That answer also makes redundant Wellington's need to  
26          reply.

27          I take the submission from time to time you have had  
28          involvement such as the cleanliness of bathrooms was one,  
29          there might have been one or two other issues but perhaps  
30          you could let us know how you generally monitor those        09.16  
31          aspects of quality and how you attended to those matters  
32          that might have been issues of quality to you.

33 **MR SANDERSON:** Yes. The prime quality matter at  
34          Wellington Airport now is ASQ model which is the

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1 international standard for quality measures, and that  
2 captures a broad aspect of quality feedback from various  
3 people, from customers and passengers through the airport  
4 and airlines, and, as you've identified, one of the key  
5 aspects is the congestion in the southwest piers, and  
6 that is also mainly toilets that's come back with that,  
7 that's reported back, and we're now in the process of  
8 updating those toilets and that project is quite well  
9 advanced this year. But those ASQ reports, they're  
10 regularly examined by executive management and it also 09.16  
11 comes up in our board reports, part of our balance score  
12 cards. So, the directors of the airport are also aware  
13 how we perform against those ASQ measures.

14 **CHAIR:** I'll come back to those ASQ measures. Can I just ask  
15 the airlines first, and BARNZ, you have made the point in  
16 your submissions, that you think you are more acutely  
17 aware of what consumer demands are in the process of  
18 setting quality standards; your view is that you should  
19 be materially involved in stipulating what those quality  
20 or quality standards should be. Can you just elaborate 09.17  
21 on your views on that point?

22 **MR WHITTAKER:** We think that the risk is over-investment in  
23 quality rather than under-investment in quality under the  
24 current regulation, and so making sure that when  
25 customers value price very highly and are very price  
26 sensitive, that they are not being delivered quality in  
27 excess of what they require.

28 **CHAIR:** Can you give any examples of what you believe to be  
29 excess quality at Wellington Airport?

30 **MR WHITTAKER:** So, I can't off the top of my head but I can 09.18  
31 come back to you with that.

32 **CHAIR:** Would BARNZ like to add any further comment?

33 **MS COOPER:** I think the recent Rock development would perhaps  
34 be an example of excessive quality. It won a number of

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1 major awards and architecturally designed and celebrated,  
2 but it does seem to be excessively constructed for the  
3 building where the costs are passed on to airlines, it  
4 seems to be more a public statement of regional pride  
5 rather than an efficient facility to process passengers.

6 **CHAIR:** How would you see your position being in terms of  
7 establishing quality standards? I take it from your  
8 submission you feel that you're not being listened to in  
9 terms of what ought to be quality standards. Is that a  
10 fair comment, or not? 09.18

11 **MR WHITTAKER:** So, I think, as I said, we are most concerned  
12 about significant investments in quality and the issue  
13 that BARNZ referred to there is one example of that type  
14 of investment where we feel that that was excessive.

15 **CHAIR:** Yes?

16 **MR WHITTAKER:** In terms of day-to-day operational quality, I  
17 don't think that we have any significant concerns.

18 **CHAIR:** Okay.

19 **MS COOPER:** BARNZ is not involved in the day-to-day  
20 operational issues at Wellington Airport, more aware of 09.19  
21 them really at Auckland, and I think at Auckland there's  
22 regular involvement through the AOC with airline  
23 participants where airlines are able to comment on the  
24 capital expenditure plans and the upgrade plans by the  
25 airport to a level which is considerably below the  
26 statutory threshold for consultation. So, I think that's  
27 a key point, that airlines value that sort of level of  
28 consultation for projects which are going to cost  
29 \$1 million or \$2 million as opposed to the statutory  
30 level, which I think is up at, gosh, \$60 million or 09.20  
31 \$70 million now.

32 **CHAIR:** Okay. Well, can I get Wellington Airport to come  
33 back. You say you do these consumer surveys and act and  
34 respond to them. How regularly do you do those surveys?

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1 How frequently are you making these kind of consumer  
2 demand assessments for quality?

3 **MR HARRINGTON:** The SQs are quarterly but I guess one thing,  
4 just to elaborate on what Steve was talking about. The  
5 SQs are an important monitoring regime but the  
6 consultation or discussion process with airlines happens  
7 a lot more regularly. If I give a couple examples of  
8 that. We have a decision making CDM supporter, acronym,  
9 at Wellington Airport and part of that, that's a basic  
10 monthly meeting, I think there's nine stakeholders at 09.21  
11 that meeting including airliner baggage handlers, NavSec  
12 and aviation security, and customs, and basically all  
13 those parties, and part of that, that's one of, I guess,  
14 the ways of regularly catching if there's any issues on  
15 quality so they can be discussed and they can be  
16 resolved, or certainly actioned as required from that  
17 meeting.

18 So, I think that's quite a strong way of capturing any  
19 issues that there may be regarding quality, whether it be  
20 under or over-investment. But also just on the 09.21  
21 individual projects, again expanding from what BARNZ have  
22 just said, certainly Wellington Airport consults with its  
23 airlines at a lot lower level of capital expenditure than  
24 is set out at the statutory levels. So, to give another  
25 example, the southwest piers is a process that Steve  
26 mentioned that's been raised previously that's an area  
27 for improvement and a lot of that is driven from the  
28 A320s, new aircraft that Air New Zealand brought in, so  
29 that had some congestion there, and that's also been seen  
30 and observed in the SQ surveys. So, that process of 09.22  
31 identifying the issues and actually trying to address the  
32 solution has been going on, I can't remember the exact  
33 dates but sort of a 12 to 18 months process of meetings  
34 and basically sending of plans, discussions of plans and

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1 that process is still going. So, it is an example of a  
2 live project where there has been a considerable amount  
3 of input and discussion between the parties.

4 **CHAIR:** Can I just for a moment examine the extent to which  
5 information disclosure has impacted on the quality  
6 standards thus far, up to the point of this PSE 2 round.  
7 I mean our reading is largely from a time perspective  
8 there that the Information Disclosure Regime has not had  
9 a material impact on service quality and the current  
10 service quality standards that are before us. Is that 09.23  
11 your reading of the situation? And again, perhaps if I  
12 can start out with the airports and then take Wellington  
13 Airport after we hear from Air New Zealand and BARNZ.

14 **MR WHITTAKER:** We believe it's had no material effect.

15 **MS COOPER:** That's a fair statement.

16 **MR SANDERSON:** I think from Wellington Airport's point of view  
17 it does give transparency on the quality and the measures  
18 through the disclosure regimes, so there is transparency  
19 for all service users of the airport.

20 **CHAIR:** How do you see information disclosure impacting on 09.23  
21 future rounds? What about future versions and service  
22 performance standards at the airport, you know, do you  
23 think that the Information Disclosure Regime is going to  
24 impact on that?

25 **MR SANDERSON:** I think the key thing is the consideration of  
26 the transparency of the regime and the reporting of that  
27 information. So that's certainly taken into  
28 consideration by the airport. But overall I think the  
29 information that we elect in terms of our quality will  
30 continue and is reviewed by the executive and directors, 09.24  
31 and we address that quality if it falls below the  
32 thresholds that we set.

33 **CHAIR:** Is everything that you're taking into account in the  
34 Information Disclosure Regime, or are you taking into

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1 account any external factors? Have we properly captured  
2 everything that needs to be in the Information Disclosure  
3 Regime?

4 **MR SANDERSON:** Well, it is still early days but, you know, I  
5 think from a pure quality perspective, always an outside  
6 looking in perspective rather than inside looking out is  
7 always the best form of quality. Too often quality is  
8 captured by internal measures and there's some areas that  
9 I think that more work could be done.

10 **MR FITZGERALD:** Mr Chairman, the airport invested in the ASQ 09.25  
11 survey methodology really as a direct result of the  
12 Information Disclosure Regime. It would be fair to say  
13 that Wellington Airport had looked at the ASQ  
14 methodology, which was a global methodology, prior to  
15 that but it is a relatively costly methodology, but when  
16 we were looking at the Information Disclosure Regime it  
17 was seen to be the best statistical way forward, and I  
18 think through that process I think it was a good example  
19 of collaboration between the airports and airlines where  
20 we largely had agreement around that being the right 09.25  
21 methodology, and largely had agreement about what would  
22 be asked with a couple of issues at the margin.

23 So, I think the Information Disclosure Regime has  
24 actually given us now essentially an agreed set of  
25 statistical measures for quality against which to monitor  
26 performance going forward and, as Steve mentioned, we're  
27 already making investment decisions off the back of those  
28 outcomes of those ASQ results.

29 **CHAIR:** Thank you, can I ask Air New Zealand and BARNZ again 09.26  
30 whether they think everything is in the Information  
31 Disclosure Regime that ought to be, and what impact you  
32 may see information disclosures having in the future but  
33 that perhaps it may not have had thus far?

34 **MR WHITTAKER:** I think in a discussion on quality it's very

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1 difficult separating quality from price and so if we ask  
2 somebody would you like this to be better they will  
3 generally say yes. If you ask them would they like to  
4 pay for it to be better, that's quite a different  
5 question and I think we all acknowledge that a large  
6 number of our domestic travellers, our Tasman travellers,  
7 who are the people that frequent Wellington Airport, are  
8 very interested in the price that they pay. And so the  
9 only thing, the way that within the regime quality is  
10 approached almost as a separate variable which should be 09.27  
11 discussed independent of price, I don't think reflects  
12 the trade-offs that consumers want to make in the real  
13 world.

14 **CHAIR:** We'll be coming through to this trade-off as the day  
15 progresses. Can I just check there's no further  
16 information you think needs to be in the Information  
17 Disclosure Regime?

18 **MS COOPER:** We think it represents a good starting point. As  
19 things evolve we may come up with additions but right now  
20 I think we're comfortable with what's being asked. 09.27

21 **CHAIR:** Okay, well look, can I just check and see if there's  
22 any further questions from my fellow Commissioners.

23 **MR DUIGNAN:** Just very briefly, have any of your surveys  
24 included the questions of people's views regarding  
25 air bridges given that it is a notable feature of  
26 developments in Wellington and in some other airports,  
27 that the introduction of, I think it's really  
28 introduction of the A20 but I stand to be corrected, has  
29 resulted in reversion actually to walking out in order to  
30 get into the back door, so this seems to be an acid test 09.28  
31 of the attitude of passengers, in a sense, to a  
32 degradation of quality which would cost a lot to remedy.  
33 So, I wondered if any of your surveys covered that sort  
34 of topic?

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1 **MR SANDERSON:** I think the answer to that question is more in  
2 the collaboration, particularly with the airlines, so it  
3 is a quality innovation answer in so much as the on-time  
4 performance to the airlines and passengers is obviously  
5 very important and the air bridges and in conjunction  
6 with the stairways at the back of the aircraft just, you  
7 know, they increase the, or improve the turnaround aspect  
8 where passengers can disembark or embark on to the  
9 aircraft by the front or the back according to the  
10 seating allocation in the aircraft. So, one, it's a 09.29  
11 service and a quality innovation for a system with the  
12 airlines on time performance, and equally that's again  
13 passed on to the travelling public if aircraft are on  
14 time.

15 **MR DUIGNAN:** It seems an interesting natural experiment that  
16 would lend itself to actually ascertaining the quality  
17 price trade-off if passengers were asked to, you know,  
18 sort of give their views, because it's one of the few  
19 situations where you actually have one set of passengers  
20 experiencing a different quality actually than others. 09.29  
21 So, I just note you haven't gone into that sort of  
22 concept.

23 **MR HARRINGTON:** Just regarding the SQ, there's not a specific  
24 question regarding that, it's things like accessibility  
25 of gates and time to get to gates, things like that but  
26 there's not a specific question regarding the air bridge  
27 component of access to the air.

28 **MR DUIGNAN:** Thanks.

29 **CHAIR:** Any questions that staff members would like to raise?  
30 (No questions). As I predicted we're making fairly good 09.30  
31 time. Quality hadn't been an issue that we had seen as  
32 being a particularly significant one for today and so  
33 I'll hand over now to Commissioner Duignan to start the  
34 session on revenue and profitability, and we will be



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1 working through this session until the morning tea break  
2 at 11 o'clock.

3 **MR DUIGNAN:** Thank you, Chair. As we will all be aware, an  
4 important aspect to the performance of regulated airports  
5 is their revenue and profitability, and given that this  
6 review is being triggered by the 2012 price setting  
7 event, the assessment of expected revenue and  
8 profitability arising from that event will inform whether  
9 Information Disclosure Regulation is promoting each of  
10 the objectives in the purpose of Part 4. 09.31

11 Among other aspects, the information provided at this  
12 particular session will inform the judgement regarding  
13 the effectiveness of ID in promoting outcomes consistent  
14 with WIAL having both incentives to innovate and invest,  
15 and being limited in extracting excessive profits,  
16 because it's the balance to achieve both of those  
17 objectives that is one of the key aspects of Part 4.

18 The information obtained in this session also will be  
19 relevant to the assessment regarding incentives for  
20 efficiency, improvement and provision of a quality 09.32  
21 reflecting consumer's demands, particularly the  
22 components of revenue, and whether WIAL shares with  
23 consumers the benefits of increased efficiency gains.

24 So, in this session we want to increase our  
25 understanding of the parties' positions on key issues  
26 where there appears to be a difference of opinion or  
27 dispute relating to revenue or profitability, or where we  
28 are not able to fully obtain the information from the  
29 written materials we've received.

30 There's extensive comment in what we have received. 09.32  
31 For example, there appears to be disagreement regarding  
32 both how reductions in prices that are described as  
33 wash-ups and contingent reductions in prices such as the  
34 incentives should be treated in forecasting revenue for

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1 the purpose of assessing profitabilities. So, I'm about  
2 to ask you questions on that. BARNZ and Air New Zealand  
3 have suggested that profitability is properly calculated  
4 a lot higher than it appears and that WIAL has suggested.

5 So, we would like to focus on three things. We're  
6 going to try and understand better your views on the  
7 inputs into profitability assessment, how they should be  
8 determined for the review given how they're measured  
9 under information disclosure, so, there's the question of  
10 the treatment of some key inputs. And then we would like 09.33  
11 to make sure we understand how WIAL - I'll just call it  
12 "the airport" would be the easiest - the airport and  
13 airlines have reached their views of objective  
14 profitability for the pricing preferred. And then there  
15 are some aspects which are going to be covered in future  
16 sessions. Finally, we need to hear what effect  
17 information disclosure has had as far as parties' views  
18 are concerned on the current price setting event.

19 So, I'm going to begin with some specific questions  
20 before we get on to the more general matters. 09.34

21 The first question which I'll ask on this occasion the  
22 airlines to first explain their views on, is whether it's  
23 appropriate for the Commission to take into account or to  
24 remove from its conception of the revenue for  
25 profitability assessment the terminal wash-up that has  
26 been implemented as a reduction in prices for the  
27 forthcoming period but it is, of course, essentially in  
28 one sense a refund of payments made in the previous  
29 period, thus there is the question of whether it's  
30 appropriate to count it, in effect, by taking the prices 09.35  
31 after the reduction as being applicable to the assessment  
32 of the actual kind of profitability that Wellington  
33 Airport is achieving in the current period. There is the  
34 question, and perhaps in accounting terms as to whether

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1 it is analogous to a past period adjustment, I say  
2 analogous, it's not suggesting that that accounting  
3 treatment is required.

4 So, could I begin by hearing the airlines' view of  
5 that matter, and then if we could hear the airport's  
6 view. It seems best to have it that way so we get to  
7 hear the issues on the table and then they can be  
8 responded to.

9 **MR FORD:** Sean Ford here from Air New Zealand. Basically, I  
10 think, in terms of the actual terminal wash-up, the view 09.36  
11 there is that the revenue should be recognised when it's  
12 actually earned, so in that sense it should be recognised  
13 in terms of the previous period. It becomes quite  
14 complex with all the wash-ups in terms of things, in  
15 terms of actually understanding the overall performance  
16 when you sort of put them all together. But effectively  
17 we're looking at recognising the revenue when its earned.

18 **MS COOPER:** I'll ask Dr Layton to answer.

19 **DR LAYTON:** Yes, Commissioners, this was an issue on which my  
20 mind was exercised too in reading it and I was consulted 09.37  
21 by BARNZ on it. I think your characterisation is  
22 correct. What these wash-ups are when they are reducing  
23 the price for the forward period is really a repayment of  
24 over recoveries in the previous period, so that they  
25 really should be applied back to adjusting that previous  
26 period. You can't just disregard them for the previous  
27 period because essentially the money has been given back.  
28 The time value of money has to be taken into account but  
29 they are an adjustment to that prior period. So, you  
30 shouldn't actually take that lower price because they are 09.37  
31 repaying some funds that they had over recovered in the  
32 previous period as reflecting the price level in the  
33 forward period. It should be with excluding that.

34 On the other hand, there's also an issue because

1 information disclosure isn't just about looking at  
2 profitability over time and so forth, it's also looking  
3 at what one would hope over time looking at the accuracy  
4 of forecasts being made. So, an understanding of how  
5 much is having to be refunded and whether there's any  
6 systematic bias in that; whether, for example, as one  
7 would expect the incentives are under the current regime  
8 for the airports to always in a sense under recover, over  
9 recover and then repay, even with the time value of money  
10 adjustments in it because of the certainty of having the 09.38  
11 money in the hand rather than having to pay it back,  
12 whether that is actually having a bearing on how they're  
13 forecasting.

14 So, I think there needs also to be a calculation  
15 really on looking at how well they are doing in actually  
16 forecasting over time and that, of course, involves a  
17 different treatment than that of assessing the movements.  
18 So, for price purposes you have to take it back, for the  
19 other purpose you actually want to look at how well they  
20 have actually got the figure right up ex post. 09.38

21 **MR DUIGNAN:** Could I just intervene to say that I wasn't  
22 expressing a view, I was asking a question based upon  
23 submissions and I'm expecting that Wellington Airport  
24 maybe have a contrary view and rebut it. So, have we any  
25 further comment from the airlines? (No comment). Thank  
26 you, if I could move on to the airport's view on the  
27 question of the treatment of wash-ups.

28 **MR FITZGERALD:** Commissioner, I think this partly goes to the  
29 heart of one of the challenges the Commission has of  
30 essentially now looking at an Information Disclosure 09.39  
31 Regime overlaid on a long-term actual price setting  
32 regime that has substantial commercial elements in it and  
33 as a general point, so we've interpreted the Information  
34 Disclosure Regime and how it works in conjunction with

1 the Airport Authorities Act as being one where we don't  
2 believe it's the intention of the legislation to end one  
3 regime and start a prescriptive price setting regime  
4 without commercial elements.

5 So, in both the interpretation of what's happened in  
6 the past through the current price setting and what we're  
7 doing going forward we've sought to retain some of those  
8 commercial negotiations through the consultation process  
9 elements.

10 Second point I make is that the key thing to look at 09.40  
11 in the disclosures is the outcomes around the inputs, and  
12 the terminology used has been that Wellington Airport has  
13 over recovered. I think you'll see in the disclosures  
14 that Wellington Airport has under recovered in the past  
15 period and in the first two disclosures that Wellington  
16 Airport has made returns on capital, as measured through  
17 the Information Disclosure Regime, have been in the  
18 6% type range and, in fact, 2011, Wellington Airport  
19 earned 6.16% and that including revaluations, in 2012,  
20 6.91%, well below both the Commission's view on our cost 09.41  
21 of capital and, of course, the company 's view on our  
22 cost of capital.

23 So, what we're hearing about was actually a commercial  
24 concession that was a one-way risk sharing with the  
25 airlines. So, on a specific element the airlines were  
26 protected against any delay in investment which was, and  
27 we can - I think it's a matter of past submissions why  
28 there was a delay in that, but the airlines are now  
29 receiving in the next period a benefit from that despite  
30 the fact that Wellington Airport did not recover its cost 09.42  
31 of capital in the prior period. So, I think that is a  
32 commercial risk sharing that has worked very very well in  
33 the favour of the airlines. We didn't get the  
34 opportunity to adjust in the forward period the

1 under recoveries from lower traffic volumes and from  
2 higher externally imposed costs like insurance, like  
3 regulation and other things. So, this was a very  
4 selective one-way adjustment.

5 In terms of looking forward, I think if we have  
6 incorporated into the current price setting similar  
7 things again, and I think on a rolling basis you'll see  
8 that each pricing period will have an element of  
9 commercial adjustment where that's been agreed. As I  
10 say, the alternative would be that the Information 09.42  
11 Disclosure Regime acts as effectively de facto price  
12 setting and that's not our understanding of what the  
13 intent of the legislation is.

14 **MR DUIGNAN:** Just one follow-up question. When you refer to  
15 this being in the same category as other risk factors,  
16 isn't it correct to say that it's singled out because the  
17 issue in question, namely the timing of completion of the  
18 contract, kind of was pretty directly under your  
19 management? So, it is a risk factor that is  
20 distinguished from the sort of generality by being much 09.43  
21 more controllable, although obviously other factors can  
22 come into play; is that a fair comment as to why it is  
23 separated out as it is separated out as wash-up?

24 **MR FITZGERALD:** The timing of capital is certainly something  
25 that can be influenced by the airport. If we look at the  
26 facts, and it's a matter of record, in the Commission  
27 process, in the development of the input methodologies,  
28 that there was, in capital programmes one of the main  
29 factors on timing is that we attempt to get agreement  
30 from airlines about the timing and quality scale of the 09.44  
31 asset delivery, and that was very much the case in the  
32 internal expansion, partly I think there is an efficiency  
33 in delaying investment until it is required and really  
34 this is an example of that incentive for efficiency, and

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1 I think if we recall the period that investment was  
2 taking place, 2008/9/10, there was very good reason for  
3 the airport to rationally delay some of that investment  
4 because we weren't seeing in some cases the volumes  
5 coming through that we expected. So, in a sense that  
6 delay of capital could well have been the natural off-set  
7 to the lower passenger numbers in the event the delay in  
8 capital was then given to the airlines by way of a rebate  
9 in this following pricing period, whereas the reason,  
10 part of the reason for the delay in capital, being lower 09.45  
11 passenger numbers, was then actually taken as an  
12 under recovery by the airport.

13 **MR DUIGNAN:** Thank you. Just lastly, you refer to looking at  
14 an item like this as having something to do with sort of  
15 increasing regulation. Could I just ask, I saw it as  
16 simply a question to be teased out in terms of looking at  
17 the numbers and trying to decide what is the appropriate  
18 way to treat them. Is there any issue between us?

19 **MR FITZGERALD:** If I misinterpreted your question, I  
20 apologise. I think the way Air New Zealand has 09.46  
21 approached this issue has been one of essentially  
22 accusation, that we're gaming the system, and BARNZ  
23 advisors have advised us in that way, and the suggestion  
24 from that by other parties has been that the solution to  
25 this is really price control, and that's something, I  
26 suppose, that is behind my response rather than a  
27 response directly to your question.

28 **MR DUIGNAN:** It was just, really, how to do the numbers. I'll  
29 move on to the question of incentive payments and Air New  
30 Zealand has submitted that it's highly unlikely the 09.47  
31 incentive payments will be made, and including the  
32 incentive scheme in the pricing model will result in a  
33 significant windfall gain to WIAL. The airport has  
34 argued that the effect of the incentive scheme, whether

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1           there's payments or not, will be to reduce the average  
2           price paid looking forward and I would like to tease out,  
3           then, what is the way in which the analysis actually will  
4           indicate the effect of the incentive scheme upon the  
5           revenue paid.

6           So, again, because I want to give the airport the  
7           opportunity to, in a sense, respond to an argument in  
8           this case too, I will again start with the airlines and  
9           other questions will be going the other way.

10       **MR WHITTAKER:** I think in terms of the incentive scheme we           09.48  
11       demonstrated that it would be possible to achieve  
12       historic growth levels without paying out the incentive  
13       scheme, so that's our first concern. We're not saying it  
14       won't be paid out, it's possible someone will start at a  
15       service level that will qualify for the incentive, but it  
16       is also equally possible that growth levels could be  
17       achieved and the incentive scheme could never be paid in  
18       relation to the Tasman in particular. So, that was our  
19       first concern with the incentive scheme.

20       The second concern is that it doesn't reflect the type           09.48  
21       of schemes which we would experience in workably  
22       competitive markets. So, the fact that it could be  
23       enticing a competitor, or someone to set up services  
24       while providing no volume rebates to the incumbent  
25       airlines, whereas at a level that on many routes exceeds  
26       the profitability of the airlines on the routes, that  
27       that's a significant distortion and quite different than  
28       the outcomes that we would see in competitive markets  
29       where there would be likely a volume rebate scheme that  
30       the incumbents could participate in as well, and that if           09.49  
31       the incumbent airlines were unhappy about the supporting  
32       of a competitor, they could move to an alternative  
33       supplier and that the airlines have no such ability to do  
34       so in this case. So, we think the scheme is structured



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1 in a way that it doesn't reflect the type of scheme that  
2 would be seen in workably competitive markets.

3 The third element that we're concerned about is the  
4 scheme seems to be funded entirely from regulatory  
5 revenue and that many of the benefits of growth flow into  
6 the unregulated businesses of Wellington Airport, and so  
7 that it doesn't seem to be sharing scope efficiencies  
8 between the regulated business and the non-regulated  
9 business.

10 **MR DUIGNAN:** Can I just intervene to say, the concept of 09.50  
11 funding such a scheme, I'm not quite sure how that works  
12 but perhaps rather than get into the technicalities here,  
13 it's a scheme - there's a forecast, I don't know that the  
14 concept of it being funded is the appropriate issue. The  
15 question is, without that scheme being there would the  
16 average price paid for both incumbents on the one hand  
17 and then new entrants on the other, be higher?

18 We'll let the airports sort of give a view on that in  
19 a moment.

20 **MS COOPER:** BARNZ has, I think like Air New Zealand, 09.51  
21 considerable doubts on whether it's actually going to  
22 result in additional growth. Our key concern which you  
23 said you're not addressing right now but our key concern  
24 is the funding which we can come back to later but there  
25 is just real doubt on whether it's going to result in  
26 additional growth.

27 **MR FITZGERALD:** Thank you, Commissioner. To make an initial  
28 point, I think growth is critical for community welfare,  
29 for New Zealand, and Wellington Airport sees part of its  
30 role as encouraging that for economic development for 09.51  
31 New Zealand and the region, and competition between  
32 airlines is key to that. And I think we've set out, as a  
33 generic point I think it's a very strong part of our  
34 pricing model, is that there is incentivisation for

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1 growth because of the external benefits that would come  
2 from that growth. The reality is that all airlines share  
3 in growth through the way pricing works effectively  
4 because we in a building blocks model total costs and  
5 divide it by passenger numbers. So, the more passengers,  
6 the lower the price generally, and therefore all airlines  
7 benefit.

8 Now, the airlines that have indicated to us that  
9 they're expecting strong growth in the pricing period  
10 aren't directly represented at the table. Air New 09.52  
11 Zealand had indicated to us that they expect a slower  
12 rate of growth than other airlines and slower than the  
13 average through the pricing period but Air New Zealand  
14 will benefit from the growth of other airlines because of  
15 an overall lower unit charge through higher passenger  
16 numbers.

17 In terms of mathematically how the incentive scheme  
18 works our calculations we've submitted on in the written  
19 submissions is that the incentive scheme will increase  
20 passengers by about 885,000 additional passengers over 09.53  
21 the period and the average charge for passenger reduces  
22 by about 43 cents as a direct result of the incentive  
23 scheme. Wellington Airport's experience in dealing with  
24 airlines on a commercial basis and where we have struck  
25 commercial contractual deals with airlines, that  
26 they - that growth is a key component of those deals and  
27 airlines do have influence over the amount they can grow,  
28 and yes, that is of benefit to an airport and it's of  
29 benefit to a region.

30 In terms of workably competitive markets I think it's 09.54  
31 actually a very strong function of how Wellington Airport  
32 is supporting a workably competitive market, both in the  
33 way we're dealing with customers in terms of recognising  
34 that the margin profitability is lower and therefore

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1 putting incentive schemes in for additional passengers at  
2 the margin actually reflects lower profitability at the  
3 margin, I think you would see that in many competitive  
4 markets where you do have marginal pricing at the margin,  
5 and then in the downstream market I think with an  
6 incumbent like Air New Zealand in this market with very  
7 strong market power over its competitors, where you are  
8 encouraging growth I think we are actually making the  
9 market potentially work more competitively downstream for  
10 the benefit of yes, the airport but also the region and 09.55  
11 New Zealand.

12 **MR DUIGNAN:** Thank you. The topic may be revisited in the  
13 pricing section. I just put it slightly differently,  
14 just one point to the airport. It's a contingent  
15 payment, in fact for our revenue section the issue is in  
16 some sense a narrower issue. It is a contingent payment,  
17 in other words, it's something that may happen or rather  
18 when I say a payment, a contingent discount, and that the  
19 question as I see it for the revenue topic is how should  
20 a contingent discount, one that's not definitely going to 09.55  
21 be there, be taken into account in our analysis of your  
22 revenue?

23 So, I'll just ask that specific question. It's been  
24 described as funding et cetera but that's not the concept  
25 that I'm focusing on. It's a contingent, it may or may  
26 not happen. So the question for the airport is how would  
27 you explain it to your investors, for example, that you  
28 may or may not have this payment?

29 **MR FITZGERALD:** There is a very direct link with the  
30 assumption of revenue in that contingent payment, so the 09.56  
31 contingent payment cannot be looked at in isolation.  
32 Essentially, if that contingent payment did not exist,  
33 the passenger number would be different and therefore the  
34 revenue number would be different. So, I think to look

1 at the revenue payment in isolation and to say it may or  
2 may not exist in isolation is an incorrect way of looking  
3 at it. Because if you were to remove the contingent  
4 payment you would need to lower the passenger and lower  
5 the revenue forecast and you would actually come back to  
6 a lower overall revenue number and therefore a higher  
7 unit charge if the contingent payment were removed and  
8 its consequences followed through.

9 **MR DUIGNAN:** Thank you. You may cover this of course in  
10 cross-submissions and that will be another opportunity to 09.57  
11 discuss the differential pricing implications in the  
12 pricing section.

13 I would like to move on now to the question of land  
14 revaluations - well, the question of revaluations but  
15 particularly the question of land.

16 The airport stated in one of the papers that its  
17 position as a landowner is no different to the situation  
18 in competitive markets where the landlord earns income  
19 from tenants and also owns the risk and reward of  
20 movements in capital value. I am interested to hear more 09.57  
21 on this analogy which is advanced as to the reason why  
22 the concept of sharing those revaluation gains with  
23 consumers has been, as I understand it, rejected, and I  
24 want to pose that as a question, as to whether the  
25 implication is that it is rejected outright.

26 So, the question, starting with the airports, is your  
27 comment doesn't seem to take account of some observations  
28 in workably competitive markets where, in the first  
29 place, if a landlord is, or landlords in general are  
30 expecting an appreciation of the value of their property, 09.58  
31 then we often find that yields are reduced in times of  
32 high inflation. So, the first point just was the point  
33 about expected returns, and I just wanted to be clear as  
34 to your view on that, and then we can move on to

1           unpredicted returns.

2   **MR FITZGERALD:** In terms of expected returns, the expected  
3           change in value is assumed to be revenue and it's not  
4           cash, it's not revenue, and so -

5   **MR DUIGNAN:** So that's correct.

6   **MR FITZGERALD:** So exactly the same in a standard landlord  
7           market where you would effectively factor in the capital  
8           gain as part of your return, that's exactly what is  
9           inherent in our pricing and return expectation both for  
10          price setting and for information disclosure. 09.59

11   **MR DUIGNAN:** And where there is disagreement between the  
12          parties in this, what is a negotiation or rather what is  
13          a consultation regarding prices? So, where as result of  
14          that consultation a case is being made for a different  
15          appreciation, what is your view on resolution of that?

16   **MR FITZGERALD:** Well, I think if we judge the outcomes again  
17          in the previous pricing proposal and the proposal that  
18          ran from 2007, there was an agreed, there was an element  
19          of difference between the parties which we sought to  
20          resolve commercially by setting a wash-up arrangement in 10.00  
21          place for changes in actual land, change in actual land  
22          value, and in the event we have factored into our pricing  
23          that cap and collar basis of change in value. So, there  
24          has been a wash-up put in place because of, as a result  
25          of that commercial agreement.

26                And to go further, what actually happened between 2007  
27          and 2012 was not inherently an underlying change in the  
28          value of property but more a change in methodology  
29          brought about in part by our consideration of the input  
30          methodology regime where the basis of valuation was 10.01  
31          debated at much length. We took on board those many  
32          aspects of that discussion in the land valuation and  
33          essentially rebased land value from 2010 onwards.  
34          However, we then looked back and effectively credited to

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1 the airlines a substantial amount of that change in land  
2 value.

3 **MR DUIGNAN:** I will now give the airlines an opportunity to  
4 comment on what we've covered up to this point and I've  
5 got some further questions.

6 **MR FORD:** I guess from our perspective the issue around  
7 revaluations is that effectively the FCM concept, and  
8 you're basically looking at the NPV equals zero type  
9 approach, and in that sense, yes, acknowledge that the  
10 airports are including forecast revaluations in their 10.02  
11 pricing models going forward. The big issue for us is  
12 around, two issues; one being the issue of what happens  
13 in the difference of forecasts; the other being what  
14 happens when at the end of the period you have a quite  
15 different outcome than what you're anticipating.

16 I guess in both those instances our view is that you  
17 really do need to bring it back to that FCM, NPV equals  
18 zero type approach.

19 Just in terms of what happened in Wellington and sort  
20 of the 2007-12 period, I guess a different view in terms 10.02  
21 of where that ended up. We would not characterise the  
22 outcome there being a commercial agreement, being a  
23 commercial arrangement of any kind, and again it comes  
24 back to that point of, at the end of the day there is a  
25 significant change in value between what they were  
26 expecting and what they got, and from our perspective  
27 that needs to be reflected fully in the pricing model and  
28 wasn't.

29 **MR DUIGNAN:** Okay. Can I just go back to the airport and  
30 first - 10.03

31 **MS COOPER:** If I could just add, I think from BARNZ's  
32 perspective all expected revaluations have to be treated  
33 as income and that is the key principle which we adhere  
34 to. In Wellington's case with the wash-up it stemmed

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1 from the history that over the 2002-7 pricing period  
2 there had been over \$100 million expected valuations  
3 which were not treated as income which the airport had  
4 taken into its asset base on which it was about to reset  
5 charges and BARNZ felt that the airlines were basically  
6 really being targeted again for that to happen with a low  
7 forecast and to be faced again with an unexpected set of  
8 revaluations which wouldn't be treated as income. That  
9 remained unresolved right up until the 11th hour of the  
10 consultations process where as the airport set charges it 10.04  
11 decided to put in place this wash-up with the intention  
12 they said of addressing the concerns of the airlines.

13 So, it wasn't actually something ever actually  
14 consulted upon and worked through and the devil is in the  
15 detail and that's what we've found out as it's being  
16 applied now, but can't be said to be really a commercial  
17 agreement, it was the airports solution to a concern  
18 which the airlines had and it was a valid concern because  
19 I think now as charges are being reset again there was  
20 about \$100 million of revaluations, I think about 50 of 10.04  
21 which were unexpected. So very large numbers that are  
22 coming out at the end of the process which have not been  
23 treated as income appropriately. I don't know if  
24 Dr Layton has anything to add?

25 **DR LAYTON:** Yes, the key is that they are and they have always  
26 reset the prices on the basis of the revalued assets  
27 going forward, so they are expecting return on those  
28 particular items, and my recollection of what happened in  
29 the previous consultation period is what Kristina arrived  
30 at the last minute, I haven't been involved in this 10.05  
31 consultation round so I don't know what the story is in  
32 this one but I do know they set prices systematically and  
33 indeed there was a similar problem in the period up to  
34 2002, if my memory serves me correctly, there was

1 revaluations as well. At that time we were debating very  
2 vigorously whether these had any bearing on their return  
3 at all.

4 **MR DUIGNAN:** Could I ask the airport - let's distinguish  
5 between two things. One is the question of counting as  
6 revenue a revaluation, the other is whether that is in  
7 some sense shared. Now, as regards counting as revenue,  
8 can I ask, there's the same issue that we were talking  
9 about at the outset regarding wash-ups. The revenue that  
10 is counted is, and I'm just asking if you agree, a 10.06  
11 revenue for the period in which the revaluation has  
12 occurred rather than a period beyond that. So, the  
13 revenue counts in the past pricing period, not the one  
14 that is beginning? Are you agreed with that proposition,  
15 it's what our information disclosure requires but you  
16 accept that?

17 **MR FITZGERALD:** Well, we are disclosing information in the  
18 form required by the Commission that requires  
19 revaluations to be counted as revenue and yes, that is  
20 the way we are making disclosures and have made the 10.07  
21 previous disclosures, if that was the question.

22 **MR DUIGNAN:** And your assessment of your own profitability  
23 would have that revaluation counted as part of your  
24 income for the past pricing period, you know, you would  
25 recommend that an assessment of profitability would work  
26 that way I take it?

27 **MR FITZGERALD:** Well, it is factually both in the disclosures  
28 and also in accounting - in the way we account, that you  
29 measure historic performance including those  
30 revaluations. 10.08

31 **MR DUIGNAN:** Now then, if you were to be sharing that, and  
32 that's a separate issue, with the airlines, again and in  
33 a sense you have, or are proposing to share a part of it,  
34 namely the part that represents the difference between



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1 the two forecasts, as I understand it, and please confirm  
2 I've got that right, then you're sharing that, it is a  
3 sharing, is it not, that relates to revenue in the  
4 previous period?

5 So, again, I'm interested in your view as to how we  
6 should regard that sharing that has been agreed to for  
7 the purposes of our assessment of your current  
8 profitability.

9 **MR FITZGERALD:** That is correct, that we now have revenues  
10 that are, in part, projected revenues which are obviously 10.09  
11 not earned revenues, that have taken into account a past  
12 revaluation event. So, I agree with your proposition  
13 about how that's to be looked at, but given the number of  
14 factors that can change, I suppose I would reiterate  
15 again that information disclosure is best viewed on  
16 outcomes rather than projections, and I appreciate that  
17 the Commission has a challenge at the moment in its  
18 section 56G review about trying to predict where our  
19 profitability will be under the Part 4 disclosures rather  
20 than what actually may happen, because a whole lot of 10.09  
21 things may change.

22 **MR DUIGNAN:** Yes, that's an interesting topic, we'll set it  
23 aside for the moment but if I could just ask the airlines  
24 if they have any further comments on what we've just  
25 covered?

26 **MR WHITTAKER:** I think the key thing for us is that any  
27 difference in the regulated asset base, which is due to a  
28 revaluation, should flow through the revenue P and L  
29 account, and in this case there are significant levels of  
30 revaluation that have not flowed through the revenue 10.10  
31 account.

32 **MR DUIGNAN:** I don't think that's quite accurate. They've  
33 flowed through the revenue account, it's just that I  
34 think you're saying they should be shared, which is a

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1 separate issue if I'm not mistaken. I think there's no  
2 doubt, and we've had the assurance that they are  
3 accounted for fully, the question is whether they are  
4 shared or not, which is a different matter. So, okay,  
5 we've got a common understanding.

6 Can I move on then to an aspect of the asset base on  
7 which you have used is the conversion cost element in  
8 which is a result of your interpretation of market value  
9 existing use, the major difference, not the only  
10 difference, but the major difference between - and I use 10.11  
11 your interpretation because there have been earlier  
12 suggestions of other things being in there, in the market  
13 value existing use including past levelling costs and so  
14 on, but that is not how you are working with it at the  
15 moment, as I understand it. But you are including  
16 essentially conversion costs, in particular the holding  
17 costs during a conversion, a hypothetical conversion one  
18 might say, given that the actual conversion occurred in  
19 1953 presumably, or thereabouts.

20 Now, the point of that is, there's two things. First 10.12  
21 of all, you are seeking to earn a return on the current  
22 updated, in effect one might say replacement cost  
23 valuation of those holding costs period when in the  
24 five years it takes in your modelling or the modelling  
25 you've been advised on to develop the airport. So I just  
26 want to confirm that that is built into the pricing  
27 approach that you have applied for this price setting  
28 event, and your revenue reflects that?

29 **MR FITZGERALD:** Yes, that's correct.

30 **MR DUIGNAN:** And so before I proceed I just sort of give the 10.12  
31 airlines an opportunity to give any view on that aspect  
32 of the future revenue path, and that is what we're  
33 focusing on, the future revenue path -

34 **MR HARRINGTON:** Commissioner, can I say one thing for clarity,

1 small but important thing, to go back to the terminology  
2 Steve used regarding inputs and outputs, while the MVEU  
3 conversion cost was used as an input to what we believe  
4 is the principal valuation for setting of prices,  
5 ultimately the outcome, the final outcome of pricing had  
6 a number of concessions on WACC and certain things,  
7 smooth price path and certain things which ultimately the  
8 overall effect of return on assets is lower. So yes, it  
9 was an input to pricing but the output is the more  
10 important point that should be considered. 10.13

11 **MR DUIGNAN:** Well, I'll divert then, given that intervention.  
12 Am I correct in thinking, because it's a question as to  
13 understanding, that you in your submissions to us have  
14 taken that and described it as a reduction, in effect  
15 your cost of capital assessment rather than treated it in  
16 the way that you've presented it to us as a modification  
17 of your asset base view?

18 I know, and I do understand that, as you say, revenue  
19 is the bit that most people are finally concerned about  
20 and in a sense you're inviting to us just to look at 10.14  
21 revenue by itself, but we are required not just to look  
22 at revenue, we've got to look at profitability, that  
23 requires that you bring an asset base to the table and I  
24 think that your invitation to us has been that we take  
25 your asset base but then the yield is where the  
26 concession is, or am I not interpreting that correctly?

27 **MR HARRINGTON:** That's right, and I guess the numbers that are  
28 in the submissions from the calculations that we put  
29 through, effectively we might be, or we have a WACC 9.15%  
30 using an example which is part of the price setting 10.15  
31 process but ultimate return on assets is 8.1% on our MVEU  
32 assets, that's again put in the consultation papers and  
33 also through the submissions on this process and then  
34 using the commissions asset base of MVEU gives a return

1 of 8.9% -

2 **MR DUIGNAN:** So, there's a 0.9 there due to the inclusion of  
3 the land conversion costs, that's an assessment, I think  
4 it's what you've just indicated and I think it's correct.  
5 Have you any further comment on that?

6 **MR FITZGERALD:** I think what comes out of Martin's point is  
7 we're not looking at it in a single dimensional way,  
8 we've been highly cognisant of the way the Commission is  
9 reviewing asset base in setting price, we are highly  
10 cognisant of the outcome from the revenue projection 10.16  
11 we've made against both our own view of what the asset  
12 base is in highest and best use terms, and we're also  
13 highly cognisant of what return is projected based on the  
14 way the information disclosures are currently formulated.  
15 So, all of that goes into our decision-making process and  
16 there isn't a single point upon which we made all  
17 decisions.

18 **MR DUIGNAN:** Right. Let me just then lastly ask, that if  
19 going back to this question of how we treat the bit of  
20 sharing of past revaluation gains, again just to take, 10.17  
21 and not jumping to any conclusions regarding exactly how  
22 it should be treated, but if that piece was taken out of  
23 the current revenue or removed for the purposes of  
24 assessing current revenue, since it does relate to, in  
25 effect, a sharing of the past period, and I realise that  
26 the result would be to indicate that the historic results  
27 for the past period were depressed below the levels  
28 you've mentioned and I understand that, but if that was  
29 done, then the 8.9%, could you perhaps now or if need be  
30 later indicate to us what the effect on the 8.9% would 10.17  
31 be?

32 **MR HARRINGTON:** I think we'll come back, if you don't mind, on  
33 that point.

34 **MR FITZGERALD:** And I think it is important, and you did pick

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1 up in your comments, Commissioner, that again the  
2 implication of the comments made by some of the  
3 participants is that this is about past over recoveries  
4 that now we're seeking to have credited against future  
5 returns.

6 Well, I think the evidence shows and the disclosure  
7 shows there's been past under recoveries, and what we  
8 haven't explored is what mechanisms could or should or  
9 might be used to bring forward past under recoveries into  
10 the future pricing period. We're talking about specific 10.18  
11 one-way risk sharings that have been commercially agreed  
12 with airlines, and I think there was a point made on  
13 this, that this wasn't agreed but I think it was  
14 acknowledged by participants that it was an  
15 acknowledgment by Wellington Airport of concerns  
16 expressed by airlines, so I would interpret that as being  
17 commercial behaviour if not being a commercial agreement.

18 So, I think in calculating forward the specific points  
19 of over recovery where clearly the airport has given  
20 one-way deals on a couple of things that have gone in the 10.19  
21 airline's favours and worn all of the down side risk of  
22 the parameters that have not gone in the airport's favour  
23 in the past recoveries.

24 **MR DUIGNAN:** Right. Just then to wrap up this session, of all  
25 times in the recent past now's the time when one could  
26 argue the future of property prices is more potentially  
27 balanced than at many other occasions, in a sense there's  
28 a lot of uncertainty that property price inflation will  
29 continue, certainly if you look overseas, but you've  
30 stated in one of your papers that the proposition of 10.20  
31 sharing all revaluation in against and losses is a  
32 challenge and in reality will pose an asymmetric risk to  
33 WIAL.

34 Now, if the asymmetric risk referred to the past

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1 situation where it was pretty much expected that there  
2 would be above rather than below, that no longer would  
3 seem to be true so you could you just very briefly  
4 explain what was intended by the reference to asymmetric  
5 there?

6 **MR FITZGERALD:** I think to me the first comment, I don't  
7 accept, if this was the proposition, that in past periods  
8 we had a forward looking expectation that property prices  
9 would move above what was credited through airlines, I  
10 don't think that is actually the case. The fact that 10.20  
11 through 2002 to 2007 there was property and price  
12 inflation above our expectation was not something that we  
13 could forecast. We have the expert reports from the time  
14 that showed what those forecasts would be. From the  
15 point forward - I mean, Commissioner, if any of us had a  
16 very clear view of what would actually happen to property  
17 prices, we would probably be doing something else rather  
18 than sitting here, but I think we are in a period where  
19 the expert view is that there may not be major changes  
20 against inflation. We took expert reviews, we had a 10.21  
21 consultation with the airlines and we also took into  
22 consideration what the Commission was looking at through  
23 information disclosures, and in the current pricing  
24 period CPI inflation was a reasonable estimate of  
25 property prices. Now, that's almost by coincidence  
26 rather than design in our view that the forward looking  
27 price is roughly, the forward looking view of property  
28 will be that.

29 In terms of asymmetric risk, we have experience in  
30 having dealt with the airlines in the past couple of 10.22  
31 pricing proposals where we have offered wash-ups on price  
32 where essentially the airlines have been very happy to  
33 take the up side where we would credit a wash-up for  
34 property price changes above expectation, but in previous

1 consultations we've been very wary of taking any down  
2 side.

3 If you look at the nature of the business and the fact  
4 that we do not have price control, so we don't have a  
5 certain system where there is a regulator saying, if you  
6 under recover this time don't worry, we'll allow you to  
7 credit it next time, our view is the airlines would mount  
8 a very strong argument in the future pricing period to  
9 disallow any past under recovery of falls in land value.  
10 Now, that's perhaps a speculation on our part but we know 10.23  
11 that our customers today may be different to our  
12 customers in future. We may have different substantial  
13 customers in the next pricing round than we have today.  
14 We will have substantial customers probably of different  
15 weightings in the next pricing round than we have today.  
16 So, any arrangement struck today under price setting we  
17 can be very certain that our customers will take the  
18 benefit of any risk sharing which is to their benefit,  
19 and I think we can be reasonably confident they would  
20 resist over recovery in the following pricing period if 10.23  
21 we were to seek that because we had under recovered, and  
22 we know from experience that is the position of Air New  
23 Zealand and BARNZ, that it should be a one way  
24 arrangement.

25 **MR DUIGNAN:** I should invite the airlines to respond to that  
26 proposition regarding your position.

27 **MR FORD:** Sean Ford from Air New Zealand. I just want to  
28 categorically deny that's our proposition. Where we have  
29 been with Wellington in the past in terms of this whole  
30 issue of revaluations and where we need to look at going 10.24  
31 forward is the asset base needs to reflect what the  
32 airport has actually paid for, whether that be through a,  
33 from a theoretical point of view, whether that be through  
34 either actually expending money or by having credited the

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1 airlines with the revaluation gains, then we do not have  
2 an issue going forward with there being an unders and  
3 overs type approach to that. We have experience of  
4 wash-ups in other places which go both ways, so, yeah,  
5 frankly that's not our position at all.

6 **MR DUIGNAN:** Well, are you saying that you would be prepared  
7 to accept that in the event of a reduction in values it's  
8 most typically going to be from the land component by  
9 definition rather than the building component, that you  
10 would not just sort of agree to have that factored into 10.25  
11 the following price discussion, but in effect it would be  
12 a separate binding agreement that there would be a  
13 payment, and in fact one might argue it would be better  
14 seen as actually being paid rather than just being part  
15 of the negotiations? So, can I just ask that question.  
16 You don't need to answer it in a sense but just to  
17 follow-up - I say you don't need to in the sense that  
18 we're investigating the airport rather than the airlines,  
19 but I must ask the question of you.

20 **MR FORD:** I guess the big issue there, as I say, is the 10.25  
21 starting point ensuring you are actually ending up with a  
22 proper FCM NPV equals zero type approach.

23 **MR DUIGNAN:** Thank you.

24 **MS COOPER:** From BARNZ's perspective, symmetry has always been  
25 a key and we've always acknowledged if there was a  
26 wash-up agreed, which there never has been, then we would  
27 be happy to see it go in both directions so long as it  
28 was only if the initial revaluation was treated as income  
29 that any subsequent devaluation should have to be paid by  
30 the airlines. So, for instance, if an airport revalued 10.26  
31 its assets by \$100 million but didn't treat it as income,  
32 if it had to subsequently devalue that by \$20 million the  
33 airline should not have to pay back that \$20 million  
34 given that they never received the benefit of it in



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1 pricing in the first place. We have frequently given our  
2 example through our association with Dr Layton I think is  
3 with a wash-up agreement with Transpower many years ago  
4 where that did occur, there was an unders and overs, and  
5 it was a rolling three year cycle I think.

6 **MR DUIGNAN:** Okay, I think we have probably covered that topic  
7 to the point.

8 **MR FITZGERALD:** Commissioner, may I just make one further  
9 observation. In this discussion around wash-ups of land  
10 value, there seems to be almost an acceptance that that's 10.27  
11 an appropriate thing to do, whereas our starting point of  
12 understanding is that in a workably competitive market,  
13 that that isn't normally the case. So, a tenant does not  
14 normally receive a cheque from the landlord at the end of  
15 the period when the landlord has revalued the land, nor  
16 does a tenant get a bill at the end of their lease period  
17 because land has fallen below the yield expectation built  
18 into their initial rent, and that effectively is the  
19 premise being suggested here.

20 Now, Wellington Airport is willing to have that 10.28  
21 discussion and I think the proper forum for that is in a  
22 commercial negotiation about how pricing might work in a  
23 risk sharing sense, but the starting point in our current  
24 price setting is Wellington Airport is the landowner and  
25 landlord and effectively wears the risk and reward evenly  
26 balanced of changes in property value, as do most land  
27 owners in a workably competitive market, and that's  
28 really our starting point for the current pricing  
29 proposition.

30 So, the element of wash-ups is something that's come 10.28  
31 out of some commercial discussions. I mean, you know,  
32 BARNZ and Air New Zealand suggest they're not but there  
33 would be no other reason why Wellington Airport would do  
34 it other than to try and recognise some of those concerns

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1 and strike a different balance, but in a workably  
2 competitive market that's not typically the case and  
3 prices are set on a forward looking basis based on the  
4 current value of assets. That's what also happens in  
5 workably competitive markets in land rich businesses  
6 where land value is a component.

7 **DR LAYTON:** Commissioner, I have two comments to make. One is  
8 the issue about wash-ups in 2001-2002 when the  
9 negotiations or the consultation was occurring at that  
10 time, you'll recall that the Commerce Commission was 10.29  
11 conducting an inquiry. Wellington at that period - which  
12 it reported on in 2002, Wellington has always insisted on  
13 market value existing use and at that stage had both  
14 holding costs and the costs of getting resource consents  
15 and a range of other levelling and charges included in  
16 that, and what the airlines actually reject was being  
17 tied if the Commission came out and said, oh no, your  
18 valuation has to be market value alternative use, which  
19 the Commission and its draft indicated was its thinking  
20 at that time, that then as a result of that agreement 10.30  
21 they would end up wearing the down grade because this was  
22 a sharing arrangement that they had entered into. So, I  
23 think Wellington has taken that as a redirection - so  
24 there is a history behind it. The second point I would  
25 make -

26 **MR DUIGNAN:** Can I just ask that we do not canvass too much  
27 history; I hope we don't have to have a long discussion  
28 on that particular piece of history. So, carry on but  
29 please, you know, we need to avoid what could be quite a  
30 long recital of the history if we're not careful. So 10.30  
31 thank you.

32 **DR LAYTON:** The second point is that in workably competitive  
33 markets you don't set the prices for five years without  
34 some adjustment mechanism in them, if you think there is

1 going to be some quite dynamic, so this is in fact a  
2 regulatory environment that one is in here and not just  
3 the same as an ordinary landlord.

4 **MR FITZGERALD:** Commissioner, I will be very very brief. One  
5 missing bit of the history is that Wellington Airport  
6 suggested and went into binding arbitration over land  
7 values after that 2002 review, which has now been  
8 reopened, and that binding arbitration was decided in  
9 Wellington Airport's favour. The second point is I  
10 disagree that rents aren't set in advance without 10.31  
11 adjustment mechanisms, sometimes those adjustments to  
12 market values are three yearly, times five yearly,  
13 sometimes longer periods, that's a commercial discussion  
14 between parties in workably competitive markets, and  
15 Wellington Airport would be happy to have that sort of  
16 discussion, but we're in effectively a five year reset  
17 which is not that unusual for long-term use of property.

18 **MR DUIGNAN:** Right, I would note that we've had quite a  
19 discussion about workably competitive markets but only  
20 sort of very confined; that the Commission of course 10.32  
21 canvassed the whole issue in very considerable detail in  
22 the arriving at the IMs and did observe the wide range of  
23 such markets, including long-term contractual markets. I  
24 don't think it makes sense for us to rehearse that but I  
25 just think there are some points being made about  
26 workably competitive markets that were contested in that  
27 discussion and, from my point of view, or the  
28 Commission's point of view, in judging this particular  
29 matter we will have to have regard to that earlier  
30 discussion and the IMs that came out of it. So, I think 10.33  
31 that probably is sufficient for that, but I did want to  
32 quickly move on to understanding just in, trying to keep  
33 it brief, the effect of the change in approach to land  
34 valuation, and the difference between the zonal MVEU

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1 approach and why this is of relevance. So, if you can  
2 indicate to us in our assessment of the profitability in  
3 this period, or this forthcoming period, but also in a  
4 sense the profitability in the recent past, which is  
5 something that we are required to consider, because we're  
6 trying to understand how information disclosure may have  
7 affected decisions relating to that profitability.

8 So, could you just explain how the change in your  
9 valuation approach, which you're entitled to do, no  
10 question about that, just as to the impact it has had and 10.34  
11 why you think it's appropriate for that impact to have  
12 been reflected?

13 **MR FITZGERALD:** I think the zonal valuation approach was the  
14 approach Wellington Airport has used as its core  
15 valuation approach. However, Wellington Airport has  
16 always taken expert advice on a range of approaches in  
17 forming its view. So, pricing in the building blocks  
18 sense in previous pricing rounds, 2007, 2002 and before  
19 that, the zonal valuation approach to land was used and I  
20 think, probably familiar with the concept, it's looking 10.35  
21 at the airport in sort of a typical uses, for example the  
22 runway being considered an industrial type use. Now,  
23 that process has benefits partly having been tested over  
24 time in things like the independent binding arbitration,  
25 that the airport and airlines entered into willingly  
26 after that. However, it was really the discussion that  
27 the Commission initiated for input methodologies that  
28 took us back to looking at a market value alternative use  
29 by breaking the land up into what would actually exist  
30 rather than what does the airport represent is what is 10.35  
31 that next best alternative use approach.

32 Now, we formed the view that that was economically a  
33 robust basis, was market value alternative use against  
34 which to establish the next best alternative use, and

1 clearly it's a matter of record and ongoing discussion  
2 that our view is the proper valuation of land in the  
3 context of workably competitive market is existing use  
4 being not the second best use but the first best use  
5 being as an airport.

6 So, really, the Commission's approach, this Part 4  
7 process, the establishment of input methodologies, has  
8 really meant we've taken a blank sheet of paper as to  
9 what is the profitability of Wellington Airport's land  
10 against setting prices and we've formed a view, informed 10.36  
11 by the discussion with the Commission, informed by that,  
12 that it is a market value existing use based on market  
13 value alternative use plus conversion costs.

14 So, in that sense the zonal approach is now historic  
15 and so in that sense the implication is almost one of,  
16 it's almost arithmetic rather than any type of policy  
17 judgement.

18 We've now taken for 2012 the approach to asset  
19 valuation we believe to be the best one in light of all  
20 the information we currently have, as I said, including 10.37  
21 that very detailed discussion with a lot of experts in  
22 front of the Commission over the last couple of years.

23 **MR DUIGNAN:** Do the airlines have any comment to make on this  
24 issue?

25 **MS COOPER:** It's very clear the cost of anything is its  
26 opportunity cost. The opportunity cost was clearly  
27 established in the Commission's earlier hearings as being  
28 MVAU. The MVAU should be used and I wouldn't have  
29 thought MVEU should be dismissed in their assessment of  
30 profitability under this regime. 10.38

31 **MR DUIGNAN:** I don't think there's any need to invite his  
32 response.

33 **MR FITZGERALD:** Maybe for the record, Commissioner, our  
34 arguments on workably competitive markets and existing

1 use are pretty well documented.

2 **MR DUIGNAN:** Right. Okay, the next issue that I wanted to  
3 move to is the calculation, or some areas of disagreement  
4 regarding the assessment of market value alternative use,  
5 and there's, I'm not sure "disagreement" is the right  
6 word but there's a difference of opinion regarding the  
7 way in which the valuers have calculated the market  
8 aspect, if you like, of the alternative use, and that in  
9 turn reflects in part the issue of whether the highest  
10 value possible alternative use has been correctly 10.39  
11 identified or whether there are obstacles to that being  
12 the use, in other words town planning and other  
13 constraints.

14 So, how would WIAL, or the airport, suggest that the  
15 Commission which does need to, given the disagreement,  
16 consider the matter in its assessment because it is part  
17 of the process that we need to do to assess the overall  
18 situation in the airport against those four objectives.  
19 So, do you have an offering as to how we should deal with  
20 this issue where there is effectively a disagreement 10.40  
21 among experts in regard to this matter?

22 **MR FITZGERALD:** Commissioner, Wellington Airport has fully met  
23 all the requirements of the Information Disclosure Regime  
24 in putting forward an expert report of valuation and  
25 that's what's required. It is Wellington Airport's  
26 primary information that we believe the Commission should  
27 be assessing in terms of information disclosure. Clearly  
28 there has been a consultation in the context of price  
29 with airlines around that information. We have fully  
30 considered and did make some amendments to the valuation 10.40  
31 based on comments received from Air New Zealand and BARNZ  
32 and its experts, and so reconsidered the view of what the  
33 appropriate highest and best alternative use is and  
34 that's now submitted in the documents. Frankly we think

1 that the alternative view is incorrect and, in fact,  
2 doesn't correctly interpret the requirements of the  
3 valuation guidelines.

4 **MR DUIGNAN:** Can I just, though, you've suggested that  
5 Wellington Airport's own view has some special status,  
6 but surely the whole point of an alternative use  
7 consideration is precisely that it is a use for which in  
8 fact the executor of Wellington Airport are not experts,  
9 nor the board, we have to all of us look to an  
10 independent expert and in this case we do have two views. 10.41  
11 It's not clear to me that there's a case, but that's why  
12 I'm asking it, as to why one of those views regarding a  
13 matter that, and it's a question again, is there some  
14 reason that we should believe the airport to be the  
15 appropriate informant on the view? You understand the  
16 point?

17 **MR FITZGERALD:** I understand the point and it's not Wellington  
18 Airport's view that we're asking the Commission to  
19 consider, it's the view of Boffa Miskell and Telfer Young  
20 who are the independent experts who were instructed to 10.42  
21 perform the valuation in accordance with the Commission's  
22 information disclosure standards. So, in that sense you  
23 have an information disclosure by an independent expert  
24 that fully meets the Commission's requirements.

25 **MR DUIGNAN:** And another one is being tabled because of the  
26 process under the AAA Act, it's an unusual situation  
27 where there is a case for another party to have gone to  
28 all of that trouble. So, I just want to clarify or give  
29 you an opportunity, apart from the perfectly valid  
30 proposition that you are the party for whom the market 10.43  
31 value alternative use is being commissioned, so that's  
32 definitely respected, but I just wondered if there was  
33 any particular aspect that you could point to that would  
34 sort of indicate that the piece that you've commissioned

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1 has particular standing? I mean, in one sense I suppose  
2 it's whether there's something about your process of  
3 choosing your expert that you think would be worth  
4 mentioning to us, but if not we'll move on.

5 **MR FITZGERALD:** Clearly I think our experts are the leaders in  
6 their field, Boffa Miskell has particular experience and  
7 knowledge of the Wellington mixed use market. There is  
8 also a question of incentives where Wellington Airport's  
9 experts have gone through a process of putting forward a  
10 valuation, being challenged, reconsidering that 10.44  
11 valuation, and being tested on their valuation. The  
12 challengers don't have that same level of incentive or  
13 scrutiny and, in fact, they are then clearly in the AAA  
14 sense advocating that particular view whereas the experts  
15 for Wellington Airport are aware that their view is the  
16 one being scrutinised by the Commission and many  
17 interested parties, and I don't know whether you're going  
18 to go into the detail of this but the key aspect is that  
19 the alternative view from other experts is that if  
20 Wellington Airport's land didn't have an airport on it, 10.45  
21 it would be low density residential use. Given the land  
22 constraints of Wellington I think that proposition is  
23 simply incorrect.

24 **MR DUIGNAN:** Okay, we just want to air this and then we can  
25 move on but I give an opportunity for the airlines to  
26 provide any comment on the matter.

27 **MS COOPER:** BARNZ approached the valuation issue very  
28 seriously and put a considerable amount of effort into it  
29 during the current consultation, particularly because it  
30 was the first one applying the Commerce Commission 10.45  
31 schedule A guidelines we went to the effort of getting an  
32 expert planner, who we'll pass you on to in a minute, who  
33 has extensive expertise in this area and in the  
34 competitive markets. We have an expert valuer as well



1 and we also sought independent expert advice on the  
2 underlying costs from a quantity surveying firm, and we  
3 also sought independent advice on the economics of demand  
4 and supply for retail space, and all of those advisors  
5 were instructed on the basis of the Commerce Commission  
6 schedule A guidelines and also instructed as independent  
7 experts.

8 So, we categorically deny that they are advocates.  
9 There's no point BARNZ spending all that money to just  
10 put forward a biased view. We are endeavouring to get a 10.46  
11 neutral and reasonable application of the  
12 Commerce Commission principles.

13 If I can just introduce you to Mike Foster, Zomac  
14 Planning, and I'll let him speak for himself as well, and  
15 Dougal Smith.

16 **MR FOSTER:** Members of the Commission, I've listed to what  
17 WIAL have had to say in terms of the land use, and so on.  
18 In my experience as a planner there is often a situation  
19 where there is a difference of view as to any land use.  
20 In this situation you have a group of experts for BARNZ 10.47  
21 who have assessed the ultimate build-out possibilities  
22 and reached a particular view; WIAL's team have reached a  
23 different view. In my opinion, the way that you sort  
24 that issue out is you attempt to arbitrate the  
25 differences between the parties to see if you can achieve  
26 an agreed MVAU. That then sorts out that particular  
27 issue. Now, early on in -

28 **MR DUIGNAN:** Could I just intervene. Let me just pose it this  
29 way so we know the question that we need to consider  
30 here. We're considering the effectiveness of information 10.47  
31 disclosure. We have a situation where it appears we've  
32 identified that there are two professional views being  
33 brought to this, and I appreciate you are answering it  
34 but I just thought I would frame it so we can all

1 understand what as a Commission we would be responding to  
2 in this situation. This is a particular area where our  
3 response might comprise concluding that there is a need  
4 to adjust the way information disclosure works, for  
5 example to tighten up, and so I'm going to pose this  
6 question to both parties to tighten up the specification  
7 of what the alternative use valuation will need to  
8 satisfy to comply with the information disclosure  
9 requirements.

10 So, my specific question, and I've intervened for this 10.48  
11 purpose, is whether a tighter specification of the  
12 parameters and the commissioning instruction to the  
13 valuer would reduce this? I don't think that an  
14 arbitration - I mean in this particular area of the two  
15 valuers, I don't think our sort of role extends to  
16 managing an arbitration of that. So, I just wanted to  
17 know whether that's an alternative, but I do understand  
18 you want to tell us about other ways of solving the  
19 problem so please proceed.

20 **MR FOSTER:** My comments are not directed towards the issues 10.49  
21 between valuers, there is a well-recognised process to  
22 sort out valuation through the Valuation Tribunal if  
23 necessary in a number of different fields. What I'm  
24 particularly concerned about is the situation where there  
25 were two alternative town planning views as to the use of  
26 the final uses of the airport.

27 Early in the process I had suggested to BARNZ and WIAL  
28 that we should seek the view of Wellington City's  
29 planning department as to the ultimate scenarios.  
30 Wellington City declined that request. Now, I was amazed 10.50  
31 by that decision, even though they're a major shareholder  
32 in the airport company, Wellington City's attitude to the  
33 theoretical use would be critical to determining whether  
34 I'm wrong or Boffa Miskell is wrong in terms of their

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1 perception of the land use patterns. So, I think it  
2 would be very constructive for the Commission to give  
3 more detailed instruction to the participants.

4 **MR DUIGNAN:** Reluctant though I am to have the Commission sort  
5 of commit to further work given we have quite a full  
6 programme, I mean I think unfortunately you're not - it  
7 is an issue which is quite major in terms of the amounts  
8 involved. So, I think we will not exactly welcome but  
9 certainly need to accept any specific views regarding  
10 how - whether there's any process in our specification 10.51  
11 that could reduce the range here within the limitations  
12 of the IM process which involves a number of things,  
13 although this might just be an ID matter. So if you  
14 proceed with your other.

15 **MR SMITH:** Yes, my name is Dougal Smith for BARNZ, I'm a  
16 registered valuer and I would like to say that the  
17 valuation which we prepared for BARNZ on the Wellington  
18 Airport MVAU was based on the requirements of  
19 International Valuation Standards, and the Code of  
20 Conduct for valuers, and we are totally independent in 10.52  
21 what we've done and there is no element of bias in that  
22 valuation. If we look at the valuation, a valuation is  
23 made up of a number of inputs and you've got to get the  
24 input right such that you can get the correct valuation.  
25 In this instance we have gone through and talked with  
26 planners, engineers to get good costs estimates and also  
27 we use market economics to look at the supply and demand  
28 profile of what the land could support. From those  
29 inputs we have then gone through and done the valuation  
30 or completed a valuation. The biggest difference in the 10.52  
31 valuation comes from the projected use and the amount of  
32 commercial space within the proposed MVAU development  
33 plan. If that area was refined or could be sorted out  
34 between Mike and Boffas, the valuation would be much

1 closer together but in the absence of getting any  
2 agreement in that, in that planning arena, there is a  
3 wide variance in the valuation. So, yeah, you've got to  
4 get a tighter spec.

5 **MR DUIGNAN:** Okay, I'll give the airports the opportunity to  
6 respond and then I think that, as I've indicated, given  
7 the emergence of this specific issue we will need to just  
8 reflect upon whether it was an inevitable unavoidable one  
9 that there is no kind of quick easy answer to, but if  
10 there is specific proposals, we would consider them and I 10.53  
11 think that would be kind of a side issue from our 56G  
12 review but would have a direct relevance.

13 **MR FITZGERALD:** Commissioner, I think we again have the  
14 challenge of mixing two regimes here. We were operating  
15 under the Airport Authorities Act regime which  
16 effectively has a consultation, really an in-built  
17 arbitration process in it which we went through. Now,  
18 admittedly under that regime, and it will be pointed out  
19 no doubt by the airlines that the ultimate decision maker  
20 in that process is the airlines, but that's what's in the 10.54  
21 legislation, what has been laid down by Parliament.

22 What the airlines and their valuers are talking about,  
23 and the term was used, a traditional approach to  
24 valuation which is an adversarial approach where you get  
25 two positions and somebody comes in to draw a line  
26 through the middle. Now, we didn't adopt that approach  
27 because we take that requirement under the AAA very  
28 seriously. So, effectively what you've got is Boffa  
29 Miskell and Telfer Young having put forward a strong  
30 proposition, it having been challenged, then Telfer Young 10.54  
31 and Boffa Miskell moving their position to what they  
32 considered to be a compromise position, in a sense an  
33 arbitrated position, and then we've got still obviously  
34 an advocate position in a traditional sense remaining in

1 its spot. So, you don't have what you would have in a  
2 price control scenario where you have two contesting  
3 parties and a regulator there to arbitrate and make a  
4 decision, and we have not approached any part of this  
5 process as that being the likely or suspended outcome.  
6 So, I would put the view that essentially we have had  
7 that debate and we've had that decision and that decision  
8 in the context of price setting is one for Wellington  
9 Airport.

10 So, in the sense of information disclosure there's not 10.55  
11 a process of consultation specified, and there's not a  
12 process of getting independent expert views. So, I think  
13 it then would be incumbent on the Commission to find  
14 fault with the views of Boffa Miskell or Telfer Young in  
15 forming a different view.

16 I think coming to your core point, we do believe and  
17 we've submitted in writing on this, that the scenario  
18 against which the airlines planning and valuation advisor  
19 submitted, differs from that of really a highest and best  
20 alternative use, and my understanding is part of it, 10.56  
21 there's possible use which potentially could be a lower  
22 value use but we believe we're following the guidelines  
23 in seeking that what would essentially be the winning  
24 alternative use if there were a competitive market  
25 process.

26 I comment on the Wellington City Council aspect of  
27 this. I think it was naive to think you would get  
28 Council planning officials to hypothecate on a scenario  
29 that doesn't exist.

30 **MR DUIGNAN:** Thanks. Just to be clear, then, we are reviewing 10.57  
31 the effectiveness of information disclosure and the point  
32 that I have specifically identified is not sort of  
33 wide-ranging ways to reconcile valuations, it is whether  
34 there is a defect that in a sense in our specification of

1 information disclosure valuations and as to what is to be  
2 interpreted by the term MVAU and whether that needs to be  
3 more tightly specified so as to achieve the objectives of  
4 information disclosure. That's the issue on which  
5 submissions would be appropriate. Mechanisms for  
6 reconciling different valuers kind of, I think, come in a  
7 rather different category.

8 So, I think we should move on from there unless Chair,  
9 we wanted to break at this point?

10 **MR FOSTER:** Commissioners, I would like to say I am not an 10.58  
11 advocate.

12 **MR DUIGNAN:** I think we should respect the professionalism of  
13 the developers and I'll just invite the airport, as to  
14 the comment that was made could be interpreted as a  
15 specific comment and so I just wonder whether you  
16 intended that?

17 **MR FITZGERALD:** My intention, Commissioner, was to say that in  
18 a process set up with a landlord and a tenant with you  
19 both using independent experts, it's very rare for the  
20 landlord's expert to come up with a lower number than the 10.58  
21 tenant's expert and therefore I think that the process -

22 **MR DUIGNAN:** I think stop there and that's a valid observation  
23 which we will just leave as a general observation. Thank  
24 you.

25 **CHAIR:** Can I just test one point. The theme seems to be  
26 coming out of the airport responses that they're faced  
27 with two almost conflicting regimes; the AAA and our  
28 information regime, and you're finding that the two are  
29 not in harmony and your position is to have preference  
30 for the AAA regime in the decision path you follow; is 10.59  
31 that a reasonable observation or not?

32 **MR FITZGERALD:** Chairman, I think that was a little too stark.  
33 I think the regimes can operate together and I think they  
34 are operating together effectively. I think what doesn't

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1 work is to try and slam them together and make them the  
2 same thing. They are fundamentally different and I think  
3 what Wellington Airport is finding is that the AAA regime  
4 has worked effectively, it has worked effectively over a  
5 number of decades in setting price. You know, the Part 4  
6 was introduced and it is a matter of public record it  
7 wasn't introduced because of any identified failing of  
8 the AAA regime, the Cabinet papers show why it was  
9 introduced, because of the Auckland Airport sale going on  
10 and the protestations of one party, as Treasury put it. 11.00  
11 So, we've now got a separate regime and they are not the  
12 same but we actually think information disclosure is  
13 working and that as a regime on its own it's adding  
14 value, and that what it's doing is providing consistency  
15 of information. It has certainly improved the way we've  
16 gone about pricing under the Airport Authorities Act.  
17 We've changed a number of the things we have done because  
18 of the detailed interaction of experts under Part 4 but  
19 we are now in two regimes, one of which is giving  
20 interested parties information on which to form views, 11.00  
21 and one of which is effectively being used for price  
22 setting. They are separate, they are both working but I  
23 think where the challenge is, is that some participants  
24 are wanting them to become one in the same thing which  
25 essentially would mean that de facto price control exists  
26 because input methodologies are prescribed in detail and  
27 are assumed to must be being used under the AAA. We  
28 don't believe that was the intention.

29 So, effectively, we would say we've got two effective  
30 regimes but they don't come together nor do they need to. 11.01

31 **CHAIR:** But in the case of asset valuation, I mean essentially  
32 is it true to say that the Information Disclosure Regime  
33 is having really no immediate impact, you're going down  
34 the path of the way you've thought about this issue under

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1 the AAA including as to how the process is followed as  
2 well?

3 **MR FITZGERALD:** Chairman, look, as we've explained, we've  
4 moved from zonal valuation to an opportunity cost basis  
5 for valuation and that's been a major shift in the way  
6 we've valued land. Our view, and it's a matter of record  
7 that we don't believe the competitive market test stops  
8 that second best use and that's a, for pricing  
9 particularly we believe it is the value in use that  
10 should be used. So, to me that is - that the input 11.02  
11 methodologies in the Information Disclosure Regime has  
12 very materially looked at the way we look at valuation,  
13 the difference is we are still at difference with the  
14 Commission in actually determining in how Part 4 should  
15 work, which is the subject obviously of the Merits  
16 review.

17 But outside that, we do believe that we should be  
18 setting price based on what the value in use of our  
19 assets is, and whether those two things need to be drawn  
20 together I think is, we refer back to our end price and 11.03  
21 our end revenue and therefore our end return is not  
22 formulaically set on each of these inputs. We have made  
23 a number of commercial judgments, we've made a number of  
24 concessions, that means that our overall return we  
25 believe when viewed by the Commission, both ex ante and  
26 ex post, will not be unreasonable.

27 **CHAIR:** Okay. Well, look, thank you for that. We've run a  
28 moment over time. So, if we can adjourn now for the  
29 morning tea break and we'll resume at 11.20.

30 **(Conference adjourned from 11.03 a.m. until 11.24 a.m.)** 11.03

31 **MR DUIGNAN:** We'll reconvene now. Prior to the break we were  
32 talking about the valuations. There was just one matter  
33 that I had noted, probably there's not much more to add  
34 other than noted because I don't think we here can come



1 to a view, that is that as well as the difference in the  
2 potential use, that there is a difference, there are a  
3 whole lot of differences but there is a difference of  
4 some significance in regard to the development period  
5 between the two valuations.

6 I think perhaps the one matter that does lend itself  
7 to asking a specific question on is that BARNZ has  
8 suggested that there has been a change of opinion  
9 regarding the period brought in as a result of, or rather  
10 in transitioning between the last pricing event and the 11.25  
11 most recent one, and so I just thought I would ask  
12 whether there's any comment upon that specific issue of a  
13 change in methodology?

14 **MR FITZGERALD:** Commissioner, if I'm understanding the  
15 question correctly, are you saying about the take-up rate  
16 under the MVAU approach?

17 **MR DUIGNAN:** Yes.

18 **MR FITZGERALD:** It's a specific planning and take-up rate  
19 that's done on a specific circumstance, and in fact the  
20 take-up rate of residential land, which I think is the 11.26  
21 driver, is essentially the same under both the  
22 Wellington Airport's experts and BARNZ's experts. The  
23 fact is that BARNZ's experts have a larger proportion of  
24 residential land and therefore it takes longer to be  
25 absorbed into the market. I think my understanding of  
26 the question is the specific answer to why there's a  
27 longer absorption rate under the BARNZ expert valuation.

28 **MR DUIGNAN:** Thanks. It was useful to ask the question but I  
29 will give the airlines an opportunity just to respond to  
30 that point, but if we want to get into detail then 11.27  
31 perhaps the cross-submissions are the appropriate forum.

32 **MR SMITH:** I principally agree with that comment, that it's  
33 reflective of the land use split.

34 **MR DUIGNAN:** Right, so it's caught up in the bigger issue,

1 it's not really a separate issue but it magnifies the  
2 difference and so it just illustrates the significance of  
3 that issue as to differences in interpretations of  
4 alternative use, and we have covered that but I do invite  
5 you to include in cross-submissions any general  
6 observations, not specific to this particular case  
7 really, but regarding how well ID is working, because  
8 this is a case where, in a sense, there is a question on  
9 the table, not to say it can be answered, as to whether  
10 there's some issue regarding the way it works, so that is 11.28  
11 part of the 56G exercise and it should be responded to in  
12 that light as well as in any sort of specific  
13 configuration regarding assessment of Wellington  
14 Airport's profitability as such.

15 Moving on, then. I will just ask one technical  
16 question, I suspect I know the answer but I should put it  
17 on the record. In regard to the different types, classes  
18 of assets, buildings and civil works versus land, there  
19 has been a bit of a different approach in terms of how  
20 that has been valued, or rather the revaluations if you 11.29  
21 wish, and in particular you've used a new ODRC valuation  
22 based on 2011, and in that sense I just wanted to invite  
23 any comment upon the difference between the input - the  
24 ID requirements and the approach that Wellington Airport  
25 has taken. So, if we can keep this quite brief but I  
26 just wanted to canvass that matter, or provide you an  
27 opportunity to give your view on that difference.

28 **MR HARRINGTON:** Commissioner, I think it's pretty much as  
29 you've surmised, or summarised it there. When you put  
30 its updated ODRC valuation and using Opus, valuation 31 11.30  
31 March 11. So, we didn't index up the valuation from  
32 2009, we actually got an updated ODRC valuation of  
33 31 March 2011 and, from memory, I would have to check, I  
34 don't think there was much difference between those two

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1 valuations anyway if we had to use the indexing as  
2 proposed by the Commissioner in its IMs versus getting  
3 updated market valuation ODRC.

4 **MR DUIGNAN:** Do airlines have anything to add other than the  
5 obvious?

6 **MS COOPER:** I think we just observe that it's going to be a  
7 difference that's probably going to magnify going forward  
8 because Wellington Airport's 2009 valuation, which is its  
9 starting point for disclosure regulation information, was  
10 a 2009 valuation, therefore it was completely up-to-date. 11.31  
11 So, while the differences are materially less in this  
12 instance, I think over time they're just going to become  
13 larger and larger, and it's another example really of the  
14 fact that the Government in setting up the input  
15 methodologies and putting this task on the Commission,  
16 really had the intention and the expectation that these  
17 input methodologies would actually reduce the differences  
18 between the airlines and airports in consultation and  
19 would actually guide the parties, and they certainly from  
20 BARNZ's perspective haven't. 11.31

21 **MR DUIGNAN:** Our question we were asking ourselves is whether  
22 ID is being effective in promoting the 52A objectives.  
23 We do not ourselves sort of tie that directly to use of  
24 the IMs but, then again, we have to recognise that we've  
25 put a lot of effort into the IMs so they do represent a  
26 judgement that is relevant. So, it's not the test, as we  
27 see it is not whether the airport is observing the IMs  
28 but the overall outcome.

29 The next aspect that is just again something to tidy  
30 up is that, just coming back to the question of wash-ups, 11.32  
31 in the case of land, the wash-up that was discussed and  
32 worked on has turned out to be the difference between  
33 forecasts, whereas in the case of buildings it's the  
34 differences in values, as I understand the handling of

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1 the matter to be. So, very briefly, is there any  
2 significance in that difference, or rather any underlying  
3 rationale that they would be aware of that difference in  
4 treatment?

5 **MR HARRINGTON:** I don't believe so, Commissioner, off the top  
6 of my head other than just to maybe move the question  
7 slightly broader, just for the wash-ups was for the  
8 2007-2012 period, the wash-up arrangement that was set  
9 there was to look at the valuation movements of land,  
10 civil and property land and equipment, and to basically 11.33  
11 have, as Steve said, a cap and a collar on those  
12 forecasts, valuation movements, and then to assess the  
13 actual revaluation movement in five years' time and  
14 depending what the actuals were, to calculate a wash-up  
15 arrangement across those three categories of asset.

16 **MR DUIGNAN:** Do the airlines have any comment?

17 **MR FORD:** I guess the one point I would like to note is just  
18 sort of reflecting the fact that, as we were discussing  
19 earlier, that the nature in which that wash-up  
20 arrangement came around, just the details about how that 11.34  
21 will actually work remain somewhat murky and I think that  
22 is a key difference, certainly between Air New Zealand's  
23 position and the airport's position as to what the  
24 outcome of that should be.

25 **MR FITZGERALD:** I'm not sure that we're aware it was murky  
26 Commissioner, we'll maybe follow that up after the  
27 session.

28 **MR DUIGNAN:** Yes, it does have a degree of complexity to the  
29 issues, it would seem, as illustrated by the fact that  
30 the zonal change is seen as having, in a sense, kind of 11.34  
31 made invalid whatever was agreed on that basis. So, I  
32 just wondered if, you know, to some extent there, for  
33 good reasons quite possibly because of changes, there is  
34 a certain ambiguity about exactly what the nature of the

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1 agreement was; is that a fair comment or do you think it  
2 was crystal clear exactly at every aspect?

3 **MR FITZGERALD:** We believe the agreement from 2007 was clear  
4 and in fact, therefore, the clarity of that agreement was  
5 that that wash-up did not need to apply and, therefore,  
6 effectively applying the agreement Wellington Airport  
7 again has used commercial judgement and made a concession  
8 to actually apply that wash-up in a situation where it  
9 wasn't strictly captured by the 2007 pricing  
10 determination. 11.36

11 **MR DUIGNAN:** Yes, it may be a case where the term "murky"  
12 means that if something has changed from the time at  
13 which an agreement was struck, you could either say that  
14 it's crystal clear that therefore the agreement is null  
15 and void, or alternatively that it was murky because the  
16 agreement didn't specify what would happen in those  
17 circumstances. So, I can see murky, if you don't regard  
18 it as a value laden term, could be sort of, you know, the  
19 appropriate term to apply.

20 There was no provision, is the technical point, as to 11.36  
21 what would happen in these circumstances and the airport  
22 takes the view that therefore the agreement ceased to  
23 exist and that's understood. I don't think there's any  
24 point in discussing that further but I think that's  
25 where -

26 **MR FORD:** Can I just clarify one point there. My sense of  
27 agreement usually involves two parties agreeing to  
28 something. That was not the case in respect of what  
29 happened in 2007.

30 **MR FITZGERALD:** Commissioner, I think the clarity is that 11.37  
31 there has been a wash-up incorporated into the forward  
32 looking prices, one that was not either required through  
33 any legislation in either regime and not required by the  
34 previous agreements. So, I think the fact that there has

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1           been a substantial commercial concession is clear and I  
2           think the aspect of agreement, I mean Wellington Airport  
3           would very much enjoy sitting down with Air New Zealand  
4           to negotiate a commercial agreement. The fact is that  
5           Air New Zealand is sitting here wanting a price  
6           controlled regulatory outcome while other substantial  
7           customers of Wellington Airport have done commercial  
8           agreements with Wellington Airport.

9           **MR DUIGNAN:** Right, we're getting into wider territory about  
10          people's motivations. We will have an opportunity to           11.38  
11          talk about behaviour right at the end of this session, if  
12          I manage to get through it all, and we'll certainly have  
13          one later in the day. So, I think we'll leave that.

14          Now, we're coming to - no, there's one more topic  
15          regarding values before I move on to cost of capital  
16          issues actually, so I'll present the next topic and then  
17          I should just see whether there's anything out of what  
18          has been a pretty specific Wellington-oriented discussion  
19          that the other airports wish to comment on.

20          The final topic is just the one that has been           11.38  
21          observed, the difference between, the biggest difference  
22          between the actual treatment, that it appears, as I  
23          understand it, Wellington Airport has applied and the  
24          information disclosure treatment probably, well  
25          definitely relates to the inclusion of conversion costs.  
26          So, I just wanted to ask your assessment of the  
27          implications of this for the future.

28          The inclusion of the conversion costs in the asset  
29          base, and they are holding costs so the development of  
30          the airport over five years, a five year period, what the   11.39  
31          holding cost of that would be, the inclusion of that does  
32          increase substantially the asset base, it also increases  
33          in a time of increased valuations the revaluation gain.  
34          So, we have two factors that appear in the airport's

1 description of the, what has happened over a given  
2 period, the asset basis has gone up higher than the ID  
3 disclosures will show and the asset base sort of will  
4 always have an additional piece to it of, I think it's  
5 \$123 million at the moment, or something like that, and  
6 secondly, because of that, the revaluation gain will also  
7 be correspondingly higher.

8 So, that's the facts between the two descriptions.  
9 They're not necessarily to be associated with the two  
10 acts but in some sense they perhaps are. We could call 11.40  
11 them one, the AAA description and the other the ID  
12 description or the Part 4, ID description. It might not  
13 be entirely fair to the AAA Act, it's much more open.  
14 So, that's what the future holds.

15 So, in terms of the promotion of the objectives of the  
16 Act, of Part 4, and the terms of interested parties'  
17 understanding, which is the subset of ID that we have to  
18 be concerned with the bigger piece but we are concerned  
19 with the section 53(2) as well, I just wanted to ask first  
20 the airport's view upon that difference, and the 11.41  
21 implications in those terms, and then I'll ask the  
22 airlines and then I'm going to ask as a general question  
23 the other airports.

24 **MR FITZGERALD:** Commissioner, I think you correctly  
25 characterise there's two aspects of it; one is the asset  
26 base is higher and the revaluation gains are higher, and  
27 it's important to point out that those revaluation gains  
28 are credited to revenue, so they actually dilute the  
29 impact of having a higher asset base because there is a  
30 greater revaluation credited to revenue. 11.42

31 **MR DUIGNAN:** Under your presentation of your pricing decision?

32 **MR FITZGERALD:** That's correct.

33 **MR DUIGNAN:** In the AAA context?

34 **MR FITZGERALD:** In the AAA context, that's correct. Therefore

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1 in an ID context, when we are comparing actual revenue  
2 and hypothetical asset gain under the ID input  
3 methodology approach, then that impact is actually  
4 diluted through the numbers, so, because our revenue is  
5 lower than it otherwise would have been because we've  
6 credited a higher valuation gain to land. So, I think  
7 you correctly in the last session calculated in your head  
8 that the impact when compared against a consistent ID  
9 described asset base is less than 1%. So, that is the  
10 variable, I think it's 0.8% was the variable that you 11.43  
11 could attribute to the existence of holding costs on land  
12 values. So, that is at an input level and, therefore,  
13 once we then look at all of the other aspects of the AAA  
14 regime; the consultation, the commercial concessions, the  
15 smoothing, the commercial discussions that we've had  
16 around AAA, that is only one factor that varies between  
17 ID and AAA, and many others go the other way. So, on a  
18 net basis, as we've submitted, the impact is actually  
19 minor diluted and in fact is part of a net outcome that  
20 we consider to be reasonable. 11.44

21 I think one thing that is clear on the ID regime is  
22 that the transparency is there, all the information is  
23 there, we are submitting absolutely in line with the  
24 Information Disclosure Regime so interested parties can  
25 know and can very readily pull out those differences, and  
26 I think part of the issue is that interested parties, you  
27 know, its interested parties that are most vocal clearly  
28 are the customers, are pulling out the differences that  
29 go one way and I think we need to look at the differences  
30 that have gone the other way as well to look at the net 11.44  
31 outcome.

32 **MR DUIGNAN:** Thanks. Airlines?

33 **MR WHITTAKER:** I think that a difference of \$100 million in  
34 asset regulatory base may be 0.8% in terms of return,



1 that's probably 20% in terms of profitability or 25% in  
2 terms of profitability, so should the question of are  
3 excessive profits being earned as a result of that, I  
4 think that's very instructive.

5 **MR DUIGNAN:** Thank you, and thanks for being succinct.

6 **MS COOPER:** I'll just respond quickly on the issue of  
7 revaluation gains being credited to income. The fact of  
8 the matter is Wellington Airport isn't crediting all of  
9 its revaluation gains to income, it's only the forecast  
10 revaluation gains which are a relatively small fraction. 11.45

11 **MR DUIGNAN:** Right, and that goes back to the wash-up versus  
12 accounting descriptions.

13 **MS COOPER:** Yes.

14 **MR DUIGNAN:** That's fine.

15 **MS COOPER:** Even the wash-up itself is not of the full  
16 unexpected revaluation gains.

17 **MR DUIGNAN:** Yes, I agree. Okay. I'm going to move on to  
18 WACC now but before I do, we've had quite an extensive  
19 discussion, it's actually about revenue that we were  
20 discussing, and so if there's any brief comments, it's 11.45  
21 just an opportunity, please don't feel you have to take  
22 advantage because we do want to move on.

23 **MR COCHRANE:** We've got no specific comment to make, we're in  
24 the middle of our consultation with the airlines. We've  
25 resubmitted a proposal in terms of that in terms of a  
26 detailed discussion from Wellington. I won't make any  
27 comments on that but there are a few points we'll come  
28 back to on cross-submission.

29 **MR SPILLANE:** Charles Spillane here. I echo Neil's comments  
30 there. We have made our pricing decision and we look 11.46  
31 forward to this equivalent process when you come to that  
32 in due course. I would, though, note Mr Fitzgerald's  
33 comments about how the two regimes work together and I  
34 would endorse that. I don't see them as being exclusive

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1 regimes but ones which rather can work together with the  
2 Information Disclosure Regime plan that's playing its  
3 role and the AAA process also playing its role.

4 **MR DUIGNAN:** Thanks, we'll move on to cost of capital.

5 Wellington Airport has indicated that its calculations  
6 for the purposes of price setting are based upon advice  
7 from Tony Samuel and Stuart Shepherd under the auspices  
8 of the Sapere, never know how I'm meant to pronounce  
9 this, it's wisdom I believe, but the Sapere Group. Now,  
10 we understand and there's going to be another foray, 11.47  
11 discussions about the parameters, the specific parameters  
12 of the cost of capital, so I will confine myself to some  
13 specific questions directed to Wellington Airport. In  
14 particular in the IMs and Wellington Airport did  
15 participate in this discussion, there was extensive  
16 discussion of the so-called leverage anomaly in the  
17 Brennan Lally model and the concern that this created an  
18 incentive where the cost of capital calculation for the  
19 entity was undertaken using its leverage that it was an  
20 undeniable fact that the numeric result would increase if 11.48  
21 the leverage increased, and that seemed to be an unusual  
22 situation where it was in calculative terms feasible for  
23 our regulated entity but an entity subject to information  
24 disclosure is - I'm using the term to encompass that,  
25 could increase the calculated cost of capital by its own  
26 decisions, which is anomalous in terms of the way one  
27 thinks about capital markets, that's why it's called a  
28 capital - an anomaly in the discussion of it, but also  
29 more seriously would have apparently incentive effects  
30 and perverse ones. 11.49

31 So, I just wanted to ask, there's no specific  
32 reference to this issue in the report on which you based  
33 your decisions, as far as I can tell, and so I wondered  
34 if you had considered it yourselves since you were

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1 participants in the IM process and you're participants in  
2 the Merits review and before you adopted that  
3 recommendation that you should use your own leverage, or  
4 put it another way, it appears to create an incentive for  
5 you to increase your leverage if that is to be the  
6 approach you apply going forward. So, I wanted to  
7 provide you with the opportunity to comment on that  
8 because it's an obvious observation.

9 **MR FITZGERALD:** Commissioner, I think one of the difficulties  
10 we had in the IM process, and it's still a matter of 11.50  
11 ongoing debate, is the way in which the Commission -

12 **MR DUIGNAN:** Excuse me, I don't want to get into a discussion  
13 of the IM process. The matter that I've raised was not  
14 disputed by any of the parties. The fact that there  
15 is - that things point in that direction, even Transpower  
16 which has got some debates about it, their experts  
17 acknowledge that there was a result of the nature of the  
18 type I talk of. So it was purely a comment on that  
19 incentive matter and it reflects on ID because it is that  
20 you appear to have chosen to adopt an approach to cost of 11.51  
21 capital that creates a perverse incentive for yourselves,  
22 and I just wanted to know whether you'd thought of that?

23 **MR FITZGERALD:** Our approach to leverage in the context of  
24 pricing was to adopt a leverage that is appropriate for a  
25 firm of Wellington Airport's type, and almost by  
26 definition Wellington Airport and its board adopts a  
27 capital structure that it considers appropriate in all  
28 the circumstances to exist, and Wellington Airport exists  
29 in a competitive market for capital financing. So,  
30 Wellington Airport's actual leverage and Wellington 11.52  
31 Airport's theoretical appropriate leverage I would say  
32 are very similar.

33 The adoption, the Commission's use of 17% to us seems  
34 to be out of sync with both of those. It does not seem

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1 to be appropriate for pricing for us to use a leverage  
2 that, one, as a board we would not consider to be  
3 efficient or appropriate for Wellington Airport to  
4 actually have in any circumstance, and secondly, not one  
5 that relevant peers would adopt in an infrastructure  
6 business.

7 **MR DUIGNAN:** Could I ask, then, just very briefly, did you  
8 receive any advice regarding - given that there was a  
9 specific discussion of that point and the reconciliation  
10 between the sample which was used for other purposes and 11.53  
11 the, you know, deriving the leverage from it, I just  
12 wondered if that was a consideration you took into  
13 account, that specific consistency point? It sounds -  
14 and I quite understand it because your advisor doesn't  
15 appear to have taken that into account, so I take it you  
16 didn't.

17 **MR FITZGERALD:** In pricing we have adopted a cost of capital  
18 that we have considered to be appropriate for  
19 Wellington Airport's pricing, and we see the ID cost of  
20 capital more as being an average industry benchmark which 11.53  
21 is useful for information disclosure, but essentially  
22 establishes a point around which you might consider a  
23 range. For pricing we need to determine a pin-point cost  
24 of capital to put in a formula, not the same information  
25 disclosure where essentially a benchmark is being  
26 established against which actual outcomes need to be  
27 compared.

28 **MR DUIGNAN:** Thanks. Given that, the question was about  
29 whether Wellington Airport had received information on a  
30 specific matter, I don't think there's any point in 11.54  
31 asking parties on it. The questions are obvious, they  
32 were discussed in great detail in the IM process. So,  
33 what I would like to move on to in my very last question,  
34 almost, just a very quick comment upon the treatment of

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1 the main area of the terminal, its switch and its  
2 designation. So, I think we all know what we're talking  
3 about so I will just go straight to ask for the comment  
4 first from Wellington Airport and then from the airlines.

5 **MR FITZGERALD:** In terms of cost allocation, we have consulted  
6 on an allocation of cost based on the actual use of the  
7 spaces in the terminal. I think the question arises  
8 because in the past pricing period a substantial  
9 commercial concession was made that allocated areas to  
10 commercial areas only that very obviously are used by 11.55  
11 passengers, primarily we're talking about thorough fares.

12 I think part of the misunderstanding about this area  
13 is it's seating areas for food and beverage which is at  
14 issue. That's a small part of the issue. The main issue  
15 is about the general thorough fares to get from the  
16 check-in areas to the aircraft. Many of those in the  
17 past consultation were 100% allocated to commercial space  
18 which clearly and evidently is not their use. So, we  
19 believe the 2012 approach to cost allocation is accurate.

20 **MR DUIGNAN:** Then I'll just ask the airlines if they have any 11.56  
21 comments apart from what you already said in your  
22 submissions.

23 **MS COOPER:** That's not actually a correct reflection of the  
24 main issue as far as BARNZ is concerned. We fully  
25 acknowledge that the thorough fares through that main  
26 terminal area should be termed a common space and shared  
27 between commercial use and aeronautical use, and we have  
28 no problem with that or with the allocation percentages.  
29 Our issue is with the foodcourt, with the tables and  
30 chairs that people sit on, with the bar leaners they 11.56  
31 drink beers on, with the booths they watch TV in the bar,  
32 our issue is that space being treated as 75% aeronautical  
33 because in our view it's fundamentally commercial and it  
34 has been commercial since the terminal opened around

1 1997.

2 **MR DUIGNAN:** Having covered that topic I think that the last  
3 topic that I would, because I have just a moment more, is  
4 we will be having a session to some extent about comments  
5 on how behaviour has been affected by the ID regime later  
6 but I just would be interested in any specific aspects as  
7 they relate to the revenue and profit, well revenue  
8 calculation and then the assessment of profitability.

9 So, I don't think we want a checklist, I was really more  
10 interested in any specific points that you wish to 11.57  
11 register that might not be obvious rather than the  
12 obvious checklist of matters that you have learnt about  
13 from the ID, if you see what I mean.

14 **MR FITZGERALD:** I think the general point is that  
15 Wellington Airport has found the Information Disclosure  
16 Regime to be highly informative in both our consideration  
17 of issues for pricing and also in how we approach the  
18 relationship with customers going forward. We think, as  
19 I sort of summed up before the break in answer to a  
20 question from the Chairman, that the two regimes can work 11.58  
21 in harmony. That actually the transparency of

22 information and the narrowing of issues is important and  
23 that there is no doubt that interested parties have  
24 substantial information against which to engage in other  
25 forums. I think where we stop short on use of the  
26 Information Disclosure Regime absolutely without question  
27 in pricing is that that's not our view of the intention,  
28 and where we see the benefit of the Information  
29 Disclosure Regime is in the quality of the negotiations  
30 and discussions between the airport and the airlines on 11.59  
31 important issues, and it's a matter of record that  
32 Wellington Airport would like to move to a position of  
33 having commercial agreements with all its customers and  
34 we think information disclosure is an important sort of

1 underpinning for those sorts of discussions.

2 **MR DUIGNAN:** I'll provide the airlines an opportunity to  
3 respond in regard to this behavioural question but you  
4 did indicate, and so I just pose that, a moment ago in  
5 the cost of capital discussion that despite the fact  
6 there had been a great deal of discussion of - as it  
7 happens, the leverage anomaly is just one example, in the  
8 context of preparations and implementation of the ID  
9 regime, that nevertheless that had not actually impacted  
10 on your decision about your cost of capital. I'm not 12.00  
11 disputing that it should have, I'm just saying that you  
12 did appear to indicate that you didn't see us sort of  
13 bring that discussion, which was very extensive, as  
14 having any particularly significant relevance to what you  
15 did on cost of capital. So I should just give you an  
16 opportunity to comment upon that observation.

17 **MR FITZGERALD:** I think that the observation that we didn't  
18 apply each of the input methodologies in our pricing does  
19 not mean that we didn't consider them, and it does not  
20 mean that they don't have current and ongoing effect. I 12.01  
21 think the example you use of cost of capital more broadly  
22 we think in a discussion with our substantial customers  
23 about what is a reasonable return for Wellington Airport,  
24 the discussion pins on what is the requirement of return  
25 for ongoing investment by the investors in Wellington  
26 Airport, in Wellington Airport, not what is an  
27 appropriate cost of capital on average for major airports  
28 in New Zealand. And I sort of draw the other example of  
29 A minus credit rating. Wellington Airport does not and  
30 cannot get an A minus credit rating. Christchurch has 12.01  
31 it, by reference from Standard & Poor's, by Government  
32 ownership, and Auckland has a scale differential to  
33 Wellington Airport. So, I don't accept the notion that  
34 the fact we haven't applied the IM approach to being a

1 basis for it not having been affected or not being  
2 factored into our consideration, and also I think on an  
3 ongoing basis our customers and interested parties have  
4 access to that information as one of the points against  
5 which to base a commercial discussion and negotiation,  
6 and clearly the airlines, Air New Zealand and BARNZ and,  
7 as I say, the other airlines have not been as engaged,  
8 but Air New Zealand and BARNZ have used those points  
9 extensively in the consultation, we've fully considered  
10 them and under the AAA made appropriate decisions. 12.02

11 **MR DUIGNAN:** I'll wrap the session up by just letting the  
12 airlines just purely comment on in a narrow sense, if you  
13 understand what I mean, as to whether there's any points  
14 that have specifically come out of what is a behavioural  
15 matter that you wish to make. If you're making really  
16 controversial points I'll have to give a further  
17 opportunity to Wellington and then wrap it up.

18 **MR WHITTAKER:** I don't think we've seen any substantial  
19 changes as result of ID. I hear the word "negotiation"  
20 used regularly, there is no aspect we would characterise 12.03  
21 as negotiation. It is consultation under the AAA with  
22 the AAA being used to set prices as the airport sees fit  
23 and that has not changed since prior to ID.

24 **MR DUIGNAN:** Yes, I'll very briefly note that I don't think  
25 changing from consultation is an outcome that we would  
26 expect ID to achieve, so I think you're - it's the tenor,  
27 I think you're reflecting on the tenor of the  
28 consultation because I don't think we could possibly  
29 set up changing from consultation as being the expected  
30 result, but thanks. 12.04

31 **MR BECKETT:** You're just asking for general behavioural  
32 points. One observation I would like to make, if I may,  
33 and I know it's somewhat personal but for 11 years I was  
34 responsible for the shipping negotiations for all dairy



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1 products for New Zealand, and I know from that what  
2 negotiation means. I've found this a totally different  
3 experience, where certainly you discuss the things, the  
4 material put in front of us has been professionally  
5 prepared but you feel at the end of each meeting you've  
6 been ignored.

7 **MR DUIGNAN:** Right, that's a fair observation.

8 **MR FITZGERALD:** That requires a response. Wellington Airport  
9 negotiates and has got negotiated agreements with  
10 substantial customers. Air New Zealand is not willing to 12.04  
11 negotiate, so the claim that there isn't negotiation is  
12 actually a reflection on the fact that Air New Zealand is  
13 unwilling to sit down at a table and negotiate with  
14 Wellington Airport over prices. Other airlines have and  
15 have agreements in place and are therefore not  
16 represented in this regulatory debate about whether  
17 consultation is negotiation.

18 **CHAIR:** I'll come back to this in the session starting at  
19 2.15, that there is an aspect of revisiting this conduct  
20 issue. If we can park that at the moment I'll come back 12.05  
21 to that. If we can move to expenditure.

22 **MR RYAN:** Paolo Ryan for the Commission. Now, Wellington  
23 Airport has noted in its cross-submission that the  
24 Commission's most recent published estimate of cost of  
25 capital, which was published in April 2012, wasn't  
26 available to it of course at the time of its consultation  
27 but the earlier cost of capital published in 2011 which  
28 gave a mid-point of 7.06 was at that time.

29 The question is, for the purpose of assessing  
30 profitability ex ante, which cost of capital should the 12.06  
31 Commission use, or should there be adjustments made to  
32 either of those particular estimates?

33 **MS COOPER:** If I could answer. During consultation, BARNZ  
34 sought advice from Dr Layton on cost of capital and our

1 question was, my instructions were, whether there was any  
2 valid reason to depart from the Commerce Commission  
3 methodologies that were set for information disclosure  
4 when setting prices, but as part of that work Dr Layton  
5 sourced the Commerce Commission input methodologies and  
6 updated them. So, our latest update I think was in  
7 December 2011, and that update was 7.1% which is  
8 virtually identical to the 7.06 that the Commission came  
9 out with in April.

10 **MR FITZGERALD:** To answer the question, Chair, when cost of 12.07  
11 capital is essentially being used as an ex ante benchmark  
12 I think it's actually quite reasonable to use the then  
13 current cost of capital to assess, well, was the return  
14 in the last year higher or lower than the airport's cost  
15 of capital in the last year. The issue that raises, in  
16 making that observation Wellington Airport would  
17 essentially take it on faith that the Commission is not  
18 going criticise Wellington Airport for having a return  
19 that is not consistent, that is inconsistent with  
20 information it didn't have available to it at the time. 12.07  
21 However, the cost of capital of a business is the cost of  
22 capital of a business and that is an evolving and  
23 fluctuating issue. So, I think the ID regime is about  
24 ex post review of returns.

25 If the market cost of debt has fallen and Wellington  
26 Airport has inadvertently earned a higher return than its  
27 then current cost of capital, I would expect the reports  
28 to the Commission simply to note that. Alternatively, if  
29 the cost of debt has gone up from what are pretty  
30 historically low levels at the moment, to note that 12.08  
31 Wellington Airport has earned an actual return that is  
32 looking like it's below its cost of capital because it's  
33 debt rising, it's very much a question that Wellington  
34 Airport is at a loss to understand at the moment, how the

1 Commission is going to comment on the actual returns that  
2 are coming out from these disclosures and how cost of  
3 capital is going to be used in its assessment.

4 **MR DUIGNAN:** Well, we are consulting on exactly that type of  
5 issue in this forum but we don't always express, you  
6 know, you've got the IM so that tells you quite a lot as  
7 to how we're going to apply them, that was - your view  
8 was being sought just now, so yep. So, I don't  
9 know - when you say you're at a loss, it's because we're  
10 consulting with you. 12.09

11 **MR FITZGERALD:** So we don't currently know.

12 **MR DUIGNAN:** That's fine.

13 **MR FITZGERALD:** That's probably a better expression.

14 **MR RYAN:** Just one follow-up question on that point. Given it  
15 is an ex ante assessment of profitability, should the  
16 Commission be using the mid-point or 75th percentile of  
17 that cost of capital estimate?

18 **MR FITZGERALD:** I think there would be a discussion. I think  
19 in terms of setting a target cost of capital, I think if  
20 we were in a price regulated regime it is best to look at 12.10  
21 the set of parameters around variation and err on the  
22 side of ensuring investment takes place. That seems to  
23 be a reasonably typical approach but we're not - I think  
24 where I'm struggling with the question a little is that  
25 it suggests there's a bright line pinpoint test and I  
26 would be disappointed if that were to be where the  
27 Commission got to after its consultation on cost of  
28 capital, that there is a bright line tick or cross based  
29 on your actual return and an absolute cost of capital,  
30 because I don't actually believe cost of capital is a 12.10  
31 defined subject, that that leads itself to pinpoint  
32 answers. I think when you are in a price controlling  
33 mode, you have to set a pinpoint cost of capital and  
34 accept the consequences of getting it wrong but you're

1 not in that, the Commission is not in that mode, the  
2 Commission is in an information disclosure regime which  
3 allows it to take a broader assessment of a range of  
4 potential acceptable costs of capital.

5 **MR DUIGNAN:** Thanks.

6 **DR LAYTON:** We'll put it in writing.

7 **MR BECKETT:** May I make a comment. It would seem to me it  
8 would be sensible for the Commission to pay as much  
9 attention to the 25th percentile as it pays to the 75th  
10 percentile.

12.12

11 **MR DUIGNAN:** Again, we'll look forward to the submissions.

12 **MS BEGG:** We're just now going to move on to the final session  
13 before lunch and that is going to look at Opex, CapEx and  
14 innovation, and we have received a lot of submissions and  
15 information on this so I wouldn't like you to think that  
16 the shortest session that we have for this implies  
17 anything about the importance, but rather we just want to  
18 explore areas where we need further information. Of  
19 course, in assessing performance of airports it's  
20 important to look at whether they're operating  
21 efficiently and whether they're investing for the  
22 long-term interests of consumers, and we're interested in  
23 exploring to what extent information disclosure is  
24 affecting behaviour in this area.

12.12

25 We're going to use the first part of the session to  
26 look at Opex and CapEx, and whether they are consistent  
27 with an efficient airport operator, and, as I said, what  
28 impact information disclosure has had on performance.  
29 Then, in the second part of the session we'll briefly  
30 discuss some issues related to innovation.

12.13

31 So, my first question is one for BARNZ. In your  
32 submission you did say that in the past Wellington had  
33 operated, its Opex was reasonably efficient so there was  
34 a positive statement there which we don't see all that

1 often I must say from the customers of regulated  
2 businesses, but you have expressed a bit more concern  
3 looking forward and you have proposed that the Opex - for  
4 example, the Opex per passenger in 2007 would be an  
5 appropriate level of Opex going forward, and I just  
6 wanted to get your feedback on why you've chosen that  
7 date. Is there some science behind it or is it just a  
8 point in the past where you thought things were going  
9 well? So, I'd just be interested in your comments.

10 **MS COOPER:** Yes, operating costs from 2000 to 2007 stayed 12.14  
11 relatively constant at \$2.31 per passenger and BARNZ  
12 focuses on operating expenses per passenger because that  
13 allows the overall total level of operating expenses in  
14 the airport to increase the passenger volumes. 2007 was  
15 the last year we had the actual operating expenses per  
16 passenger for the airport pricing models so that was why  
17 it was chosen as the starting point. We've then  
18 escalated it forward for CPI from there, which gives the  
19 airport a significant increase, and then as well the  
20 passenger volumes have also increased substantially. So 12.14  
21 it lets the airport operating increase for two reasons;  
22 CPI and passenger growth. So, we think it was quite a  
23 generous reasonable approach and the reason that we  
24 wouldn't use 2010 to 2012 is because there was a  
25 substantial increase in operating costs there, where the  
26 airport's operating costs jumped about 25%, so the  
27 airport has put considerable focus into what its  
28 operating costs are doing for the next pricing period  
29 from 2013 to 2017 but we believe that's starting off from  
30 a substantially higher base than is efficient. 12.15

31 **MS BEGG:** Anything in that Opex, the 2010, that is of  
32 particular concern?

33 **MS COOPER:** There was just the fact that - I mean it  
34 substantially increased. I think a key factor is

1 probably the amount of money that the airport has put  
2 into the regulatory regime knowing that it can charge all  
3 of that back to airlines. Now, considerable gripe, to  
4 use the word, which BARNZ has over pricing forecasts at  
5 the moment by the airports is that they're all putting in  
6 their costs of the Merits review, whereas most airlines  
7 aren't participants in that Merits review, and we see it  
8 as a shareholder's choice and should be worn by the  
9 shareholder.

10 **MS BEGG:** I'll get Wellington to respond, not just on that 12.16  
11 specific question of course but the more general.

12 **MR HARRINGTON:** Just a couple of points, I guess. The  
13 process, without wanting to go through all the detail we  
14 went through in the submissions but certainly the 2012  
15 cost base we used the pricing was part of our budget for  
16 the whole of the company budget, so the whole of company  
17 budget went to the board and the usual processes that we  
18 go through that process, that's the starting point.

19 So, to say that you can go back in time to 2007 and  
20 index that forward, and there wasn't more information 12.16  
21 available, is incorrect. So, those 2012 costs needed as  
22 part of the consultation process, that was our basis. I  
23 think it's well documented the reasons for that, with  
24 regulatory being part of it and earthquake costs being  
25 another substantial increase which obviously we can't  
26 avoid. So, there are, we believe, very good and strong  
27 reasons for the increase, which are large, and we put  
28 through that, the detail of that to BARNZ and airlines as  
29 part of consultation.

30 Also, as a general point, going back in time for the 12.17  
31 2007-12 period there are obviously a lot of regulatory  
32 costs we've incurred through the ID and IM regime which  
33 we didn't know when we started the process and we're not  
34 going to materialise or recover all those costs and we're

1 not seeking to recover those costs. So, again, I guess  
2 it goes to a reissuing arrangement which we've absorbed  
3 those costs previously but not looking to recover those  
4 historic costs going forward.

5 **MR FITZGERALD:** Just a general comment. I think in  
6 consultation we put forward our detailed operating costs  
7 build up and it did have those major new items that were  
8 outside our control in them. Insurance being a very  
9 obvious example with the Christchurch earthquake, and  
10 ability to get insurance at reasonable levels is 12.18  
11 something we worked very hard at with brokers and  
12 underwriters, and we actually believe we came out with a  
13 reasonable, a pretty good result compared with other  
14 firms but it's a substantial increase. And then the  
15 regulatory regime. I mean clearly now in New Zealand  
16 being a major airport you have additional costs of  
17 regulation, and for shareholders not to recover a return  
18 on their costs doesn't to us make logical sense. So,  
19 while we sought, we sought feedback from the airlines on  
20 any concerns about the specifics, it was just a general 12.18  
21 benchmarking approach that we didn't find terribly  
22 informative.

23 **MS COOPER:** We do find, in our defence, if we ever try and get  
24 into specifics we get into the argument, are you trying  
25 to micro manage our airport Kristina. So, we're damned  
26 if we do and damned if we don't.

27 **MS BEGG:** Just a more detailed question, there was the issue  
28 that has been debated in some of the submissions, is  
29 about the costs of the additional three employees to  
30 undertake gate allocation, which appears to have been a 12.19  
31 take over of functions that Air New Zealand provided in  
32 the past, and I'd just be interested in Wellington's  
33 comments on why they've decided to do this, and then  
34 BARNZ perhaps can have a response on that.

1 **MR FITZGERALD:** Thank you for the question. I think there's  
2 two aspects of that; one is, therefore it is a cost  
3 transfer and therefore the net cost to airlines we  
4 believe is relatively neutral. So, therefore it's an  
5 anomaly in the sense of a cost increase because it's just  
6 shifting where the cost falls for the function of gate  
7 allocation. The rationale is quite clear and that is  
8 that essentially one market participant, and the dominant  
9 market participant has been the allocator of capacity at  
10 the airport for itself and its competitors, and when we 12.20  
11 looked internationally we found New Zealand and Nigeria  
12 were the two examples where that's the case.

13 So look, I think this is us playing catch-up with the  
14 rest of the world in having an independent allocator of  
15 capacity and clearly the airport has a wider  
16 responsibility to make sure there's equity in the  
17 allocation of space and the timing of gates and  
18 turn-around, and there is a variation in the quality of  
19 gates from a turn-around perspective and a preference  
20 perspective, and there needs to be an even handedness to 12.21  
21 that, and having a single market participant do that is  
22 not normal and has been changed.

23 **MR WHITTAKER:** It is not a net neutral cost game. We have the  
24 same people still requesting to be allocated a gate and  
25 being allocated a gate and then telling the aircraft to  
26 move on to the gate. It is an operation on the day piece  
27 that I don't think does - that there weren't any issues  
28 with it before but I'm not surprised that a competitor  
29 airline would wish to increase our cost base if they can  
30 do so. 12.21

31 **MR FORD:** I would just like to add that the allocations have  
32 always been done in accordance with parameters that are  
33 issued by the airport company in terms of understanding  
34 what can fit in what gates and those sort of things.



1 **MR FITZGERALD:** Can I just note we have had complaints by  
2 competitor airlines and that was part of our  
3 consideration.

4 **MS BEGG:** I was just going to ask if they have a different  
5 perspective.

6 **MS COOPER:** We did receive feedback from one other airline  
7 that they welcomed the move to independence. From  
8 BARNZ's perspective we wondered whether it would have  
9 been more efficient for the airport to perhaps take over  
10 the function at peak times of the day and perhaps left 12.22  
11 Air New Zealand with responsibility for allocating the  
12 gates at times when there was spare capacity.

13 **MR FITZGERALD:** So, responding to that, I think the peak of  
14 gate allocation is not necessarily the peak of the  
15 concern, I mean where aircraft overnight is an issue, so  
16 it's who's allocating the gate at midnight effectively  
17 then depends on who is the occupant of the gate first  
18 thing in the morning, and I think the idea that we'd then  
19 have a shift of people who would come on for two hours or  
20 three hours and do that and then hand back to Air New 12.23  
21 Zealand for a period is a rather strange one. Again  
22 pushing against international convention of having an  
23 independent allocation of gates.

24 **MS BEGG:** Okay, I'm going to move on to CapEx but I'll just  
25 check whether there are any Opex questions staff have?

26 **MS OXLEY:** Isobel Oxley. One question from the Commerce  
27 Commission, it's a question for Wellington actually.  
28 What impact does the allocation of the food hall into the  
29 aeronautical assets actually have on Opex? A specific  
30 question about the allocation of the food hall but also 12.23  
31 if you could widen it as well to the allocation of other  
32 assets.

33 **MR HARRINGTON:** I think it's \$3 million for the food hall,  
34 from memory. That's just the food hall.

1 **MS OXLEY:** Is that just per annum or over five years?

2 **MR HARRINGTON:** Maybe we'll come back for cross-submission on  
3 it. It's \$3 million I believe is, actually to be more  
4 specific is the asset based transfer so you would have  
5 the impact of that on the return.

6 **MS OXLEY:** Sorry, is that the impact on Opex?

7 **MR HARRINGTON:** No, it's the asset value, \$3 million on the  
8 asset value.

9 **MS BEGG:** The amount will depend on the allocation of the  
10 overall, overall allocation of costs, I guess. 12.24

11 **MR HARRINGTON:** Maybe just for clarity we'll respond in a  
12 cross-submission.

13 **MS BEGG:** Thank you. Just turning to CapEx. From the  
14 submissions we gather that apart from two specific areas,  
15 there seems to be general agreement between Wellington  
16 and the airlines on future requirements for investment,  
17 and I would just like to check with BARNZ and Air New  
18 Zealand that the two main concerns that you have had are  
19 with the profile of the forecast and what's been called  
20 front loading of the CapEx, and the other was the works 12.25  
21 being undertaken to achieve compliance for code D and E  
22 aircraft, and bearing in mind that Wellington has made  
23 some changes there and deferred some expenditure. I just  
24 want to check that they're the two main areas of concern  
25 that you do have?

26 **MS COOPER:** That's correct, from BARNZ's perspective.

27 **MR FORD:** Yes, similarly from Air New Zealand's.

28 **MS BEGG:** Just then looking at the question of the front  
29 loading. Wellington's partly offered to address this  
30 through wash-up in terms of the terminal development 12.25  
31 expenditure, Air New Zealand and BARNZ still remain  
32 concerned about other projects where that doesn't happen,  
33 but I just really wanted to get a feel for how far does  
34 that go towards addressing your concerns and how

1 concerned do you remain with the profile of the remaining  
2 projects that aren't subject to a wash up?

3 **MS COOPER:** I think by and large it mainly addresses the  
4 concern. It picks up the most material issues.

5 **MS BEGG:** Air New Zealand?

6 **MR FORD:** I agree with that from a practical level, I guess.  
7 From a philosophical point of view it does become an  
8 issue of how much do we pay for things in advance of when  
9 they're actually needed rather than just sort of  
10 speculating investment down the track and building it 12.27  
11 into pricing now. We would much rather be paying for  
12 things as they come in, in stream.

13 **MS BEGG:** Just Wellington might respond. You thought of  
14 providing a wash-up for the other expenditure, what was  
15 the reason for the balance that you've come up with?

16 **MR FITZGERALD:** There is broad agreement, and I think we're  
17 hearing that, on how capital expenditure is looked at.  
18 There is, as we heard earlier, extensive consultation on  
19 capital expenditure well below regulatory thresholds and  
20 that's an ongoing process, so I think this is an area of 12.27  
21 general broad agreement. The wash-up on large things is  
22 noting that it's not only their scale but their  
23 uncertainty that you are trying to predict the in-use  
24 date, sometimes up to six years in advance of that date  
25 because of the regulatory cycle, so the level of  
26 uncertainty, the scale and other things does do that  
27 because our intent is not to charge for things until  
28 they're in use. We, in good faith, go through a process  
29 of trying to accurately estimate when something is coming  
30 in use to add into the pricing, into the calculation of 12.28  
31 price. How it ends up in the final unit price is a  
32 function of whether there's benefits in smoothing or you  
33 take things in lumps but that's separately consulted on.  
34 So, I don't think there's any disagreement about the

1 process. I think if you took it that further step and,  
2 you know, again this is something that in a commercial  
3 agreement you may agree a different approach, but if you  
4 take it to the next step of individual reconciliation of  
5 date and time of every level of CapEx, our view is that  
6 it's very resource - quite resource intensive and what it  
7 also does, from a regulatory perspective, is it removes  
8 the incentive on the airport to officially manage its  
9 costs, we would become just a cost pass through, and from  
10 a regulatory perspective I would have - my understanding 12.29  
11 is that there is some regulatory benefit in putting some  
12 risk on the airport of expenditure level which clearly in  
13 the last consultation, in the 2007-2012 we faced capital  
14 expenditure that wasn't forecast that was requested by  
15 airlines, particularly around changes to the baggage  
16 make-up area as a result of introduction of the A320s  
17 which was not known in 2007. We proceeded with that and  
18 I think - we try in this sense there's quite an  
19 adversarial feel but in the Opex and CapEx field we  
20 understood requirement with Air New Zealand with the 12.30  
21 A320s we brought forward some million and a half worth of  
22 expenditure into the pricing period. We didn't seek a  
23 recovery of that capital for the period and we're not  
24 seeking a catch-up on that capital, so there's absolutely  
25 swings and roundabouts and in those cases, those  
26 incentives we're comfortable with, but again, if there  
27 was a one-to-one commercial negotiation, any range of  
28 different outcomes is possible.

29 **MS BEGG:** Just then turning to the compliance expenditure  
30 which has been largely deferred, I just wanted to check 12.30  
31 there's still \$3.5 million of expenditure in this period  
32 and I just wanted to check with Air New Zealand and BARNZ  
33 whether you thought, was that a reasonable outcome from  
34 your point of view or do you still feel that that

1 expenditure isn't actually required in this pricing  
2 period?

3 **MS COOPER:** It's quite a technical question so I think we  
4 might need to come back in writing later.

5 **MS BEGG:** That's fine.

6 **MS COOPER:** What I would note, though, is this overall issue  
7 of sort of speculative investment or of Wellington  
8 Airport investing up to code D and E aircraft when it's  
9 really only got less than one a week of those sort of  
10 aircraft coming through its airport. It permeates more 12.31  
11 than just the forecast compliance work but also relates -  
12 and the RESA, the RESA cost a good \$5 million more than  
13 they needed to because they were constructed to that  
14 larger requirement and it's a question of whether the  
15 appropriateness of current users being charged for  
16 something which they don't require which is constructed  
17 to a standard higher than needed.

18 **MR FITZGERALD:** Can I respond and say I don't believe that  
19 represents the views of all substantial customers. I  
20 think that's an Air New Zealand view; it's being 12.32  
21 expressed by BARNZ. We know Qantas' 737-800s do require  
22 that runway length and so I think that's, you know, I  
23 think that's a specific Air New Zealand issue that's been  
24 well debated over whether we're providing the facility  
25 for one airline or multiple airlines.

26 **MS COOPER:** I'll just respond there. I'm certainly not  
27 talking about the length of the runway and the RESA,  
28 because I acknowledge there are airlines like Qantas and  
29 Pacific Blue that required those. The specific point I'm  
30 making is the width of the tunnel was constructed by 12.32  
31 Wellington Airport to code D and E requirements which put  
32 an extra \$5 million on to the cost, that's what we were  
33 advised by Wellington Airport, and that to my knowledge  
34 is not a cost that is needed by any of the airlines. So,

1 it is not BARNZ expressing an Air New Zealand position.

2 **MR FITZGERALD:** To address that issue specifically,  
3 Wellington Airport has always been an international  
4 airport and has had code D and E aircraft operate  
5 regularly over many years. We currently have mostly  
6 code C aircraft and we're striking the balance of that.  
7 Where we come down to the specifics of what's in the  
8 current pricing period, which is really the purpose, we  
9 believe the airlines are misinterpreting the requirements  
10 of those expenditures. The two specifics are really 12.33  
11 residential acquisition where we have a non-compliant  
12 taxiway for the use of both code C aircraft as well as  
13 larger aircraft, and also other smaller compliance  
14 expenditure.

15 So, this issue was consulted on in detail. There were  
16 many changes made, many concessions made. We've ended up  
17 with a small subset of projects that Wellington Airport's  
18 operational and compliance team believe are required. We  
19 believe when we undertake a project it should be  
20 undertaken with a long-term view rather than a short-term 12.34  
21 view, and I think we've struck a very reasonable balance  
22 between providing for the aircraft currently operating  
23 and also providing for a 20/30/50 year future for  
24 Wellington Airport.

25 **MS BEGG:** Thank you. Then I gather it is still somewhat  
26 controversial. I would just like on the Opex and CapEx  
27 to ask the question that you've been asked before, which  
28 is to what extent has Information Disclosure Regulation  
29 had an impact on how you've gone about forecasting for  
30 Opex and CapEx and coming to the arrangements that you 12.34  
31 have? First of all I would just like to note that I've  
32 found very helpful the greater disclosure of information  
33 that you've made this time round. I've thought if that  
34 can be attributed to ID, that is a positive outcome for

1 interested parties, but just in terms of the parties that  
2 have been involved in the process I'll ask the airlines  
3 to comment and then perhaps Wellington to respond.

4 **MS COOPER:** It didn't actually notice any difference on the  
5 consultation process or the information that was provided  
6 within consultation on the forecasts for expenditure and  
7 investment. I think the airport followed a very similar  
8 process to what it has always done.

9 **MS BEGG:** And that's been a satisfactory process? Given  
10 that - I mean, if you see the debates we have for other 12.35  
11 regulated businesses on Opex and CapEx, this is a fairly  
12 unusual situation where we don't have major debates, so.

13 **MS COOPER:** I'll take your word for it.

14 **MR FORD:** I guess just the one issue is there were some  
15 changes to the categories that we used which was just the  
16 airport aligning itself with the ID requirements, so in  
17 that sense I guess there has been a mirroring.

18 **MR FITZGERALD:** Commissioner, I think the information  
19 disclosure is not new so it's shifted from the AAA to the  
20 Commerce Act. I think one thing in looking at the impact 12.36  
21 of ID, I think under this review you're really looking at  
22 the new information disclosure which is an expansion and  
23 a greater specificity of the information disclosure, I  
24 think that overall transparency has been in place and has  
25 been good. If you've found benefit in the additional  
26 level of detail, that's great but I think over a number  
27 of pricing periods we've endeavoured to provide  
28 information in great detail for responses by airlines.

29 **MS BEGG:** Thank you. I'll just check from staff whether they  
30 have any questions. 12.36

31 **MR RUSS:** Nick Russ, Commerce Commission. One follow-up  
32 question about Air New Zealand's preference to pay for  
33 CapEx once it comes on line. Did you actually mean as it  
34 comes on line, or did you mean just a wash-up because the

1 same impact, and the follow-up to that, how would you  
2 respond to the airport's discussion about the impact that  
3 has on incentives? Would you rather have a full wash-up  
4 with reduced incentives or efficiency, or something in  
5 between?

6 **MR FORD:** I guess what we're looking for is we're not paying  
7 for things in advance of when they're needed,  
8 effectively. That's really what it boils down to. I'm  
9 not sure if that answers your question or not.

10 **MR RUSS:** I guess that's the first part of it but obviously 12.37  
11 the point made by the airport was if things are only paid  
12 for when they're achieved they can't achieve efficiencies  
13 against a forecast, kind of like a cross pass through,  
14 how does that sit from Air New Zealand's point of view?  
15 Would you rather have incentives to achieve efficiencies  
16 or would you rather have pass through on CapEx?

17 **MR WHITTAKER:** I think we're not suggesting that the  
18 corollaries shouldn't happen and the airport should build  
19 things before they're ready to comply with the CapEx  
20 forecast. I think it's been recognised there is 12.38  
21 potential for front loading of CapEx forecasts and it's  
22 not our observation that we find large amounts of CapEx  
23 occur after they were forecasted, it's more our  
24 observation, as in this wash-up, that CapEx occurs after  
25 it was forecast, and I think there should be a wash-up  
26 that reflects that.

27 **MS BEGG:** Okay.

28 **MS COOPER:** I think the experience that BARNZ had during our  
29 recent consultation with Auckland Airport suggests a  
30 number of international airlines I think would favour the 12.38  
31 mid-approach wash-ups on those large projects but for  
32 ordinary run of business capital expenditure it's set a  
33 budget and then the incentive is for the airport to stick  
34 with it with some certainty for airlines.



1 **MS BEGG:** Okay, we'll move on to innovation. Obviously  
2 innovation is an important element of the performance of  
3 a business and, again, we are looking at whether  
4 information disclosure has had any impact on innovation  
5 at Wellington. We've had quite a few submissions in  
6 cross-submissions on innovation. They've perhaps  
7 highlighted a bit of a debate as to who's responsible for  
8 innovative ideas, although in the end I'm not sure how  
9 important that is. As long as Wellington is open to  
10 innovation, that probably addresses most of the concern. 12.39  
11 And we understand that innovation is not addressed as a  
12 specific issue in consultation and overall it doesn't  
13 seem to be a major issue, but I've just got a couple of  
14 questions. My first one, I'll start with the airlines.  
15 That is, how does the level of innovation at Wellington  
16 compare to other airports internationally and  
17 domestically? Do you have a feel for that, whether  
18 Wellington is up with the play?

19 **MR WHITTAKER:** We don't see any significant difference.

20 **MS BEGG:** So no obvious things they should be doing that 12.40  
21 they're not. Has BARNZ got any thoughts on that?

22 **MS COOPER:** No.

23 **MS BEGG:** Does Wellington look at what other airports are  
24 doing and consider whether there are innovations that it  
25 should be bringing here?

26 **MR SANDERSON:** You know, I think the key to innovation, and  
27 probably the silence of Air New Zealand and BARNZ, is  
28 collaboration. Wellington Airport works with the  
29 airlines and with its other customers on innovation  
30 through the airport and I think that's been well 12.41  
31 documented. That goes from kiosk to even at a  
32 collaborative, in our operation looking from a beginning  
33 of a process to an end of a process, and that includes  
34 all the - from the airlines, asset, customs, whatever

1 part of the airport it is, everyone is trying to solve  
2 solution, share cost savings through efficiencies and I  
3 don't think there's any contention in that area.

4 **MS BEGG:** So, from the airline's point of view is there  
5 anything more than Wellington could be doing to support  
6 innovation; ideas that you're bringing to them or that  
7 they could be bringing?

8 **MR WHITTAKER:** I think it's correct to characterise that many  
9 of these innovations are actually resolutions of  
10 operational issues on a day-to-day basis and there is 12.41  
11 good collaboration on a day-to-day basis in resolving  
12 those kinds of things and putting in sensible solutions.  
13 Certainly not an issue we would highlight.

14 **MS BEGG:** In one of Air New Zealand's submissions there was a  
15 suggestion that Wellington had been a bit slow and a bit  
16 reluctant to adopt some of the innovations proposed by  
17 airlines.

18 **MR WHITTAKER:** I think in terms of our kiosk development we  
19 slated Wellington as the second, ended up being the third  
20 because we had delays in agreeing either the price or the 12.42  
21 ability to place those kiosks within the Wellington  
22 footprint.

23 **MS BEGG:** But not seen as a current issue, ongoing issue.  
24 BARNZ have any thoughts?

25 **MS COOPER:** No.

26 **MR FITZGERALD:** Can I make one comment. Wellington Airport's  
27 geography does basically require a collaborative approach  
28 to particularly capital problems because it's such a  
29 small site and such a small area and there's an ongoing  
30 collaboration at the moment over the extension of the 12.43  
31 terminal to the south and how to solve some issues around  
32 security screening and regional aircraft, I think it's a  
33 good example, the kiosk example ended up a very good  
34 result. I think the difference with Wellington was that

1 Wellington Airport is a fully common user space whereas I  
2 believe the other airports, Air New Zealand has more  
3 specified - it's own areas, had more control. But I  
4 think I characterise that as a pretty small point and we  
5 were very supportive I think in encouraging and were  
6 publically praised by Air New Zealand for the innovation  
7 around kiosk which was world leading.

8 **MS BEGG:** Okay, just to wrap up this session I just repeat the  
9 question we've been asking, which is has information  
10 disclosure, the changes, had any major impact other 12.44  
11 than - any aspects of information disclosure that could  
12 be improved that would make things better, any thoughts?  
13 Perhaps I'll start with the airlines again.

14 **MR BECKETT:** The comment I would like to make, Commissioner, I  
15 found the quality of the information that came to us was  
16 very good indeed. Very good to be able to see what was  
17 happening, it was very well explained and we understood  
18 it all, and it seems to me that a lot of this ends up  
19 coming back to the spreadsheet that actually does the  
20 calculation of what the return is in the end, and I think 12.44  
21 the rules laid down in the input methodologies enabled us  
22 to construct an alternative model, in other words to  
23 reconcile, to build a simple model that reconciles with  
24 the Wellington Airport's model and then to change that to  
25 what we believe the parameters should be and it's a very  
26 simple process and one can see from that very readily  
27 what the returns from that actually are. So, I think all  
28 of that is very good.

29 **MS BEGG:** Okay, thank you. And Wellington?

30 **MR SANDERSON:** Well, I think the disclosures on innovation are 12.45  
31 clearly documented and they do basically set a base line  
32 but Wellington Airport certainly goes well beyond those  
33 base lines in terms of innovation in collaborating with  
34 the other airlines, not just Air New Zealand but with

1 other airlines trying to look for innovation. As Steve  
2 pointed out the common use of terminal, the swing gates  
3 switching between domestic and international airport, so  
4 we're trying to use the efficiency use of assets and  
5 utilisation. So, you know, they always are there and  
6 we'll continue to look for those efficiencies.

7 **MS BEGG:** Just before I finish I'll check with staff. (No  
8 questions). Back to you, Chair.

9 **CHAIR:** We have run a little over time, so let's break for  
10 lunch. If we can come back at 1.20. We'll have half an 12.46  
11 hour for lunch as set out in the programme, so we'll  
12 start back at 1.20.

13 **(Conference adjourned from 12.46 p.m. until 1.22 p.m.)**

14 **CHAIR:** I assume that we have everybody in attendance who is  
15 proposing to participate in this session. So I will hand  
16 over to Commissioner Begg to do the questions on the  
17 pricing session.

18 **MS BEGG:** In this session we're going to have a look at the  
19 role of prices, in terms of issues here are in terms of  
20 setting prices which promote efficient outcomes and 13.23  
21 another key focus will be on the extent to which  
22 efficiency gains have been shared with consumers. ID  
23 requires, as you're all aware, airports to disclose  
24 information in relation to pricing methodology, standard  
25 pricing incentives as well as pricing stats. In the  
26 submissions and cross-submissions there have been a  
27 number of issues that have been highlighted in relation  
28 to Wellington's pricing structure, and where the  
29 efficiency gains have been passed on.

30 Thanks for all those submissions, there is a lot of 13.23  
31 detail that has been provided to us which has answered a  
32 lot of our questions, and just from those submissions our  
33 understanding is that there are some main areas of  
34 disagreement which would include the introduction of

1 charging for the runway at peak times, and the mandatory  
2 parking charge and the hourly check-in charge, charge for  
3 check-in desks, the incentive schemes are another area of  
4 controversy, which we've already talked about to some  
5 extent, the common terminal charge for domestic and  
6 international passengers, the lower mac tower charge for  
7 heavier aircraft and some concerns about  
8 cross-subsidisation.

9 Another area of concern has been airlines have  
10 believed that there is further scope for them to be able 13.24  
11 to make price quality trade-offs, and an important issue,  
12 of course, has been noise mitigation initiatives as well.  
13 As I've said, we've got lots of information on these  
14 areas and so we won't go into detail in all of them but  
15 we'll just - I'm going pick out a few areas that I think  
16 we'd benefit from further discussion.

17 So, the first area I would like to turn to is really  
18 to get from Wellington a feel for the economies of scale  
19 that Wellington has. This is efficiency being achieved  
20 as we get greater through-put, how that's being factored 13.25  
21 into the forecasts of expenditure and whether or how  
22 these efficiency gains have been passed on to consumers,  
23 shared with consumers.

24 **MR FITZGERALD:** The build-up of the building blocks approach  
25 to pricing and forecasting each year's expenditure  
26 against each year's passengers has inherently in it the  
27 passing on of benefits of economies of scale to the  
28 extent that you can put more people through the same  
29 level of investment, but Wellington, Wellington Airport  
30 is getting to a point, as many major airports do, where 13.26  
31 you go - you will have steps of that investment and cost  
32 base changing in a step and then efficiencies coming  
33 through. Having gone through a similar process more than  
34 a decade ago at Sydney and having examined this in more

1 detail, airports do hit diseconomies of scale in that  
2 incremental investment becomes more expensive. That's a  
3 site specific issue and Wellington Airport's geography  
4 and constrained land site means that you're starting to  
5 stack capacity rather than build it out. So, you  
6 wouldn't see or you wouldn't expect to see over the long  
7 run, sort of a 20 to 50 year view, a smoothed economy of  
8 scale graph. The specific nature of aircraft structure  
9 doesn't lend itself to that. But coming back to the  
10 specifics of this pricing period and we talked about the 13.27  
11 incentive scheme, 880,000 extra passengers reduces  
12 everyone's charges against the counterfactual by about  
13 46 cents, I think the number was, so we are flowing that  
14 cost efficiency through to unit price.

15 **MS BEGG:** Air New Zealand?

16 **MR WHITTAKER:** I agree with Steven. Airports have steps and  
17 Christchurch, for example, is about to go through a major  
18 investment hurdle step where you would expect to see  
19 probably prices change as a result of that. I would have  
20 thought that Wellington actually had gone through that 13.27  
21 step and this would actually be more a five year period  
22 we would see efficiencies of scale coming into play  
23 rather than the opposite. As a gross level I think we've  
24 probably got around about a 15% increase in investment  
25 going on in terms of regulated asset base over this  
26 period and a 54% increase on prices. At a gross level we  
27 have claimed reductions in the real cost per passenger  
28 and equal sized increases in the real revenue per  
29 passenger. So, if there are efficiencies it certainly  
30 doesn't seem that they're being passed to the consumers 13.28  
31 for the long-term benefit of consumers.

32 **MS BEGG:** Something that struck me when I read your submission  
33 was the per passenger revenue growth was 3% real per year  
34 and I think you, this is from memory so I might not have

1 this exactly right, and the reduction in, it was Opex, it  
2 was an annual Opex reduction, I think it was 2% real per  
3 year. So, that's obviously an increasing gap and to me I  
4 must say I wondered how does that demonstrate the sharing  
5 of efficiency gains. Have you got a comment on why  
6 you've got that profile of the two different aspects?

7 **MR FITZGERALD:** I think the specifics are obviously all in the  
8 submissions but I think what we've - what you're seeing  
9 by way of increment is then the end result of also a  
10 smoothing approach. So, as you've seen in submissions, 13.29  
11 we've ended in 2011-12 at well below our recovery of cost  
12 of capital, and for reasons that we've noted, we've gone  
13 through an unexpected GFC with lower passenger numbers  
14 than we have effectively passed through the expected  
15 benefits of additional benefits to airlines and then not  
16 received them, we've had unexpected Opex increases and  
17 we've had the changes in valuations.

18 So, what you would see if we didn't go with a smoothed  
19 approach is actually a stepped catch-up and then a  
20 different price profile. What you're seeing is a net 13.30  
21 result, is something that through our proposals and  
22 through consultation we believed, we put forward the view  
23 that it was better for customers to see a graduated and  
24 smoothed price path rather than stepped changes and jumps  
25 and a big increase followed by decreases et cetera. So,  
26 I think to then look at the price profile in the  
27 five years and then try and equate it to operating costs  
28 doesn't quite work for that reason.

29 **MS BEGG:** In terms of the change in the balance between  
30 revenue and costs, is there an element of not just 13.30  
31 catch-up but trying to make up for what was an  
32 under earning in the past, as you see it?

33 **MR FITZGERALD:** No, there's none. So essentially we have  
34 taken those 6.1% returns, 6.9% return, that's history.

1 We are looking at an NPV equals zero approach for the  
2 next five years on a forward only looking basis. In  
3 fact, the opposite is true in the sense that we've got  
4 those couple of wash-ups that then decrease the revenue  
5 targets for the five years we're now in.

6 **MS BEGG:** Anyone else?

7 **MS COOPER:** I think the reason there's been such a stepped  
8 change in prices is because there's been a \$100 million  
9 revaluation in the assets. So, from BARNZ's perspective  
10 we don't see any efficiency gains seen by consumers at 13.31  
11 all. It's just been substantially increased prices of  
12 between 8% to 9% per annum every year for five years.

13 **MR FITZGERALD:** I think the record will show that that's where  
14 that's - we don't want to go back over the input  
15 methodologists and also I think looking at it on a per  
16 passenger, per passenger real basis is the best way to  
17 look at price change because you're looking at the impact  
18 on end consumers in real terms rather than sort of a more  
19 histrionic numbers coming from airline submissions.

20 **MS BEGG:** Okay, we'll move on there I think. The other 13.32  
21 element, of course, with economies, economies of scope,  
22 so this is regulated and non-regulated businesses, and I  
23 would just be interested in Wellington's comments. This  
24 actually relates, similar comments to the discount being  
25 provided to new airlines and there's, like, Air New  
26 Zealand saying that Wellington will benefit from the  
27 non-regulated part of the business. So, I just wondered  
28 to what extent you're passing on the benefits of  
29 economies of scope and how that's affecting your pricing  
30 behaviour? 13.33

31 **MR FITZGERALD:** We have constrained our analysis to the  
32 specified services and we haven't got the specific  
33 analysis of the other services which do add their own  
34 investment profile, investment requirements on top of



1 revenue. So, I think it's a mistake to suggest that  
2 they're sort of free additional revenue coming from those  
3 but frankly we saw it as outside the scope of disclosures  
4 and outside the scope of the regime to analyse that in  
5 detail.

6 **MS BEGG:** Can I just, it's a question for the airlines about  
7 the discount and how you've sort of characterised it, and  
8 Pat touched on this, it was almost the suggestion you're  
9 paying for it, the regulated business is paying for it.  
10 Is that because you think that these, or additional 13.34  
11 airlines or increased output - I think you've said you  
12 think it will occur anyway and therefore the discount is  
13 having to be made up by yourselves, whereas I think  
14 Wellington's characterising it as new business that  
15 otherwise wouldn't be there in which case everybody wins;  
16 is that the difference that's between the parties?

17 **MR WHITTAKER:** I think in terms of should the growth occur  
18 without the incentive being paid, then that incentive has  
19 been accounted as a cost of doing business for Wellington  
20 and revenue is being recovered to pay for that cost of 13.34  
21 doing business. So, in that case it would seem to me  
22 that's clearly a windfall gain for Wellington because  
23 it's putting in a cost of the incentive or the lack of  
24 revenue collected as a result of the incentive while  
25 collecting revenue to pay for it.

26 On the other hand, it does seem that there isn't a  
27 sharing of the scope efficiencies that go on. For  
28 example, if those extra passengers come through and sit  
29 in those foodcourt outlets and consumes food, one assumes  
30 that Wellington shares in the benefits from that in the 13.35  
31 way that they're able to charge rent for those outlets,  
32 and yet we see the seating for those outlets now being  
33 charged as regulated asset based rather than the  
34 opposite. And so sharing of those scope gains we would

1 expect to see maybe the opposite occur, that you would  
2 say, look, we've got these gains, they're being shared  
3 with consumers for the long-term benefit of consumers,  
4 therefore we can afford to have a different allocation of  
5 the asset base.

6 **MS BEGG:** BARNZ?

7 **MS COOPER:** I think we address this in the last page of our  
8 cross-submission but the Wellington Airport financial  
9 model very clearly shows that the cost of the incentive  
10 scheme is some \$11 million over the five years and that 13.36  
11 \$11 million is included as a cost, so it directly  
12 increases the amount of charges that are being charged by  
13 airlines. So, to call it a discount I think is an  
14 incorrect characterisation. This is a situation where a  
15 firm has increased its charges and then called it a  
16 rebate to consumers and it just isn't.

17 **MR FITZGERALD:** Commissioner Begg, it's a matter of fact that  
18 if we had of used Air New Zealand's growth rate and had  
19 no incentive scheme, the unit rate would be higher. So,  
20 it is a lower charge as a result of putting in a 13.36  
21 stretched target and the incentive scheme that we know is  
22 required to deliver that. I think it's unfortunate you  
23 don't have Jetstar or the Virgin Group, Pacific Group  
24 sitting here because I'm sure they would say what they  
25 say to us, is that we will not be growing services at  
26 Wellington Airport, we will not be growing services in  
27 New Zealand generally without some incentives and without  
28 some support, and I think that is because they are trying  
29 to boost capacity at the margin which is fundamentally  
30 the least profitable level of capacity. It's well above 13.37  
31 marginal cost in terms of what the end price ends up  
32 being, but by not putting on those growth passengers the  
33 entire average cost, you're not disincetivising those  
34 marginal passengers from actually travelling. So, in

1 abstract all airlines participate in that. In reality in  
2 the way airline yield models work, it seems to be the low  
3 cost passengers, sorry, the low cost airlines and the new  
4 airlines that are coming in and stimulating that demand  
5 which the airport price structure recognises.

6 **MS COOPER:** I think when other airlines say they'd like a  
7 discount, they are not expecting to have an uplift of  
8 original charges so they end up in neutral position  
9 overall. A discount is supposed to be a cost saving.

10 I also just note that in terms of preparing its 13.38  
11 submissions for both this Commerce Commission process and  
12 the airport pricing consultation, you know, BARNZ has  
13 been in full communication with its other members,  
14 including Jetstar, Pacific Blue, Qantas as well as  
15 Air New Zealand, and everything that BARNZ has written in  
16 this document has been reviewed by those airlines and  
17 supported by them. Because there seems to be a  
18 suggestion that BARNZ is simply acting as a lackey for  
19 Air New Zealand and not reflecting the views of other  
20 airlines, which I would strongly reject. 13.39

21 **MS BEGG:** Can I just check with staff to see whether this  
22 particular issue of the discounts et cetera, if there's  
23 anything more that you wanted to ask?

24 **MS OXLEY:** One question, I wondered if WIAL can tell us what  
25 impact they think the incentive scheme will have on the  
26 revenues for the non-aeronautical activities?

27 **MR FITZGERALD:** No, we can come back on that. I think, yeah,  
28 in terms of the revenue amount, there's also an impact on  
29 investment as well.

30 **MS BEGG:** Okay. I was just going to move on to this question 13.39  
31 of cross-subsidisation. Wellington, you've submitted  
32 that there's no cross-subsidisation of the services  
33 because marginal costs are very low in the short term and  
34 all services cover the marginal costs, but you make also

1 a comment that if long run incremental costs or  
2 externalities are included, subsidies may exist for  
3 runway use in peak periods. I just would be interested  
4 in your explanation of what, if you were to look at it in  
5 a long run incremental cost point of view, what  
6 cross-subsidisation do you think might happen then?

7 **MR FITZGERALD:** I think to make the general point, this  
8 pricing proposal takes a graduated and measured move  
9 towards efficient pricing. That comment is particularly  
10 small aircraft at peak periods. You know, a 19 seat 13.40  
11 aircraft taking up a runway slot in peak periods does use  
12 the same asset for the same amount of time as a large  
13 jet. We have essentially kept a size graduated charge,  
14 the sort of MCTOW based charging, so that smaller  
15 aircraft pay less. When we're in a period of congestion,  
16 the appropriate cost is that scarce resource and really  
17 the 19 seat aircraft from an externality point of view is  
18 potentially putting back a jet with many more people on  
19 it from travelling at their desired time. So, you've got  
20 all those impacts going on and so there is an economic 13.41  
21 case for a much flatter charging schedule for that scarce  
22 runway usage in peak periods.

23 **MS BEGG:** So you're saying smaller aircraft are still being  
24 potentially cross-subsidised if you took a long run  
25 incremental cost view?

26 **MR FITZGERALD:** Yes, because the cost of the next increment of  
27 runway capacity is something we haven't specifically  
28 calculated but I think we can conceptually envisage is a  
29 very very large cost because it won't be on the current  
30 site, it will be somewhere else in the region and require 13.42  
31 transport links and various other things. So, the long  
32 run increment of runway capacities is a very large number  
33 and therefore at a point of congestion we need prices to  
34 allocate capacity in a way that's most efficient. I

1 think our pricing proposal is a modest step towards that  
2 level of efficiency and it recognises that congestion is  
3 something that will increase over time and that efficient  
4 allocation of capacity is something that we think is  
5 something that is a work in progress and will need to  
6 vary over time to make sure that we get the best net gain  
7 for everyone, and the assumption is that essentially a  
8 passenger is a passenger and they have relatively equal  
9 level of demand on an aircraft, that may not necessarily  
10 be the case but the data to get beyond that is beyond the 13.43  
11 scope of our current pricing review.

12 **MS BEGG:** And the reference to externality as well as long run  
13 external costs, that's a concern about congestion,  
14 there's no other externality that will need to be brought  
15 into the picture?

16 **MR FITZGERALD:** Congestion has negative environmental  
17 externalities if departure and arrival times aren't  
18 allocated. That's pretty well addressed in New Zealand  
19 through airways control. However, it's inevitable we  
20 have an element of stacking in a congested - so, if you 13.43  
21 have an aircraft inefficiently using a runway slot  
22 because they simply don't have the demand that equals  
23 cost then you are, then you arguably have those noise and  
24 fuel burn and other externalities, but that's getting  
25 quite theoretical on an externalities debate.

26 **MS BEGG:** Do the airlines want to say anything?

27 **MR WHITTAKER:** I think if we're confining ourselves to the  
28 runway at this point, we haven't seen any evidence that  
29 the runway is any more congested than it was ten years  
30 ago. I think we presented evidence about runway 13.44  
31 movements. There is a suggestion from Wellington that at  
32 peak times the current demand is in excessive low where  
33 minima capacity, I don't know of any airport in the world  
34 that seeks to constrain its scheduled demand to its low

1 weather capacity. So, that seems like a frivolous  
2 argument to me, that somehow there was a requirement to  
3 try and constrain demand to below that level, or to that  
4 level. So, we see that movements are in total  
5 substantially less than they were many years ago.

6 We have acknowledged the possibility of congestion  
7 occurring at some point at Wellington and we have made  
8 substantial investments to prolong that point. So, we  
9 have aircraft, jet aircraft, we're in a five year  
10 programme to upgrade the capacity of each aircraft by 28% 13.45  
11 which would cope with far more than the projected growth  
12 over that period of time. We've invested in ATR aircraft  
13 to upgrade the capacity of our turbo prop fleet, and so  
14 we don't see in the near term that congestion issues  
15 which might require peak pricing are going to occur at  
16 Wellington. But, in the meantime we have made these  
17 investments and now we're having a pricing regime which  
18 is changing on us, has a degree of lack of certainty  
19 about it and having made investments to deal with the  
20 problem that potentially could have occurred. 13.45

21 **MS BEGG:** So, you don't object in principle to the idea of  
22 congestion charging; your concern is a timing one?

23 **MR WHITTAKER:** At some point where Wellington is constrained  
24 to a single runway if demand continues to grow and  
25 aircraft sizes do not grow faster than demand, there is  
26 the potential for that runway to become congested. We  
27 think it's well short of that point at the moment so  
28 putting congestion charging on prices, if airlines  
29 respond to it, ultimately it may result in a loss of  
30 utility for consumers. 13.46

31 **MS BEGG:** And given how resistant people seem to be to  
32 congestion charging, you don't see that there's any  
33 element of benefit from Wellington starting this in sort  
34 of quite a slow way so it doesn't have to do it at any

1 great rush, it can test it and see what the reactions are  
2 and learn from that? You don't see any advantages to -

3 **MR WHITTAKER:** So, I think that signalling that at some point  
4 when it's required the type of structure that it might  
5 take could be helpful, enabling airlines to plan with  
6 that degree of certainty, but I think that introducing it  
7 prematurely, as I said, risks loss of utility for  
8 consumers. If airlines responded by reducing the  
9 capacity in the peak, that reduces a lot of connection  
10 opportunities, reduces the chances of people getting to 13.47  
11 the capital city when they want to. I think there are  
12 greater risks by premature introduction than there is by  
13 testing it out, if that's the hypothesis.

14 **MS BEGG:** I think Wellington make the point that if you were  
15 to apply efficient pricing principles, Ramsey pricing,  
16 and then pricing at the peak is one of the more obvious  
17 things to do and something that the airlines themselves  
18 do. So, you're arguing against congestion charging and  
19 if you're right, that's one thing but how do you respond  
20 to the argument that actually even if congestion pricing 13.48  
21 wasn't just so, leaving a bit more of the charge at the  
22 peak is an efficient thing to do?

23 **MR WHITTAKER:** I don't think we've considered that argument  
24 because the prime argument that we understood it to be,  
25 or this particular pricing principle was a congestion  
26 pricing principle, not a Ramsey pricing principle.

27 **MS BEGG:** Okay, I'll get BARNZ because you have a slightly  
28 different view on congestion charging, you seem a bit  
29 more positive about it but I might be wrong there.

30 **MS COOPER:** I think we just recognise that from an economic 13.48  
31 perspective there can be a time when it's efficient. So,  
32 I don't think that's really any different from Air New  
33 Zealand apart from they have more of an operational  
34 perspective and knowledge on whether it's required right

1 now. A key issue of course is to make sure that  
2 congestion charges do not end up ultimately resulting in  
3 monopoly profits, that's something we are very concerned  
4 about watching going forward.

5 **MS BEGG:** Okay, Wellington any responses on that?

6 **MR FITZGERALD:** Thank you, Commissioner. The Ramsey pricing  
7 and efficient pricing has always been a significant  
8 factor in our arguments for moving to a peak/off peak  
9 pricing regime. They feature in all of our submissions  
10 and all of our consultation documents. So, look, I think 13.49  
11 our arguments are very much two-fold. One, that  
12 congestion is a reality and is an increasing reality. We  
13 well and truly exceed low visibility usage already so  
14 it's not true that we're trying to constrain capacity  
15 back below usage below the low visibility capacity. Our  
16 key is we see congestion moving towards good visibility  
17 capacity in the relatively new term and are looking to  
18 introduce ways of introducing incentives.

19 I think Air New Zealand by introducing a larger seat  
20 capacity fleet on average does actually mean they'll be a 13.50  
21 beneficiary of that and in fact we've come almost late to  
22 this issue and Air New Zealand has recognised that it  
23 needs to increase fleet size for capacity reasons. The  
24 two things aren't in conflict, they actually work well  
25 together and Air New Zealand is actually ahead of the  
26 incentive in that sense, but I think it's also important  
27 to note Air New Zealand is not the only airline in the  
28 market, and not only are we talking about the major  
29 airlines, we're talking about nine seat aircraft that  
30 seat capacity in our peaks, we're talking about general 13.50  
31 aviation aircraft potentially, but certainly nine seat  
32 scheduled aircraft and others.

33 So, I think the proposition that Air New Zealand seems  
34 to be progressing, which is essentially let us manage



1 capacity, well, again, they are one market participant  
2 and I don't think it's appropriate to leave the one  
3 market participant, albeit the dominant participant, the  
4 Government owned participant, I don't believe it's  
5 sufficient to leave capacity management in that guise.

6 So, the other point to make is I think again this very  
7 gradual approach we're taking, in fact on a unit basis  
8 Wellington's past prices have on a per passenger basis  
9 been far lower for small aircraft than for jet aircraft,  
10 and that's really the opposite, and what we're doing this 13.51  
11 first stage is almost reversing a perverse incentive to  
12 get prices to be fairly consistent amongst individual  
13 passengers rather than moving to a point where there's  
14 large penalties for being on a small aircraft where  
15 economic efficiency may drive you to, but we're a long  
16 way from that.

17 **MS BEGG:** Just a question -

18 **DR LAYTON:** I just want to raise a point that's related to  
19 congestion charging and what we were discussing before  
20 lunch, essentially there being two regimes here, the 13.52  
21 Airport Authority Act and the Information Disclosure  
22 Regime, because under the Airport Authority Act the  
23 airports are entitled to set charges as they see fit and  
24 they do have a degree of market power and in that  
25 environment congestion charging is likely to lead them  
26 to, in fact if they're setting prices on that regime, to  
27 actually want to constrain capacity because they have  
28 entitlement to keep raising prices for a congested  
29 charging regime. So I think that the regime of two  
30 things and particularly the AAA - 13.52

31 **MS BEGG:** Just to stop you there. Have you got any evidence  
32 that Wellington is not invested in capacity -

33 **DR LAYTON:** No, but as they move on, as in this regime, they  
34 certainly are raising their prices and you certainly will

1 have, if they're allowed to set charges as they see fit,  
2 an incentive to in fact raise their prices at that  
3 congestion period, but there's no mechanism in the AAA if  
4 that's what's controlling price setting for ensuring that  
5 doesn't spill over into in fact getting excess returns  
6 and doesn't then even go forward and lead to an incentive  
7 which is there in that sort of regime to ensure you don't  
8 actually increase capacity as fast as you would in a  
9 workably competitive market.

10 **MS BEGG:** Do you see ID having some influence in that, 13.53  
11 providing better information et cetera, if such behaviour  
12 were to occur?

13 **DR LAYTON:** It may provide that information if the information  
14 disclosure information does actually reflect the views  
15 about what would be the outcomes in a workably  
16 competitive market. But just putting out essentially  
17 under information disclosure, as is Wellington's approach  
18 at the moment, what its views should be, the appropriate  
19 answers under the AAA doesn't actually achieve that aim.  
20 It's making its information disclosure broadly in line 13.54  
21 with the Airport Authorities Act, not in line with the  
22 Commerce Act. So, it isn't actually making any  
23 disclosure about the differential between those two to  
24 the ordinary person, to interested parties other than the  
25 airports - airlines who may have the special information  
26 required to actually - valuations and so forth to make  
27 the adjustments themselves, but these are not available  
28 either to people who are not intimately involved but are  
29 still interested or for people who are in airlines but  
30 not actively engaged in the airport at the moment. So I 13.54  
31 do see that there's a problem in that issue.

32 **MS BEGG:** Wellington?

33 **MR FITZGERALD:** Commissioner, I think the key capacity  
34 constraint we're talking about, particularly in the

1 longer run, is runway capacity. I think if there's any  
2 disincentive to invest, I think then we need to firstly  
3 reveal what that increment in capacity we're going to  
4 invest in is. I think runway capacity in the Wellington  
5 region does have some elements to it that are  
6 competitive; you've got Air New Zealand operating  
7 particularly concentrated around peak periods in  
8 Paraparaumu, and so that is - you know, by pricing  
9 Wellington, in Wellington the peaks as in Paraparaumu,  
10 you do have some additional capacity that's being 13.55  
11 incentivised at an airport that's not controlled by  
12 Wellington Airport. I think the characterisation under  
13 the Airport Authorities Act can earn excess profits  
14 through congestion pricing doesn't accord with the long  
15 run practice of a building blocks approach under the  
16 Airport Authorities Act, and really mirrored largely in  
17 information disclosure. It is about setting that maximum  
18 allowable revenue, and then what we're talking about is  
19 the recovery of that maximum allowable revenue, not  
20 changing the amount that we're seeking to recover. 13.56

21 So, I think it's an incorrect point to say there's  
22 anything in congestion pricing itself that is pointing  
23 towards us earning more revenue than under a scenario of  
24 a less efficient pricing structure.

25 **MR WHITTAKER:** One point that might be helpful is I think in  
26 an unconstrained runway the question is more about the  
27 appropriate allocation of costs to users based on how  
28 they generate that cost. In a monopoly asset, users  
29 should get the correct allocation of costs, and in a  
30 smaller users a much smaller runway footprint and 13.57  
31 therefore it requires a much lower regulated asset base  
32 and probably the operational expenditure on that runway  
33 is lower because damage to the runway is lower because of  
34 being a lighter aircraft.

1 **MS BEGG:** So, that's true outside of peak hour but obviously  
2 in peak hour you've got the opportunity cost of the  
3 other -

4 **MR WHITTAKER:** Correct, historically in an uncongested time at  
5 an uncongested airport, an appropriate allocation to use  
6 is a lower cost for a smaller aircraft. In a congested  
7 airport opportunity cost becomes the key issue, and our  
8 contention and what we've said is that point hasn't been  
9 reached yet, and so to prematurely place those costs and  
10 prematurely rebalance the costs towards the smaller 13.57  
11 aircraft is an incorrect allocation of cost until that  
12 congested point becomes reached.

13 **MS BEGG:** That's right, although giving the signal to parties  
14 can obviously be useful as well so people know the  
15 direction in which the business is going so they can  
16 plan.

17 **MR WHITTAKER:** And I would agree with you and I acknowledge  
18 that signalling the type of structure that might take  
19 place when that congestion occurred would be a useful  
20 thing, but actually imposing those costs on users who 13.58  
21 shouldn't be bearing them I don't think is useful.

22 **MS BEGG:** Okay, I think we'll leave it there. We've got  
23 obviously clear differences in view as to whether  
24 congestion is an issue or not.

25 **MR FITZGERALD:** Can I make one further point of corollary is  
26 that by having higher charges in the peak, you have lower  
27 charges in the off peak. I think that's where -

28 **MS BEGG:** Good if that happens although it's not necessarily  
29 following I guess.

30 **MR FITZGERALD:** It must follow in the sense that if you have a 13.58  
31 fixed maximum -

32 **MS BEGG:** If you have a constrained revenue, that's right.

33 **MR FITZGERALD:** In a constrained revenue, we do have any  
34 charges that are out of the peak not being - your point

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1 is if you were to accept, and I don't, that the issue  
2 that congestion is not yet a problem the Ramsey pricing  
3 principle mirroring airline yields in a very very modest  
4 way is of itself an improvement in efficiency.

5 **MS BEGG:** Do you have any feel yet as to how the airlines will  
6 respond to this peak charging? Do you think  
7 they'll - there will be a reasonable amount of  
8 responsiveness or will it be quite unresponsive demand to  
9 this higher cost?

10 **MR FITZGERALD:** Our expectation at the time, and it's been 13.59  
11 some time since price setting and I'm now out of the  
12 executive running of the business, was that there would  
13 be very little response, and I think that is because we  
14 looked through to the airline yield models and  
15 effectively when you have, using just an example of a  
16 trunk service, Wellington-Auckland, when you've got peak  
17 period charges at \$200 to \$300 and you've got off peak  
18 charges at sort of \$60 to \$90, by changing the price by a  
19 couple of dollars in the peak you are not going to see  
20 the move, large amounts of equipment or capacity into a 14.00  
21 period into which their ability to extract fare is far  
22 far lower. So, we didn't expect to see a marked change  
23 and I think that the same exists in regional services  
24 where the yield from those peak services is dramatically  
25 greater than the yield at off peak services. So,  
26 effectively you come back to the net impact at an Air New  
27 Zealand level primarily being a Ramsey pricing impact,  
28 and where we expect to see some of the more initial  
29 impact on capacity is that sort of nine seater smaller  
30 area, and the margins where people can move a bit. 14.00

31 So, it is very much, I would say, a toe in the water  
32 tentative move towards congestion pricing and not going  
33 to have a dramatic impact and our congestion numbers. I  
34 agree with the Air New Zealand analysis, that we've got a

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1 few movements in the peak, you know, and it is a handful,  
2 it may be three or four movements in the peak at the  
3 moment that are spare so we don't want to chase people  
4 out of the peak inefficiency, but we want to make sure  
5 that the signal there that the right aircraft are using  
6 those slots as they fill up.

7 **MR SANDERSON:** If I can add to Steve's point, there has been  
8 some discussions with smaller airlines about moving some  
9 of those nine seaters to 15 seater aircraft outside of  
10 those peak areas. So, there are some behaviour changes. 14.01  
11 Even though it may be only 30 minutes but those  
12 30 minutes do help in terms of clearing the same asset  
13 for a large A320 versus a nine seater.

14 **MR WHITTAKER:** Just for clarity, there is a risk that two  
15 things are being confused here. One is peak pricing and  
16 the other one is a pricing model which is shifting a  
17 greater component of the costs to the smaller aircraft in  
18 addition to peak pricing. So, both of those things are  
19 occurring and I generally agree with Steve, that peak  
20 pricing probably won't, to the extent that it's been 14.02  
21 introduced, probably won't result in airlines doing much  
22 different. The overall cost of the smaller aircraft  
23 incurring higher costs in both the peak and the off peak  
24 as that transfer to smaller aircraft in the name of  
25 congestion, so moving from an allocation of true cost to  
26 an allocation of opportunity cost, will impact on those  
27 small aircraft and is likely to result in reduction of  
28 services as those aircraft are no longer viable to  
29 operate. So, again, our issue is around moving to a  
30 congestion opportunity based model prematurely and the 14.02  
31 impact that that will have on some consumers, it's a  
32 different discussion regarding peak pricing and Ramsey  
33 pricing.

34 **MS BEGG:** Is there any way of managing congestion, more

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1 administrative means et cetera that you think Wellington  
2 should be exploring along with perhaps the pricing  
3 options? Are there any things that they're not doing  
4 that they could be doing to delay this problem?

5 **MR FORD:** I think we're having discussions with a range of

6 sort of airports across the country, including with  
7 Airways, and obviously Wellington is part of those  
8 discussions, Wellington is one of the airports that's  
9 involved in those things. I guess part of our concern  
10 this time around was that we didn't feel that those 14.03  
11 discussions had really progressed to a point whereby we  
12 had exhausted all potential opportunities and we believe  
13 there are still operational things that can be done to  
14 increase the capacity that's available, amongst other  
15 things. In terms of actual details of what those might  
16 be, happy to come back to you on that.

17 **MS BEGG:** Okay.

18 **MR FITZGERALD:** We agree pricing signal is not a magic bullet

19 for congestion and we are trying - we have many  
20 initiatives underway to try and extend the capacity of 14.04  
21 the runway and its allocation. Economically more  
22 efficient pricing is only one of them. The collaborative  
23 decision making that Steve spoke about at the start is  
24 another where we try and make decisions jointly with  
25 stakeholders, and Airways is a participant in that and  
26 we've got an initiative underway where, I think now it's  
27 already happened, that Airways has team member sort of  
28 planted with our team. So, the tower has a major role to  
29 play, Airways corporately has a role to play, of course  
30 Air New Zealand has very strong role to play, all of 14.05  
31 that's absolutely necessary, we're committed to all of  
32 it, but we think economic pricing is another tool and  
33 useful as well.

34 **MS BEGG:** Okay, I would like to then - I'll just check with

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1 staff whether there's anything in the interim. (No  
2 questions) - move on to the common charge for domestic  
3 and international passenger use of terminals, and  
4 Wellington has submitted that this is justified because  
5 the domestic passengers will use the north pier as  
6 volumes increase but we have BARNZ, for example, saying,  
7 noting that domestic passengers are much more  
8 straightforward and cheaper to process and they use  
9 significantly less space to process, domestic customers  
10 rather than international ones. So, obviously this is an 14.06  
11 area where we would be interested in a bit more feedback  
12 on the justification for leveraging the same charges on  
13 domestic and international passengers for terminal use.

14 **MR FITZGERALD:** I think a couple of points to make are that  
15 domestic passengers already use the northern end -

16 **MS BEGG:** To what extent? I'm interested.

17 **MR FITZGERALD:** In the domestic peaks, daily. It's in  
18 constant, you know, common use is the northern pier. So,  
19 I think we've got Air New Zealand with a strong  
20 preference of using the southern pier and sort of wanting 14.06  
21 to almost carve up the airport in a  
22 domestic/international sense that frankly can't exist and  
23 doesn't exist within Wellington Airport's footprint.  
24 That will increase over time.

25 I think we probably are no longer taking cost  
26 reflectiveness to its third decimal place in trying to  
27 work out price because we've adopted in the current  
28 pricing an overlay of more efficient pricing as we've  
29 just discussed, which by its very nature is not related  
30 to operating cost or the amount of capital. So, you also 14.07  
31 can't have the two things exist together otherwise you  
32 don't end up with a solution.

33 That said, you know, Wellington Airport is highly  
34 efficient in its asset utilisation because of those swing



1 gates. So, an international airline is not paying for an  
2 international gate that is only used for international,  
3 and the domestic operators are not paying for a gate that  
4 they use a couple of times, a gate exclusively because  
5 international operators also contribute to the cost of  
6 that same area.

7 On the point of complexity of international travel,  
8 while there are some extra processes, at Wellington at  
9 the moment we are talking about trans-Tasman travel which  
10 frankly is relatively straightforward. As a regular 14.08  
11 trans-Tasman traveller I'm a baggage free trans-Tasman  
12 traveller and I think we have an efficient process and  
13 use of facilities, we're not talking about some of the  
14 long haul travel which unfortunately Wellington doesn't  
15 get where you see people with large amounts of baggage  
16 and more difficult processing arrangements.

17 So, in summary, we believe that the common terminal  
18 charge is a fair and reasonable approach to pricing  
19 within a framework that's looking for more efficient  
20 pricing signals than average cost reflectiveness. 14.08

21 **MS BEGG:** Air New Zealand or BARNZ?

22 **MS COOPER:** When BARNZ was consulting with Wellington Airport  
23 and preparing this cross-submission, you know, I went  
24 back to the airlines asking when are domestic operations  
25 using that international terminal facility and the  
26 operational people were scratching their head, they  
27 couldn't honestly remember. Maybe it's going to be  
28 changing over time but we just don't believe that there  
29 is sufficiently common use to have that entire new Rock  
30 terminal, which was consulted on and portrayed as being 14.09  
31 an international development, to be allocated to the  
32 domestic activities. It just doesn't seem an appropriate  
33 allocation of costs. Our experience at another airport  
34 which has had swing gates for many many years is that the

1 airport looks at the use of them and then apportsions it  
2 and the swing gate is allocated 80/20, I can't remember  
3 which way but we've always found that quite reasonable.  
4 For Wellington's approach to just say the whole terminal  
5 is common, rock stock and barrel is unreasonable because  
6 when do domestic passengers go through the MAF  
7 facilities, when do they go through the customs  
8 facilities, when are they actually going to be using  
9 those lounges that are air side on the international  
10 operation, and if there is going to be any domestic use 14.10  
11 it's going to be at the very small time when  
12 international operations aren't occurring and it's also  
13 going to put extra costs on to airlines because of  
14 aviation security costs, because aviation security is  
15 going to have to go through the area and make sure the  
16 area is secure and clean.

17 So, I think the airport practice is quite extreme and  
18 hasn't reflected an appropriately balanced and reasonable  
19 allocation of costs.

20 I have a note here, out of interest, this is an area 14.10  
21 where what BARNZ is looking for is an appropriate  
22 allocation of costs, and this is an area where ironically  
23 we're actually - by applying that principle we're  
24 actually looking at having the international charges be  
25 higher than the domestic for the use of this terminal  
26 space, but we believe that it's important to take a  
27 principled approach.

28 **MS BEGG:** Has Air New Zealand got anything to add?

29 **MR WHITTAKER:** I think we would agree with all of those  
30 points, that it does seem highly inappropriate that 14.11  
31 something can be built for one purpose and immediately  
32 charged to users who don't use it, in a few years of the  
33 major investment being made.

34 **MS BEGG:** Something I find useful when Wellington comes back

1 perhaps with its cross-submission, I think there's a  
2 distinction drawn between cost allocation approach, which  
3 I think is what the airline is talking about, and  
4 efficient pricing which I think Wellington is talking  
5 about, and there seems to be between those two different  
6 things, there's different views being expressed. So, I  
7 would find it helpful if someone could spell out how that  
8 works.

9 **MR FITZGERALD:** And Commissioner, it is a hybrid because it  
10 has to be a hybrid. We've not moved away from cost 14.12  
11 reflective pricing in its entirety but we have tried to  
12 introduce some elements of economic efficiency which  
13 don't lead you down average cost, average attributable  
14 cost. So, we have ended up with a hybrid, so you won't  
15 find a purity of either model in our pricing. I think,  
16 you know, the northern pier development was designed from  
17 day one to be swing gate and to be multi-use, so it's not  
18 correct that it was designed as an international  
19 terminal. The record shows, we've submitted in the IM  
20 process all of the documentation, all of the meetings 14.12  
21 that BARNZ and Air New Zealand attended, you know, we  
22 note that the incentive of shifting costs between  
23 international and domestic is one that favours Air New  
24 Zealand to make international more expensive. Wellington  
25 has historically had a disproportionately high  
26 international charge with a \$25 departure fee, which was  
27 not cost reflective, on to international passengers. We  
28 are gradually moving to a pricing outcome where  
29 passengers that essentially receive the same utility of  
30 use of the airport are paying roughly the same amount. 14.13

31 **MS BEGG:** Is there a Ramsey element - I think I might have  
32 read that in Wellington it's less of an issue, but  
33 perhaps in other airports the international travellers  
34 might be less elastic, but I think I read that wasn't the

1 case in Wellington.

2 **MR FITZGERALD:** And that's almost, you know, an international  
3 IKO principle that you should subsidise domestic travel  
4 with international because international travellers have  
5 a high propensity to pay, but I think Air New Zealand and  
6 other operators operating out of Wellington would say the  
7 Tasman is highly price sensitive. You would regularly  
8 find it's cheaper to fly to Sydney than to Gisborne out  
9 of Wellington, and therefore I don't think that Ramsey  
10 elasticity argument exists between international and 14.14  
11 domestic at Wellington. I think you actually find less  
12 price sensitivity on regional and - you certainly find  
13 less fare competition on regional routes than you do on  
14 trans-Tasman routes where price is quite a significant  
15 issue in the capacity put on by airlines.

16 **MS BEGG:** Okay. I'm just conscious that we're running out of  
17 time -

18 **MR WHITTAKER:** I disagree that the Tasman has different price  
19 sensitivity than domestic, for some individuals there are  
20 individuals who fly on the domestic routes who are not 14.14  
21 price sensitive, but also there are some individuals who  
22 are highly price sensitive, particularly because the  
23 airfare is 100% the exponent of their expenditure, going  
24 to visit friends and family, whereas on the Tasman tends  
25 to be a much lower portion and the customer is wearing  
26 the entire journey cost rather than just the airport cost  
27 in total.

28 Secondly, I get very uncomfortable about  
29 characterising this as a potential Ramsey pricing  
30 argument rather than a cross-subsidy of users argument. 14.15  
31 I think that there should not be large cross-subsidies  
32 between one group of users and others, and that  
33 protecting the long-term benefits or providing - looking  
34 after the long-term interests of consumers requires that

1 that's not the case.

2 And lastly, I want to make it clear that we're not  
3 trying to encourage Wellington into inefficient  
4 operations. If it's efficient to use those assets more  
5 and to gradually use them more for domestic, we fully  
6 support that, we only ask that the costs are reflected  
7 appropriately as that starts to occur rather than this  
8 sudden one terminal approach which cross-subsidises.

9 **MS BEGG:** I think you have to use the term "cross-subsidy"  
10 carefully but perhaps we'll just move on to my last 14.16  
11 question, which is, well, Wellington has changed its  
12 pricing methodology quite significantly. I was just  
13 going to ask Wellington whether that had anything to do  
14 with information disclosure, the changes there, or is it  
15 just something that you decided was a good thing to do?  
16 So, has the information disclosure regulation influenced  
17 the way you've set your prices and the process you've  
18 followed through with the airlines?

19 **MR FITZGERALD:** It's hard to single out the significant impact  
20 of information disclosure but my opinion is that the 14.16  
21 amount of focus, attention, resource that's gone into  
22 regulation and pricing at Wellington Airport over the  
23 past four years has been a significant factor in how  
24 carefully we've looked at this area, and, you know, the  
25 expert reports and consultant reports that were done as  
26 part of input methodologies, we started looking at price  
27 structure as part of the IM development and in fact it  
28 was really out of scope of the Commission's information  
29 disclosure but you may recall we got some external  
30 studies done and we did some external benchmarking on 14.17  
31 efficient pricing to feed into an argument about the  
32 wider role of Part 4, and that really did help inform our  
33 thinking about price efficiency and where we were going.

34 I mean it's a bit of a hypothetical question to say

1 would we have done it without information disclosure in  
2 price structure. We certainly could have, whether we  
3 would have put quite the effort and input on to it, you  
4 know, it's hard to say. I mean I have to say a few of  
5 the concepts are things that individuals, including  
6 myself, have brought from experience in other airports  
7 and having done similar things elsewhere and the  
8 involvement we have at, you know, in other markets. So,  
9 there's elements of a change of personnel as well.

10 **MS BEGG:** Sure. And Air New Zealand or BARNZ, anything you 14.18  
11 would like to comment?

12 **MR WHITTAKER:** No, thank you.

13 **MS COOPER:** We haven't found the information disclosure inputs  
14 to have had very much impact at all on behaviour of  
15 Wellington Airport as it sets charges and in its pricing  
16 consultation.

17 **MS BEGG:** I'll just check whether any further questions -

18 **MR SANDERSON:** Commissioner, if I could just add, as the late  
19 entrant into pricing disclosures for Wellington Airport,  
20 almost joining Wellington Airport probably three weeks 14.19  
21 before the pricing disclosure and therefore consequently  
22 the pricing and information disclosures, and coming from  
23 another airport where we were also going through a  
24 pricing event, when I did join Wellington Airport I was  
25 pleasantly surprised about the process that the  
26 information disclosures was having an effect on the  
27 considerations against the pricing event, and many  
28 sub-committees were set up with Steve as Chair and other  
29 directors, on parts of other risk management as well.  
30 So, it was quite a thorough process and the information 14.19  
31 disclosures certainly had an impact, in my view, on the  
32 pricing event with our consideration against the  
33 methodologies.

34 **MS BEGG:** Thank you.

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1 **CHAIR:** We're now coming to the last session which is going to  
2 have questions around a range of different topics  
3 including the impact that information disclosure has had  
4 on conduct and processes, the role of impact summary and  
5 analysis and the Merit reviews, and finally whether some  
6 wider information disclosure requirements may be  
7 appropriate, and my questions are going to trace in some  
8 parts matters that have already been canvassed today but  
9 we'll see how it goes, but you'll be able to abbreviate  
10 answers to some of these depending on how we've gone. 14.20

11 Can I just start by making a statement simply about  
12 the context of this hearing today and where our report is  
13 heading.

14 Section 56G requires us to report to the Ministers as  
15 to how effectively Information Disclosure Regulation is  
16 promoting the purpose of section 52A in respect of the  
17 specified airport services. It seems to me, hearing the  
18 parties' views today and reading the submissions of  
19 parties, the airports and the airlines are coming from  
20 very different legislative perceptions and histories to 14.21  
21 this.

22 Airports are saying that, you know, there was no  
23 identification of a problem and that shadow regulation  
24 was never intended, and we have full submissions on that  
25 in the course of the input methodology hearings and we've  
26 heard the airports touching on that today.

27 In contrast, the airlines are pointing to parts of the  
28 legislative history that identify that some kind of price  
29 effect was anticipated to be likely as a result of this  
30 new Information Disclosure Regime. And it seems to me 14.21  
31 that when we report back to the Ministers we have to make  
32 an assessment of two worlds, one with and one without  
33 Information Disclosure Regulation, what if any difference  
34 has occurred as a result of that.

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1 I'm hearing today that there's been a lot more  
2 transparency of information and BARNZ has made a  
3 concession in part that that has been useful, but can I  
4 just start by almost following Sue's last question and  
5 testing with the airlines. If we move to the crucial  
6 matter of what has changed in terms of conduct in the  
7 price setting event, you know, BARNZ and Air New Zealand  
8 have said that this negotiation started out at a false  
9 high price, that the concessions made so-called  
10 commercially were not bona fide commercial negotiation 14.22  
11 concessions.

12 Can I just get a feel for how you would view the  
13 difference with information disclosure as opposed to the  
14 world without it under this latest price round in  
15 relation to how you went about the commercial  
16 consultation/negotiation.

17 **MS COOPER:** I think that Wellington Airport has engaged in  
18 more consultations I think than any other airport under  
19 the Airport Authorities Act regime, so it had a very good  
20 pattern for how to go about consultation. So, I don't 14.23  
21 actually think there was any greater information  
22 disclosed to the airlines during the consultation process  
23 than there would have been otherwise in the absence of  
24 the information disclosure. I mean I think the  
25 difference has been that with the requirements to provide  
26 additional information to the Commission, you know  
27 Wellington Airport made the decision to put its  
28 information on the website and make it available to the  
29 public. So, I think that's the difference. There wasn't  
30 actually any additional impact I think during the 14.23  
31 consultation process, it's more that it was more widely  
32 available to a large group of people should they wish to  
33 look at it.

34 **CHAIR:** So, your view is that there was no change in terms of



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1           this latest price setting event --

2   **MS COOPER:** No.

3   **CHAIR:** -- compared with the world without disclosure regime?

4   **MS COOPER:** No, I don't.

5   **CHAIR:** Did you find the airport had the same negotiating  
6           position, the same position on market power to impose  
7           prices -

8   **MS COOPER:** Yes, adopted the same position, that it was  
9           consulting, it had the right to set charges as it sought  
10          fit, the Airport Authorities Act obtains an obligation   14.24  
11          for it to act commercially and therefore it says it has  
12          no choice but to set prices at as high a level as it can  
13          do.

14   **CHAIR:** So, this new regime did nothing to reduce the level of  
15          cost negotiation, it did nothing to reduce the level of  
16          dispute that might have arisen between the parties?

17   **MS COOPER:** We entered consultation with the hope that it  
18          would have reduced the level of dispute and with the hope  
19          that obviously with reducing the level of dispute it  
20          would reduce the costs, and that was the basis upon which   14.24  
21          we instructed our advisors. It was always the  
22          Commerce Act principles are the starting point. You then  
23          look at those to see if there's any valid reason to  
24          depart from those in the context of prices being set as  
25          opposed to the information disclosure set by the  
26          Commission. But no, that didn't work out in reality.  
27          The airports, I could go so far as saying disregarded the  
28          Commerce Commission principles, but more in fact it was  
29          they spent a lot of time finding reasons why they could  
30          not follow them, I think would be a way of characterising   14.25  
31          the Airport's approach to the input methodologies.

32   **CHAIR:** Would Air New Zealand like to add any comments?

33   **MR FORD:** No, I think that summed it up quite nicely.

34   **CHAIR:** Can I ask Wellington Airport how they see their

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1           conduct in this latest price setting round and why they  
2           think conduct may be different under Information  
3           Disclosure Regime?

4       **MR FITZGERALD:** Thank you, Chairman. The conduct in the price  
5           setting process was demonstrably different as a result of  
6           information disclosure. One thing, and I don't think  
7           it's been in dispute, we changed our asset valuation  
8           methodology to use an opportunity cost approach as a  
9           basis, and then we have isolated the difference between  
10          the Airport's view on the appropriate basis for setting       14.26  
11          price and the Commerce Commission's view of asset  
12          valuation for information disclosure. So, I think that  
13          there is absolute clarity about the difference, both  
14          numerically and from a process perspective. I think  
15          essentially we've ended up with quite a narrow band of  
16          differences between the Airport and the airline view.

17                We've heard today effectively nothing specific on  
18                operating costs other than, like to go back to a low  
19                water mark benchmark, but no specific issues with the  
20                cost structure, no really specific issues with the       14.26  
21                capital structure, there were no specific issues with the  
22                optimised depreciated replacement cost of major assets,  
23                there were no specific issues with traffic forecasts as  
24                at that stretched mark, and we came down to the holding  
25                period for land and a couple of parameters in WACC being  
26                the difference and information disclosure actually  
27                narrowed that difference. I think one of the negatives  
28                of information disclosure and this process, and  
29                potentially the section 56G process, was that it sort of  
30                characterised those discussions with a view to addressing   14.27  
31                comments to the Commission rather than addressing  
32                comments genuinely in what we would have liked to have  
33                been more a two-way dialogue with the airline, well, with  
34                Air New Zealand and BARNZ bringing specific different

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1 processes, sort of win/win proposals to the table.  
2 Really, I think we had an element of stifling of debate  
3 through information disclosure because it was very much  
4 around you're ignoring the Commission's input  
5 methodologies therefore we're going to go and tell on you  
6 to the Commission and we'll get more price regulation out  
7 of it. That has been a bit of regulation gaming that has  
8 had a negative uncertain developing regime alongside what  
9 was a regime that was working well for the industry.

10 We have got an industry with good investment. We 14.28  
11 heard today no problems of quality, quality for  
12 consumers, prices are benchmarked in line with industry  
13 peers. This is an industry in good shape; not taking up  
14 public funds, providing good quality services, and what  
15 we've now got is a regime that has been characterised a  
16 little bit in this what I hope is a relatively short  
17 period of time in the long run view of assets, that  
18 there's a bit of game playing going on, you know, facing  
19 the Commission, and sort of inhibiting the dialogue  
20 between basically the sophisticated customer/supplier 14.29  
21 relationship.

22 **CHAIR:** To what extent, if any, did the prospect of this  
23 section 56G inquiry have? Was that a factor that in any  
24 way conditioned your conduct in this latest price setting  
25 round?

26 **MR FITZGERALD:** Yes, look, I think you made the point  
27 sometimes about shadow regulation. Look, I think  
28 airports have always been subject to shadow regulation.  
29 The Airport Authorities Act was shadow regulation and I  
30 don't think we object to shadow regulation in the sense 14.29  
31 that if our conduct is demonstrably unreasonable - we  
32 acknowledge we have market power, if our conduct is  
33 demonstrably unreasonable then there will be processes  
34 that are gone through to relook at how things are set.

1 The reality is that that shadow regulation that existed  
2 under the AAA has been effective and has moderated  
3 outcomes. Information disclosure has provided more  
4 transparency and more moderation of outcomes and this 56  
5 review, 56G review is also part of that shadow regulatory  
6 regime where we know that our conduct is under detailed  
7 scrutiny, and we believe that we are incentivised to act  
8 reasonably and we believe we have acted reasonably in  
9 that context. So, I think that's okay.

10 I think where we've - where I think our problem has 14.30  
11 been is the sense that we were expected to be acting as  
12 though we were under price control by effectively putting  
13 ourselves under price control by using the regulators IMs  
14 specifically in pricing so the impact was direct price  
15 control. Shadow price control, you know, is accepted and  
16 I think has been effective for a long period of time.  
17 The scrutiny level has increased, the processes have  
18 increased, and therefore the level of shadow price  
19 control has increased and I think our behaviour in price  
20 setting has been reasonable, has been open, has been 14.31  
21 transparent and we've come out with a fair outcome.

22 **CHAIR:** Look, I'll move on to some further questions about our  
23 summary in an analysis reports. Just before I do it I'll  
24 pick up on one matter that was raised by BARNZ that I  
25 want to explore a bit further; that is, why does  
26 Wellington Airport include an estimate of its litigation  
27 costs as part of its costs base, given that, you know,  
28 you're not just talking about Merits review but, as  
29 you'll know, you've extensively engaged in Judicial  
30 Review in other proceedings? So, I think BARNZ expressed 14.32  
31 a view that ought to be a shareholders' cost but can you  
32 just take me through what your rationale is in  
33 including that as part of your capital base.

34 **MR FITZGERALD:** It's a cost of doing business in this

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1 regulatory context. Talking about Judicial Review under  
2 the AAA, we of course have never instigated Judicial  
3 Review, we've defended legal action and that is a  
4 pattern - and we've successfully defended it but it's  
5 been an expensive exercise and it's a pattern of  
6 behaviour that I think is predictable as the cost of  
7 running an airport business in New Zealand under the  
8 current regulatory settings.

9 So, if you took the opposite view, that shareholders  
10 are allowed to earn an appropriate risk adjusted return 14.33  
11 on their investment minus costs of litigation, then you  
12 would have no investment because returns would fall short  
13 of what is required to invest in the business. So, I  
14 think it is like, almost like taxation. It's a  
15 predictable cost, it is a cost that will be borne through  
16 the business. If we're in a workably competitive market,  
17 firms that don't recover their costs and their cost of  
18 capital in responsibly doing business, go out of  
19 business. So, I don't see why litigation, predictable  
20 litigation cost, you know, in reasonably protecting the 14.33  
21 company's position should be treated any differently to  
22 any other cost.

23 **CHAIR:** Would BARNZ like to reiterate their point on that?

24 **MS COOPER:** I think it just means that because Wellington  
25 Airport - Wellington and Auckland and Christchurch  
26 actually, are forecasting these costs into their  
27 operating base, they've got no incentive to actually  
28 conduct that litigation efficiently or perhaps sit down  
29 and make a reasoned decision as to whether it's cost  
30 effective in proceeding in that particular matter. They 14.34  
31 know that they will cover their costs in the Merits  
32 review, the airlines have to pay the airport Merits  
33 review costs, an airline which chose to participate in a  
34 Merits review has to pay its costs as well. And then -

1 well, the airport's effectively granting itself costs  
2 without waiting for the outcome.

3 **CHAIR:** Perhaps if we can take further written submissions if  
4 parties wish to make them on that point, that will be  
5 helpful.

6 Just turning to summary and analysis requirements  
7 under section 53B(2), and these are questions which I'll  
8 put first to Wellington but I'll also invite the other  
9 airports to respond to it given that they are issues that  
10 they have raised as well. 14.35

11 Wellington Airport has argued in essence that we  
12 should have done section 53B analysis before we in fact  
13 held this section 56G inquiry, and Wellington Airport  
14 also suggests that summary and analysis reports may  
15 encourage behaviour change by the airports. As I read  
16 your submission, this is one of your platforms, if we had  
17 done these in the other order and done our section 53B  
18 analysis first, things may have been different. For  
19 example, I quote two parts out of the Wellington  
20 submission stating, if the Commission identifies areas of 14.35  
21 concern in its summaries, then airports may wish to take  
22 action to address those concerns.

23 That's in your submission of 29 June followed in the  
24 same submission by a reference to saying that there is a  
25 prospect of self-initiated behaviour change in response  
26 to these reports.

27 Can I just start by getting from you what your view is  
28 about what our summary and analysis reports are likely to  
29 cover or what they should cover?

30 **MR FITZGERALD:** Chairman, if you'll indulge us, could I 14.36  
31 possibly ask you to reverse the order and maybe ask the  
32 New Zealand Airports rep to respond first, if that's  
33 okay.

34 **MR SHRIVE:** Just in terms of a general position on

1 section 53B, well, it's in part legal analysis but in  
2 part, think about where they fit in the regime in the  
3 context of this review. So, in essence, the review is  
4 about the effectiveness of information disclosure and I  
5 suppose our position is those annual summaries are an  
6 important part of the Information Disclosure Regime, so  
7 it makes some sense that those should be given an  
8 opportunity to work in terms of making a regime whole and  
9 reporting on its effectiveness.

10 **CHAIR:** My question was, though, what do you expect the 14.37  
11 reports to contain?

12 **MR SHRIVE:** I'll come to that point. So, I suppose there's no  
13 prescription, well, there is a prescription but no set  
14 prescription in the Act as to exactly what they contain,  
15 but as pointed out in Wellington's submission we would  
16 expect that in going through the information, if the  
17 Commission had identified concerns both in the way in  
18 which disclosure was being made and/or had observations  
19 and particular aspects of performance, then it would be  
20 free to say so and I think as Wellington Airport's 14.37  
21 submission has said, then that could be a good or  
22 effective tool for airports to consider whether  
23 appropriate performance measures are required in  
24 response, and just to conclude that, that seems to be a  
25 core component of the way an effective Information  
26 Disclosure Regime might work.

27 **CHAIR:** Okay, well look, I would have to say we're still  
28 exploring a new regime and it's not abundantly clear to  
29 me what the marked differences may be between summary  
30 analysis and what we're doing under section 56G, but if I 14.38  
31 can just take up Wellington Airport on that quote that  
32 I've just taken from your submission. Say we put out a  
33 section 53B(2) report which identifies what we see to be  
34 some kind of problem, in other words we reach a view, and

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1 I'm not saying we have reached any views but let's say we  
2 think that information disclosure is not actually  
3 promoting the purpose of the Act in some material  
4 respect, such that, for example, problems with asset base  
5 and WACC for example cause us to reach conclusions that  
6 you are engaging in excessive pricing.

7 Now, are you going to do anything in conduct terms in  
8 response to that?

9 **MR FITZGERALD:** We could and I think that's - we don't know  
10 what we don't know. Our interpretation of the, as we've 14.39  
11 talked about, this parallel two regimes, and the fact  
12 that they do both constitute shadow regulation and we are  
13 cognisant of frankly everything the Commission says in  
14 that forum.

15 Now, we have set prices for five years. As it  
16 happens, you know, we are currently running behind in  
17 terms of traffic forecasts and other elements, but  
18 initially I think we put forward disclosures that show  
19 returns that we believe based on the Commission's  
20 prescribed asset base are well below our cost of capital. 14.40  
21 So, I suppose we would be surprised if the Commission  
22 could draw a conclusion from that, that in relation to  
23 those disclosures there was any problem with the level of  
24 price that existed during those periods. But we're very  
25 aware that we're talking about five sub-parts of the  
26 purpose statement, so when it comes to quality of  
27 service, when it comes to innovation, when it comes to  
28 investment, those things are an ongoing point of  
29 discussion. We have the collaborative decision-making  
30 forum. So, I think we are looking for - well, we don't 14.40  
31 know what those will contain and that's just an open  
32 question, that it's part of the regime, is that there  
33 will be reports and we're not aware of the content, but  
34 to the extent they provide guidance and views on various



1 elements of that, there are opportunities for  
2 self-initiated behaviour change which if those reports  
3 came out, if there were suggestions of issues and then we  
4 could respond to it, your 56G report would be informed by  
5 those steps.

6 **CHAIR:** So, how would the self-initiated change happen? You  
7 know, you've set prices for five years so you would  
8 reopen the contracts, for example, if we identified a  
9 problem?

10 **MR FITZGERALD:** Well, I think you're talking about one of the 14.41  
11 five sub-parts -

12 **CHAIR:** I understand and we do fully understand the cumulative  
13 effect, but just for argument's sake, if we can just go  
14 through and take, say, the issue as to the price  
15 component and let's say we have some concern and you now  
16 say you're going to have some self-initiated change, what  
17 I want to know is if we were to do that, how and when  
18 would you go about the self-initiated change?

19 **MR FITZGERALD:** Chairman, I think that's a little unfair a  
20 question in the sense of - 14.42

21 **CHAIR:** I'm simply responding to what you've said in your  
22 submission. You're the one who's raised the issue of  
23 self initiation.

24 **MR FITZGERALD:** Our issue is, well, in fact I think we've also  
25 acknowledged that the Commission has a challenge set by  
26 the legislation and the timing of 56G is not of the  
27 Commission's choosing, we acknowledge that and we  
28 understand that, but we also, in acknowledging that  
29 challenge note that the regime is developing, so we don't  
30 know what we don't know. The regime is in its very early 14.42  
31 stages and the 56G is asking for you to opine on the  
32 effectiveness of the regime before all the components  
33 have really been put in place.

34 **CHAIR:** I'm actually talking about the 53B reports which we do

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1 yearly, as I understand it, so let's say in year 2 we do  
2 a 53B report which raises a concern which may raise on  
3 your analysis a self-initiated response. My point is  
4 how - I mean are you going to reopen the contract?

5 **MR FITZGERALD:** That is an avenue that is possible under the  
6 Airport Authorities Act regime. It's also possible that  
7 it would feed into a five yearly, into the next price  
8 setting regime because I think we are talking about  
9 long-term behaviours. It's also our desire over time  
10 that we have commercial agreements in place that 14.43  
11 supplement that pricing regime. So, we have a number of  
12 tools available and we will be looking with great  
13 interest at what those 53B reports say, but if you're  
14 asking me will we treat a 53B report as being a price  
15 control report and reflect through exactly what you want  
16 us to do by way of cost of capital targets, I think  
17 that's probably unlikely, but I suspect your analysis  
18 will be more fulsome than that and it's very difficult to  
19 predict what it would say.

20 **CHAIR:** I've got a follow-on question which is much on the 14.44  
21 same theme but you've made much of the fact also that  
22 this is premature in light of the Merits reviews and  
23 we've set out reasons why we believe we must still  
24 proceed with this inquiry today notwithstanding that  
25 position, but let's say, you know, by year 2 or 3 the  
26 High Court delivers its judgment and they either uphold  
27 the Commission's WACC, for example, or deliver a number  
28 which is at variance with the one you are using, what  
29 would your self-initiated response be against that  
30 scenario? 14.45

31 **MR FITZGERALD:** Well, by that point in time we'll have some  
32 actual measures of actual performance because where we  
33 are at the moment is we're predicting a return, and as we  
34 know for 2011/2012 we predicted 8% to 9% and we

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1 earned 6%. So, we will have a series of data points that  
2 differ from these prospective data points.

3 I would also make the point that information  
4 disclosure when it comes to cost of capital, we still  
5 don't see that the benchmark being established in  
6 information disclosure for the Commission to use against  
7 actual returns is necessarily the right return on capital  
8 for an individual firm's pricing consultation and  
9 decision. But, as I said, I don't want to prejudge the  
10 company's response to what I'm sure will be a much more 14.46  
11 thorough outcome -

12 **CHAIR:** Let's assume in three years' time you've got this much  
13 fuller level of data, much more accurate feel of what the  
14 returns are looking like. What if that level of return  
15 you have achieved at that point is looking out of  
16 alignment with the High Court ruling, what's your  
17 reaction and response going to be to that?

18 **MR FITZGERALD:** Well, we'll also have the Commission's  
19 analysis of what that return is. If the question is,  
20 will we apply a High Court information disclosure WACC 14.47  
21 retrospectively or into an early change of pricing and  
22 reset prices, I don't know the answer to that. I think  
23 that's a decision for the company and the board taking  
24 into account all of the information available to the  
25 company which will be the Commission's views, the  
26 High Court's views and actual performance in that period,  
27 and I think for - you know, we've gone through a period  
28 of under recovery. I think what I also note is that a  
29 cost of capital should not be seen as a ceiling on  
30 returns, it should be seen as a return that is fair to 14.47  
31 earn on average over time. So, we may be at a point in  
32 the cycle, and it may be that the best time to revisit  
33 those returns is in the next detailed price consultation  
34 round with airlines rather than try to immediately adjust

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1 to a pin point estimate. But again, it's highly  
2 speculative.

3 **CHAIR:** Would either Auckland or Christchurch wish to comment  
4 on any of these matters?

5 **MR SPILLANE:** I put my hand up earlier but Mr Fitzgerald made  
6 some of the points I was going to make but I think I  
7 could help you with one or two examples of where we have  
8 in the past undertaken a self initiated change to our  
9 prices. One occurrence was during the Asian crisis when  
10 we elected not to proceed with changes in our pricing 14.48  
11 which had been consulted upon and were set to be taken,  
12 and we did that in reaction to the effects that crisis  
13 was having on the industry and in particular our airline  
14 customers and the travelling public. So, that's an  
15 example of where we do do that.

16 Mr Fitzgerald has identified we could reconsult and  
17 the Airport Authorities Act does provide for that and we  
18 have the machinery with which to do that rather quickly  
19 and efficiently and we have, in fact, done that  
20 consultation on international pier B in the past where 14.49  
21 we've worked with airlines to get a project underway in a  
22 way which I think the parties were relatively comfortable  
23 in the end. So, we do have the flexibility to deal with  
24 those sorts of things. It does concern me, though, to  
25 hear in a continuing way the conflation of the  
26 Information Disclosure Regime and the input methodologies  
27 with price control regime, and the sorts of language  
28 which lead to that type of conclusion I think are going  
29 too far to what the regime was intended to initiate.

30 **CHAIR:** Christchurch? 14.50

31 **MR NICHOLS:** Mr Chairman, on the topic of what would be in the  
32 53B reports, I mean that's a good question and something  
33 that we'll obviously focus on a bit more in the  
34 cross-subs. I just recall back at the 2009 conference

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1 when we were sort of turning our mind to this and I think  
2 at the time we were saying we see those reports as being  
3 a really important part of the process of the regime once  
4 this thing beds in and we have been highlighting I think  
5 quite consistently the risk we see in the sort of annual  
6 snapshot that will come from the information disclosure  
7 reports. Christchurch feels that quite acutely having  
8 just made its large investment and having to think about  
9 how it's going to recover that sensibly over a long  
10 period of time. The regime coughs up these information 14.51  
11 disclosure reports which are meant to inform all  
12 stakeholders about how the company is travelling. It's  
13 going to be an annual snapshot out of a 20/30/40 year  
14 business. So, the commentary that the Commission wraps  
15 around that at the end of each year is going to be really  
16 interesting and really important to make sure that you  
17 feel that stakeholders are taking the right things out of  
18 information disclosure reports. We're probably not going  
19 to agree with everything that you say but I think that  
20 that's going to at least be a much more mature informed 14.51  
21 discussion each year, and then when you think about that  
22 running in parallel to the pricing cycles again it's  
23 going to get quite interesting and be quite a three-way  
24 conversation as we head into - you know, as we head into  
25 each sort of five yearly reset, and you'll be making some  
26 judgement calls about what issues you put on the agenda I  
27 suspect as we go along, and also how definitive you feel  
28 you can be after two reports, three reports, four  
29 reports.

30 So we say, look, all those things lie ahead of us and 14.52  
31 it's going to be a really interesting three-way  
32 discussion, you can feel it coming, and so, you know, we  
33 absolutely - but at the same time if the alternative is  
34 these abstract snapshot yearly information disclosure

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1 reports with nothing else wrapped around them, then  
2 that's, from the Airport's perspective, that's as much a  
3 risk, so we're up for that conversation but we do see  
4 that's going to be a rich part of the framework going  
5 forward.

6 **CHAIR:** Thank you. Would either BARNZ or Air New Zealand like  
7 to make any comment on that topic?

8 **MS COOPER:** I think not so much on the content of the 53B  
9 reports but just to emphasise that we see, we strongly  
10 support the Commission proceeding with the 56G review as 14.52  
11 soon as practicable which we believe is now in the case  
12 of Wellington Airport.

13 **CHAIR:** Thank you. Okay, look, I've just got one more last  
14 question and it relates to a BARNZ submission, that we  
15 should consider whether information disclosure needs to  
16 extend to other services outside of aeronautical  
17 services, and the suggestion is that we should do this  
18 under section 56A, and it seems to us that this would be  
19 technically outside of the current section 56G inquiry  
20 but the question still remains whether we should consider 14.53  
21 this issue under section 56A, and if BARNZ could just  
22 very briefly articulate precisely why they think we  
23 should do this, that would be informative for us to take  
24 into account.

25 **MS COOPER:** I think one can approach this question in two  
26 parts. First of all, in terms of assessing the  
27 effectiveness of information disclosure on promoting the  
28 long-term interests of consumers one needs to look at  
29 whether the current definitions of the specified airport  
30 services are appropriate, and of course they were 14.54  
31 developed ten years ago, and so there's I think quite a  
32 timely question whether they actually need to be updated.  
33 A classic example of course is all the new  
34 IT infrastructure and we have WiFi networks in all three

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1 bag halls at the airports which are essential facilities  
2 for the airlines to carry out the regulatory requirements  
3 in the bag hall. Now, those costs are not monitored and  
4 they're not reviewed. So, there's the question, yes, of  
5 updating the current three specified airport activity  
6 definitions. Then there's also the related question for  
7 passengers, for consumers coming to the airport they're  
8 not just paying for the costs of the use of the  
9 aeronautical facilities, they're also paying for their  
10 carparking or for the taxi access charges and those are 14.54  
11 quite large sums which can in some cases be more than the  
12 cost of travel for a passenger, and in Australia we note  
13 that the ACCC now regularly monitors those land transport  
14 action costs, so we think it's actually an important  
15 issue for the Commission to just turn its mind to.

16 **CHAIR:** Would Air New Zealand like to add to that before I  
17 hand it to Wellington Airport?

18 **MR WHITTAKER:** No, I think we agree these are related services  
19 which are closely linked to the supply of services, so  
20 the returns on the related services, given some of the 14.55  
21 issues we've raised, are appropriate for the Commission  
22 to consider.

23 **CHAIR:** I'll invite Wellington Airport and any of the other  
24 airports who may wish to respond given it is potentially  
25 a common issue.

26 **MR FITZGERALD:** Thank you, Chairman. One of the points you've  
27 made at the outset is that there wasn't a case made for  
28 the inclusion of airports in Part 4 in a traditional  
29 regulatory review context. The Treasury noted at the  
30 time that the industry appeared to be working well, the 14.56  
31 regulatory backed assessment unit noted that the  
32 Government did not go through the normal processes to  
33 increase the regulation on airports. We're now in a  
34 forum where we're not having, essentially not having had

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1 the current level of additional regulation tested or  
2 justified we're now talking about, now the proposition is  
3 that we extend the regulation further. I think that is  
4 quite rightly outside the scope of the 56G report and  
5 unnecessary. I think if you go to the specifics of  
6 what's the cost of travel to a passenger, then the  
7 Commission will have to be taking into account taxi  
8 pricing and airfares, and I think to separate out just  
9 the bits that are competitive within, and contestable  
10 within the airport boundaries I think actually a large 14.56  
11 part of the cost of travel for many consumers is their  
12 airfare, and in a market where in many point to point  
13 journeys there is no choice. So, look, we're not calling  
14 for regulation of regional airfares but I think there is  
15 a stronger case for regulation of regional airfares than  
16 there is for regulation of commercial services at an  
17 airport.

18 **CHAIR:** Do any of the other parties wish to respond to that?

19 **MR SPILLANE:** I have only one thing to add to Mr Fitzgerald's  
20 point and it is simply that the dual till regime that 14.57  
21 New Zealand airports have been operating under since the  
22 establishment of commercial airports in this country has  
23 actually delivered airport infrastructure which really is  
24 second to none on an international basis providing the  
25 level of service that consumers wish to have and one  
26 where you don't get the sorts of infrastructure failure  
27 that we see overseas and we have seen in other now  
28 regulated industries. So, I don't believe that the dual  
29 till regime is one that is not serving New Zealand well,  
30 and I think in fact quite the contrary, it is serving 14.58  
31 New Zealand extremely well.

32 **MR COCHRANE:** Chairman, from Christchurch's perspective I  
33 would like to add my support to comments made by Charles  
34 and Steve. I believe the dual till system is working



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1 very well, Government determined it would stay in place  
2 and therefore I think it would be incorrect to extend the  
3 jurisdiction of 56G.

4 **CHAIR:** Thanks for those comments. As I mentioned at the  
5 start, we don't see 56A as a matter that is on the agenda  
6 today, I just wanted to get comments while we had the  
7 benefit of your attendance here today. Do we have any  
8 questions from the staff on that? I've run a little over  
9 time. I'm not quite sure what appetite there is going to  
10 be for people to come back and make closing submissions 14.59  
11 or whether you may be satisfied just to do written  
12 cross-submissions, but if I can just take questions from  
13 staff and then we can try and agree a timetable for the  
14 rest of the day after we've done that. (No questions  
15 from Commission staff). Can I just get an indication  
16 whether any parties do wish to make presentations by way  
17 of summary orally today to give emphasis to key points,  
18 or whether you may be happy just to exercise the  
19 cross-submission right?

20 **MR SPILLANE:** The airport is comfortable with 14.59  
21 cross-submission.

22 **CHAIR:** Due on 17 August.

23 **MR SANDERSON:** Wellington Airport would like to do a  
24 presentation following afternoon tea, we've brought  
25 Kieran in.

26 **CHAIR:** That's fine.

27 **MR WHITTAKER:** We didn't make comment on some issues on the  
28 way through, we would like to attend then.

29 **MR COCHRANE:** And Christchurch would like to make a brief  
30 comment, Chairman. 15.00

31 **CHAIR:** What's a reasonable time to break for you to prep for  
32 your responses? Is half an hour adequate, if we came  
33 back at 3.30, would that work?

34 **MR FITZGERALD:** Make it shorter, Chairman -

1 **CHAIR:** Let's come back at, say, 3.20. Thank you.

2 **(Conference adjourned from 3.00 p.m. until 3.17 p.m.)**

3 **CHAIR:** I think we can make a start for this final closing  
4 session. If we can just note for the record that there  
5 is a new participant at the table, Mr Kieran Murray in  
6 attendance for Wellington International Airport.

7 **MR SANDERSON:** Mr Chairman, if I may invite my friends Air New  
8 Zealand and BARNZ to go first and then maybe we can  
9 finish with a presentation and possibly be a little bit  
10 more lighthearted. 15.18

11 **CHAIR:** It's fairly lighthearted today as it is. I wasn't  
12 sure what the batting order would be and I actually  
13 looked at the agenda and wondered if we had done that  
14 batting order for some reason, but I'm happy to go with  
15 that, Air New Zealand and BARNZ, followed with the other  
16 parties if that's fine with you people.

17 **MR WHITTAKER:** Sure, thank you for the opportunity to make a  
18 brief presentation. I think that when we think of the  
19 genesis of today, that it starts with the fact that  
20 Part 4 of the Commerce Act was introduced and airports 15.19  
21 specified services were included in that because by  
22 definition it is a monopoly supplier making a monopoly  
23 supply, and that's what Parliament determined when it  
24 decided to put that into the Act, and that in putting it  
25 in there, it was to protect consumers from the potential  
26 of monopoly pricing impacts bearing on consumers, and our  
27 expectation was that Part 4 and the threat of the 56 or  
28 the process including the 56G process would make a  
29 difference. As Vector I think said in its submission,  
30 you know, this is part of a regulatory regime which also 15.19  
31 includes the threat of price control, and we expected  
32 that we would see differences both in process, in the  
33 nature of consultation, and in outputs which reflected  
34 the fact that the ID regime now existed and unfortunately

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1 we don't believe we've seen that, neither in process, in  
2 inputs or in outputs, and so the results are very much as  
3 we have seen in the past. I find it quite unusual that  
4 there is a suggestion that the expectations of  
5 Wellington Airport were not very clear and that they  
6 should have further time to engage in what must be  
7 externally directed self-motivated behavioural change. I  
8 think that the input methodologies are the clearest  
9 expectations that could be communicated to Wellington  
10 Airport and that a 53B review commenting on variances to 15.20  
11 the input methodologies is no clearer than having the  
12 input methodologies that had extensive consultation,  
13 extensive discussion at the time, I just fail to see how  
14 anything could be clearer than they were as a pathway to  
15 guide Wellington to the right point, and I look at where  
16 we've ended today, where Wellington Airport has  
17 reasserted that they have acted reasonably and that the  
18 outcomes are reasonable. It's very clear that any light  
19 that's been shone on behaviour or outcomes to date has  
20 not caused them to change their views that the outcomes 15.21  
21 that - the outputs, the outcomes are reasonable, and so  
22 I'm not sure I would expect any different with the 53B  
23 report either. And likewise, it seems to me that the  
24 other airports are also comfortable with the outcomes of  
25 the Wellington process, both in terms of inputs and  
26 outputs, and we haven't heard anything to the contrary,  
27 and so that we can also assume that they do have that  
28 degree of comfort with achieving similar types of things  
29 in the future themselves.

30 So, our view is that the input methodologies and 15.22  
31 information disclosure have not met their purpose. We've  
32 talked about information disclosure today but part of  
33 that regime is input methodologies and the 52R describe  
34 the purpose of input methodologies was to promote

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1 certainty for suppliers and consumers in relation to the  
2 rules requirements and processes applying to the  
3 regulation or proposed regulation of goods and services  
4 under this part. I suppose we expected that when the  
5 Commerce Commission published input methodologies that  
6 there would be a degree of certainty for us about what  
7 the outputs that would come as a result of those input  
8 methodologies being in place. We acknowledge that they  
9 are not price control, that they are not to be slavishly  
10 followed necessarily, but we expected that the results 15.23  
11 would be much more certain than they have been. We  
12 certainly didn't expect to see revenue increasing by 54%  
13 over the five years period, if you will excuse the  
14 histrionics, and we did not expect to see the level of  
15 profits that are forecast in the regulatory accounts of  
16 Wellington Airport as a result of the Information  
17 Disclosure Regime.

18 In terms of the inputs, we believe that the adoption  
19 of the MVEU methodology, as we've submitted, has resulted  
20 in land valuations of more than \$100 million, or an 15.23  
21 increase in the regulatory asset base of more than  
22 \$100 million compared to an MVAU type approach which has  
23 substantial impacts on the revenue profits of  
24 Wellington Airport, and the weighted average cost of  
25 capital which we are still not sure whether Wellington  
26 regard their WACC as 10.51% and that they've offered a  
27 concession of 1% or whether they've regarded their WACC  
28 as 9.1%, there seemed to be differing claims throughout  
29 their final pricing decision, that that is far in excess  
30 of the return which we had expected as result of 15.24  
31 information disclosure.

32 We have not seen any substantial change, as we've  
33 noted, in terms of behaviour in the process, nor in the  
34 outcomes of the process. As Wellington noted clearly in

1 its final pricing decision, they regarded the regime, the  
2 Information Disclosure Regime, as a light-handed regime,  
3 they noted that the retention of the price setting  
4 provisions in the AAA was part of that regime, or part of  
5 the legislative framework, and that there was an  
6 expressed provision that they need not apply the Commerce  
7 Commission cost of WACC methodology. However, having  
8 said that, I don't think that the existence of the AAA  
9 has constrained the ability of the ID regime to work. I  
10 think that if the AAA had not existed and/or the 15.25  
11 provisions relating to the AAA, it seems to me that the  
12 light-handed regulation would still not have delivered  
13 what we had expected as the outputs from it, because it  
14 is light-handed, because Wellington are acting  
15 appropriately as a private company seeking to maximise  
16 returns for their shareholders, and they are able to do  
17 that under the AAA and they are equally able to do that  
18 under the Information Disclosure Regime of Part 4, and  
19 that unless they are motivated for some reason to change  
20 that behaviour, that is how they will continue to behave 15.26  
21 and how they should in responsibility to their  
22 shareholders.

23 We note that the external market also was surprised.  
24 We've supplied as part of our submissions the first  
25 New Zealand Capital Report where they characterise this  
26 as an eye-watering price reset, and so it seems that it  
27 was not only us that had some expectations about what  
28 might happen differently under the ID regime, but that  
29 other people may also have had that view and been  
30 surprised at the outcomes. 15.27

31 And lastly for us, I think, in terms of the timing of  
32 this review and whether the Commission can form views  
33 about the effectiveness of information disclosure, the  
34 review was clearly set down by Parliament to occur after

1 a pricing round. It seems that there is a presumptive  
2 expectation that something different would have occurred  
3 in the pricing round which would allow for formation of  
4 views on whether information disclosure had been  
5 effective. We think this is not a very short period of  
6 information disclosure but a very long period of pricing  
7 impacts on consumers of airport services going back as  
8 far as 2002 and the Commission's involvement in it then  
9 when it first expressed concern about airport pricing,  
10 and that both Parliament and ourselves had a clear 15.28  
11 expectation that ID would affect this pricing round and  
12 that has not been realised in our view.

13 As we discussed a few minutes ago, the impact of this  
14 is very real on consumers. The impact is proposed to  
15 continue for five years and we think that consumers  
16 deserve something different than this and the protection  
17 that the Commerce Act, Part 4 of the Commerce Act sought  
18 to provide for them.

19 **CHAIR:** Thank you. Can we have BARNZ next, please.

20 **MS COOPER:** Thank you. BARNZ is here today representing five 15.28  
21 airlines, Qantas, Jetstar, Virgin Australia previously  
22 known as Pacific Blue, and Field Air and Airworks, which  
23 are two smaller freight operators, and we have taken  
24 particular care to ensure that the views represented  
25 today by BARNZ, both here before the Commission and in  
26 our written submissions, reflect the views of those  
27 airlines. We would also like to emphasise that all of  
28 the BARNZ experts have been engaged as independent  
29 experts in accordance with the Commerce Commission Code  
30 of Conduct and they have not been instructed to act as 15.29  
31 advocates and they are not acting as advocates.

32 The question the Commission has before it today is how  
33 effectively Information Disclosure Regulation has been  
34 able to promote the long-term interests of consumers as

1 set out in section 52A in respect of the specified  
2 airport services provided by Wellington Airport.

3 In BARNZ's view the simple and clear answer is that  
4 Information Disclosure Regulation by itself has proven to  
5 be completely ineffective. Wellington Airport has either  
6 disregarded or dismissed as irrelevant the Commission's  
7 input methodologies and we would like to emphasise and  
8 particularly draw the Commission's attention to four  
9 major departures.

10 First, it has adopted a WACC of 9.5% which is 15.30  
11 significantly above the Commerce Commission's estimate of  
12 a reasonable airport WACC range of 7.1% to 8%, and in  
13 doing so we've heard today that the airport did not take  
14 into account the Commission's airport methodologies and  
15 principles in developing its WACC. Dr Layton has advised  
16 BARNZ on the admission of WACC and has outlined to the  
17 Commission his expert opinion there are no valid reasons  
18 or circumstances unique to Wellington Airport which would  
19 justify that airport adopting inputs different to those  
20 used by the Commission when the airport calculates its 15.30  
21 WACC for the purposes of setting charges.

22 Second key departure is that the airport has adopted  
23 an overstated alternative land uses valuation and BARNZ  
24 has gone to some considerable effort to obtain  
25 independent expert advice on this area. First we have  
26 had Mike Foster of Zomac Planning who has provided advice  
27 to BARNZ that the amount of commercial land contained in  
28 the airports alternative land use model is, in his words,  
29 fanciful and this advice has been provided to the  
30 Commission already. 15.31

31 Because of the fundamental difference in the  
32 alternative land use plans between Mr Foster and between  
33 Wellington Airport's advisors, BARNZ then obtained a  
34 further expert advice from Market Economics. Market

1 Economics investigated the underlying demand for retail  
2 services in the catchment area and their advice was that  
3 that demand did not support the Airport's assumed size of  
4 the commercial area and that the Wellington Airport land  
5 use plan would result in it being one of the largest  
6 commercial centres in Wellington second only to the CBD  
7 and surpassing all other existing centres which Market  
8 Economics considered extremely unlikely given the  
9 underlying retail demand.

10 BARNZ has also engaged Dougal Smith of Property 15.32  
11 Advisory Limited and Mr Smith was here today. He is a  
12 valuer. He was engaged to undertake a valuation of  
13 Wellington Airport's land applying the Commerce  
14 Commission's valuation guidelines as set out in its input  
15 methodologies. Property Advisory revalued the land at  
16 just \$1 million a hectare. By contrast Wellington  
17 Airport's valuers valued it at \$1.4 million a hectare in  
18 its alternative use. This is one of the key differences  
19 between the advice which BARNZ has received and the  
20 Airport, and it has a key impact on profitability 15.32  
21 assessments, and BARNZ strongly urges the Commission to  
22 engage its own independent valuer to review the  
23 reasonableness of Wellington Airport's land valuation.

24 The third key difference is that Wellington Airport  
25 has continued to add holding costs to its land value.  
26 It's a valuation methodology known as MVEU. This  
27 methodology was rejected by the Commission in its 2002  
28 Airport inquiry and also rejected by the Commission in  
29 it's 2010 input methodology. The commission considered  
30 it was in excess of the opportunity costs value of the 15.33  
31 assets, which is the benchmark for a workably competitive  
32 market. This practice of Wellington Airport moving to  
33 MVEU adds a further \$1 million per hectare to  
34 Wellington Airport's land valuation to end up with a



1 total value of \$2.4 million per hectare as compared to  
2 the \$950,000 advised by Property Advisory Limited to  
3 BARNZ.

4 Fourth key departure the Airport has made from the  
5 Commerce Commission input methodology is that it has only  
6 partially treated its asset valuations as income in the  
7 charge setting process and it continues to assert that  
8 any future unforecasted revaluation gains will also not  
9 be included as income in future charge setting processes.  
10 Rather, the Airport will simply use these revaluations to 15.34  
11 increase future charges to airlines and to the travelling  
12 public without the Airport having had to incur any cost  
13 or undertake any additional investment.

14 In addition to these four key differences the  
15 Airport's operating costs have dramatically increased  
16 such as we believe they're no longer at an efficient  
17 level. The Airport is constructing statements of  
18 regional pride such as the copper sheathed, multifaceted  
19 Rock at significant cost and is charging consumers a full  
20 return on this architectural statement, and the Airport 15.34  
21 is engaging in speculative investment for aircraft types  
22 that are not regularly operated to Wellington Airport and  
23 are unlikely to be regularly operated to  
24 Wellington Airport.

25 Clearly Information Disclosure Regulation has been  
26 completely ineffective in placing any limit on the  
27 ability of Wellington Airport to extract excessive  
28 profits. The Airport has carried on as if the AAA regime  
29 is the only regulatory regime.

30 BARNZ has provided the Commission with its assessment 15.35  
31 that over the next five years airlines will end up paying  
32 the Airport \$99 million in charges than would the case if  
33 applying the Commerce Commission input methodology  
34 framework. Information disclosure has not resulted in

1 the Airport sharing the benefits of any efficiency gains  
2 with consumers.

3 The Airport emphasised the importance of sufficient  
4 incentives to innovate and invest. BARNZ fully  
5 acknowledges the Airport earning a sufficient return to  
6 justify investment in what has to be acknowledged as  
7 expensive lumpy and long-term assets, however, the  
8 extraction of excessive profits is not necessary in order  
9 to provide an incentive to invest.

10 Returns at the Commission's framework level are more 15.35  
11 than adequate and would be welcomed by many investors.

12 Part 4 is designed to balance the interests of  
13 suppliers and acquirers, that is why paragraphs B, C and  
14 D all refer to reflecting consumer demands, to share  
15 benefits with consumers and to limiting the ability to  
16 extract excessive profits. Part 4 is not solely  
17 concerned with incentivising investment as the airports  
18 would have the Commission and politicians believe.  
19 Transfer of wealth to suppliers from consumers having to  
20 pay excess charges are contrary to the purpose of Part 4 15.36  
21 and therefore directly irrelevant to the Commission 's  
22 deliberations on whether or not information disclosure  
23 has been able to effectively promote the long-term  
24 interests of consumers as set out in section 52A.

25 The Government's hope that the input methodologies  
26 would act as a guide to the consultation process and  
27 would diminish the areas of contention or difference  
28 between the airports and airlines has not proven to be  
29 the case in relation to Wellington Airport's pricing  
30 decision. The Airport has rather based its decision on 15.37  
31 its own self-interested views on key matters such as  
32 asset valuation, WACC and treatment of revaluation.

33 While information disclosure may highlight that the  
34 long-term interests of consumers is not being promoted,

1 by itself information disclosure cannot effectively  
2 promote the outcomes desired in section 52A. This is  
3 particularly the case with airports which have the  
4 statutory right to set prices as they think fit by virtue  
5 of section 4A of the Airport Authorities Act. The Court  
6 of Appeal has held that this power under the Airport  
7 Authorities Act even enables airports to set charges  
8 which contain monopoly profits. For so long as the  
9 airports continue to have the right to set charges as  
10 they think fit, information disclosure is rendered 15.37  
11 nugatory in its ability to promote the long-term benefit  
12 of consumers of airport services.

13 In BARNZ's view the credibility of the light-handed  
14 regime is at stake here. The only option now is for  
15 stronger regulation of Wellington Airport in the form of  
16 negotiate arbitrate regulation. We note that the  
17 Commerce Act was designed to provide a basket of  
18 regulatory options along a spectrum from the most  
19 light-handed regulation of information disclosure  
20 stepping up to negotiate arbitrate, then pricing paths 15.38  
21 and finally to customised price control. BARNZ is not  
22 looking for heavy-handed traditional price control.  
23 However, if there is not an improvement in the regulation  
24 of airports, then the credibility of the light-handed  
25 regime will be totally undermined and consumers of  
26 airport services at Wellington will be left with facing  
27 the prospect of ongoing relentless and unjustified  
28 increases to charges with no options open to consumers to  
29 resist the extraction of these excessive monopoly  
30 profits. 15.38

31 **CHAIR:** All right, thank you. I'll give Wellington the last  
32 right of reply so I think if I can pass over to  
33 Christchurch next, please.

34 **MR COCHRANE:** Thank you, Chairman. I would only like to make

1 a few comments particularly as we're still in the middle  
2 of consultation with our airline customers and  
3 accordingly I won't make any comments on inputs and  
4 outputs but one thing I would say, whilst we've yet to  
5 decide on prices for the next period, the airport  
6 methodologies have been considered to have had quite a  
7 considerable influence in developing a pricing proposal.  
8 One thing I would like to raise is really with respect to  
9 the section 56G review and it's particularly with respect  
10 to major investments. 15.39

11 As you know Christchurch is just in the process of  
12 finalising a \$240 million investment in a new integrated  
13 terminal and the recovery of this return is over a long  
14 life investment and therefore has a long-term recovery  
15 period of over 20 years. In this situation individual  
16 price resets cover only a fraction of the life of the  
17 long life assets. So, airports might recover more or  
18 less revenue within a regulatory control period for such  
19 an asset depending on the timing and condition of the  
20 pricing period, and, as you know, we've been exposed to 15.40  
21 certain events where the ground has shaken. We've had  
22 major earthquakes which has had a huge impact on demand  
23 and also when the recovery period will be for  
24 Christchurch and the tourism sector.

25 So, in this context the thing we would just like to  
26 draw to the Commission's attention, we need to be smart  
27 about what conclusions we can draw from an assessment for  
28 any single pricing period especially when long-term  
29 economic outcomes are uncertain. Simple unqualified  
30 conclusions may not be possible. So to this end I'm 15.40  
31 really seeking direction from the Commission, and  
32 particularly considering large lumpy investments such as  
33 our terminal we're seeking an articulation from the  
34 Commission that how it sets out effectively information

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1 disclosure is promoting the purpose of Part 4  
2 particularly when we have long life investment, it's over  
3 a number of regulatory control periods and what shall  
4 that outcome look like, so we're really seeking  
5 conclusions to that so we know how, particularly in terms  
6 of framing our pricing proposal, it will enable us to  
7 ensure we meet the requirements. Thank you.

8 **CHAIR:** Thank you. I've just lost track, we're either  
9 Auckland or New Zealand Airports Association.

10 **MR SHRIVE:** Thank you, Chairman. So, New Zealand Airports in 15.41  
11 its coming to this process, I suppose its key concern is  
12 to seek the right balance for the review. So we  
13 appreciate that on the one hand the Commission is  
14 required to undertake a meaningful review now by the Act.  
15 On the other hand, I think it does need to be accepted  
16 that it's very early in the life of the regime. So, I  
17 think some of the key concerns for me in the submissions  
18 to date have been the calls which have been reinforced  
19 today for conclusive determinations on whether, or that  
20 information disclosure is not working whereas I think our 15.42  
21 view is it's still a work in progress. That said we're  
22 not trying to avoid the review or render it toothless and  
23 we do acknowledge that information disclosure is an  
24 important form of regulation and we also accept that  
25 information disclosure can and should promote outcomes  
26 with the Part 4 purpose statement.

27 So, following from that we accept that the review  
28 should assess whether airports have incentives to behave  
29 consistently with Part 4 and whether there is evidence  
30 that they are behaving consistently with Part 4. 15.42  
31 However, we still think that it needs to be borne in mind  
32 how information disclosure properly works and in that  
33 context we agree with the summary that the Commission put  
34 forward in the final reasons paper in the information

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1 disclosure determination process, where it said that an  
2 effective Information Disclosure Regime provides  
3 transparency to interested persons on the performance of  
4 regulated suppliers and provides an ongoing source of  
5 information so that trends can be identified and  
6 monitored over time. And the Commission also identified  
7 there that publicising information can create the right  
8 incentives for airports to monitor their own behaviour  
9 accordingly, which we agree with.

10 As I've mentioned, the key challenge now is that this 15.43  
11 review comes very early and it's before information  
12 disclosure is fully operational, so that ongoing source  
13 of information is not yet available and to some extent  
14 that puts the Commission in a difficult position and I  
15 think some of the questions we heard today from the  
16 Commissioners perhaps reflect that, and in particular  
17 it's issues around how forecasts can be reconciled  
18 against the fact there's no actuals at this stage.

19 However, we think a lot of the challenges can be  
20 addressed by focusing carefully on what section 56G 15.44  
21 requires, and just quickly to highlight two points in  
22 that respect. One, it's about how effectively the  
23 Information Disclosure Regime under Part 4 is promoting  
24 the Part 4 purpose statement. So, it's not a general  
25 question or an abstract question of whether information  
26 disclosure is the right form of regulation or whether  
27 other forms of regulation would be better, it's very  
28 focused on the regime that has in fact been established.

29 So, in that context we strongly support the  
30 Commission's position that it's not empowered to consider 15.44  
31 as part of this review whether other forms of regulation  
32 should apply.

33 And secondly, the requirement is to report on how  
34 effectively information disclosure is promoting the

1 purpose. So it's not, as I've said, asking for a report  
2 on whether the purpose has been achieved, whether it's  
3 been met or whether information disclosure will ever be  
4 effective or whether it's failed. Put simplistically, it  
5 really could and should be a report on progress. Again,  
6 that makes good sense to us given that we're in the  
7 infancy of the regime.

8 And in that context we think the most effective way of  
9 ensuring the purpose of information disclosure is met is  
10 focusing on the information disclosed and making sure 15.45  
11 that is robust, and as we've said, there is a limitation  
12 in that respect at the moment and we appreciate the  
13 Commission's indication that it will acknowledge that  
14 limitation and we also are concerned about an  
15 over-reliance on forecast at this stage, and we're also  
16 concerned that, how do I put it, the lack of information  
17 at this stage doesn't lead to an undue focus on what has  
18 been going on in pricing. Although we accept that is  
19 relevant, it's perhaps not completely realistic to expect  
20 an information disclosure will have an immediate and 15.46  
21 material impact on the inputs into the pricing decision,  
22 and strictly speaking from a legal perspective the  
23 information or the input methodologies are not strictly  
24 relevant to whether information disclosure is effective.  
25 That said, in practice of course they are very relevant  
26 and we've heard today I think from all of the airports  
27 that the input methodologies are carefully considered and  
28 in effect positions are developed where the onus is on  
29 airports to establish or justify departure from the input  
30 methodologies which seems to be the only sensible way to 15.47  
31 draw a balance between the fact they're not directly  
32 binding but they are relevant.

33 So, just to draw my points to a close, just to  
34 reiterate, we think the focus should be on the

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1 information disclosed, what that tells us about  
2 performance. We also appreciate that this review is  
3 another tool or mechanism to bring further transparency  
4 to airport performance but what we would be concerned  
5 about, if this review was the first time problems were  
6 identified with performance and that resulted in some  
7 sort of definitive conclusion that information disclosure  
8 wasn't working. We're strongly of the view it must be  
9 given an opportunity to work properly. Thank you.

10 **CHAIR:** Thank you, I don't want to raise another question now 15.48

11 but if I can just signal something for legal submissions  
12 for all parties. People have resiled or particularly the  
13 airports have resiled against the use of input  
14 methodologies, they're things, as I'm hearing it,  
15 somewhat divorced from the Information Disclosure Regime  
16 but the question I'm just pondering is how are we to  
17 assess the promotion of the purpose in section 52A  
18 without regard to the input methodologies. I mean, feel  
19 free to rephrase or deal with other questions but I'm  
20 just agonising over the interpretation of that particular 15.49  
21 section 56G and the interrelationship of our input  
22 methodologies and how can we opine on things achieving or  
23 promoting rather than, as you've pointed out promoting  
24 the purpose of that, you know, if we can't take into  
25 account input methodology conclusions how would we assess  
26 section 52A promotion without that.

27 **MR SHRIVE:** We'll certainly come back on that.

28 **CHAIR:** Okay. Auckland?

29 **MR SPILLANE:** I'm happy to wait for written submissions.

30 There's nothing I can express to you orally that would be 15.49  
31 more persuasive now than would be in writing, happy to  
32 save time and get on to my colleagues in Wellington.

33 **CHAIR:** Wellington Airport, you've got the last say for today.

34 **MR SANDERSON:** Thank you, Mr Chairman. I'd just like to



1 acknowledge Steve Fitzgerald helping today from his  
2 transition from the executive to directorships and I  
3 think he has helped in some continuity here in that  
4 process.

5 The regime has only literally just begun and has not  
6 been fully implemented. The only questions the  
7 Commission can logically ask is whether the information  
8 supplied meets the information disclosure requirements,  
9 can the information supplied be improved and to what end  
10 did it influence the parties, and to that end today's 15.50  
11 conferencing has gone a long way into answering that  
12 question.

13 A recent pricing event was certainly influenced by the  
14 ID regime and if I can add from a late participant into  
15 this process and from an insider view into Wellington  
16 Airport, the information disclosures and  
17 particularly - and the IM's were certainly considered by  
18 the executive and the board and the sub-committees from  
19 the board. The pricing event outputs are forecasts in  
20 historical recent disclosures, namely Wellington 15.50  
21 Airport's 2011 and 2012, 6.2% and 6.9% respectively.  
22 This highlights the volatility and the uncertainty of the  
23 industry. For the pricing period 2012 to 2017 Wellington  
24 Airport forecasts a modest return on assets of 8.1% or  
25 8.9% using the Commission's approach to valuation, both  
26 returns below Wellington Airport's actual cost of capital  
27 of 9.5%. Again these returns represent forecast returns.  
28 Whilst based on reasoned logic and expert advice will  
29 undoubtedly not eventuate as predicted. This is  
30 obviously due to various external and external factors 15.51  
31 such as natural disasters and the Christchurch  
32 earthquake, and airlines which do have foot loose ie  
33 mobile assets and they can be shifted around. What I can  
34 say is that Wellington Airport's actual return will most

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1 likely not be its WACC of 9.5% at the end of the  
2 five year pricing period. The only thing that is  
3 certain, and if I can add beside death and taxes, is that  
4 Wellington's return may be lower and very unlikely  
5 higher.

6 We are fully mindful that the Commission and other  
7 interested persons will be assessing the input's  
8 performance under the new disclosure regime and in turn  
9 assessing our performance against that produced by using  
10 the IMs. As a consequence there is no doubt that this 15.52  
11 required additional consideration by Wellington Airport  
12 in setting its prices.

13 Commercial agreements between major airports and  
14 airlines represent the best outcome for the sector. The  
15 goal is achievable as evidenced by both historic and  
16 current successful examples. Airports are plying an  
17 increasing role in partnering airlines in growth  
18 initiatives and joint marketing. In fact, some airlines  
19 rely on airports to develop routes and services for the  
20 better of New Zealand. 15.52

21 Wellington Airport has highlighted in its submission  
22 references to a number of views of input regulation and  
23 pricing which have recently been completed in various  
24 countries around the world. It has also submitted a  
25 report by Sapere to evaluate regional input valuations  
26 within Australia and the UK and the implications for  
27 New Zealand.

28 I now invite Kieran Murray from Sapere to present  
29 their summary findings.

30 **MR MURRAY:** Thank you, Steven. Mr Chairman, I have prepared a 15.53  
31 hand out with my comments on it. I have copies for the  
32 Commission and all the participants in the conference. I  
33 can hand that out now or perhaps at the end.

34 **CHAIR:** Perhaps at the end. This is simply going to be

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1 material for cross-submissions so participants will have  
2 both your submission and the transcript from today.

3 **MR MURRAY:** Thanks, Mr Chairman. As Steven said, we prepared  
4 a report that was submitted to the Commission, it was  
5 prepared by Stuart Shepherd and Murray McCole and Joanne  
6 Smith. Stuart Shepherd was unable to attend today for a  
7 family matter. I'm speaking to the report on his behalf.  
8 The report looks at recent developments in airport  
9 regulation in the United Kingdom and Australia. We're  
10 very conscious that the section 56 review by the 15.54  
11 Commission is not looking at alternative formation of  
12 regulation but any assessment of information disclosure  
13 requires some comparison with some other possible  
14 outcomes and we think to inform those possibilities our  
15 report looked at the outcomes that are expected from  
16 information disclosure in the United Kingdom and in  
17 Australia.

18 We took the reasons that were stated by the regulators  
19 and public agencies in those countries and grouped those  
20 reasons against under the heading of the New Zealand 15.54  
21 section 52A to try and provide some form of comparison  
22 but we've taken the words as they were in the UK and  
23 Australian findings and therefore they may not match  
24 exactly. There is a large volume of material. The  
25 Australian Productivity Commission doesn't write  
26 succinctly so our report was attempting to summarise  
27 that. They are our concluded reviews of that material.  
28 I'm going to cover some of the highlights now. It's not  
29 intended to be comprehensive but it is our view of what  
30 those reports were finding. 15.55

31 Just as a quick thumb nail of the regulation in  
32 Australia and the UK. In both countries they do have,  
33 they regulate airports differently from how they regulate  
34 other sectors subject to economic regulation. They have

1 CPI minus X type regimes that apply in network sectors.  
2 They don't apply that regime to airports.

3 In Australia they've had an information disclosure  
4 price monitoring since 2002 and that's been confirmed in  
5 reviews in 2006 and 2011. It is subject also to the  
6 potential for services to be declared under the  
7 Competition of Consumer Act.

8 In the United Kingdom under the current process of  
9 implementing the EU Airport charges directive which sets  
10 out a charging framework, including information 15.56  
11 disclosure and consultation requirements and the Civil  
12 Aviation Bill is also proposing a tiered licence system  
13 which would attain a targeted licensing regime for  
14 Heathrow, Gatwick and Stansted but all other airports  
15 would be subject to either just the information  
16 disclosure or in fact not subject to the regulatory  
17 regime.

18 What I now quickly go through in terms of under each  
19 of the purpose statement headings in our Commerce Act,  
20 how the regulators in those regimes see information 15.57  
21 disclosure contributing to those purpose statements. The  
22 first one in terms of promoting long-term consumer  
23 benefit.

24 The Australian Productivity Commission, or the closest  
25 we could see to the discussion around that was their  
26 concerns or potential concerns about market power and  
27 their concern, came to the view that market power was  
28 concerned only to the extent it affected community  
29 welfare which in relation to airport charges they felt  
30 was, or airport actions was typically small because 15.57  
31 airport charges were a small proportion of the total  
32 fares paid by passengers and airlines were very good at  
33 price discrimination through their charging structures.  
34 That then transfers primarily between corporates, between

1 airlines and airports and that they were primarily  
2 concerned about the impact of distortive - regulation  
3 distorting investment and services.

4 The UK regime is shifting to a much greater focus on  
5 passenger experience. The Civil Aviation will have as  
6 its primary responsibility to consumers and they're  
7 expecting that the regime will deliver greater to the  
8 interests of passengers, particularly for investment.

9 In promoting workably competitive outcomes the  
10 Australian Productivity Commission emphasises the 15.58  
11 importance of commercially negotiated outcomes and the  
12 role of information disclosure, price monitoring as they  
13 call it there, in that process. They warn about too long  
14 or too short regulatory review periods that parties might  
15 not deal in good faith if the period is too short or too  
16 long. They suggest about five years is about right.

17 They do note that the commercial negotiation culture is  
18 taking longer to develop than the Productivity Commission  
19 anticipated but they don't find a systemic problem in  
20 that. The UK is preferring competition with regulation 15.59  
21 only where expected to deliver clear benefits and that is  
22 related to the three London airports.

23 Incentives to invest have been a prominent feature of  
24 the regulatory findings in both Australia and in the UK.  
25 The Australian productivity Commission has come to the  
26 conclusion that investment in airports compares  
27 favourably to other regulated or other Australian  
28 infrastructure, and have viewed the potential for or  
29 negotiations between airlines and airports as being the  
30 best place to evaluate new investment proposals, they 16.00  
31 call it an iterative cost benefit approach. Similarly in  
32 the UK the emphasis in moving to the new Bill is around  
33 incentives to alleviate congestion, investments to  
34 alleviate congestion and improve passengers experience.

1 They look at the incentives to meet consumer demand  
2 and in Australia the Productivity Commission is  
3 concluding that there's with a few exceptions increased  
4 productivity or increasing and constant efficiency. They  
5 remark that airports do monitor passenger experience and  
6 that that is consistent with the airline's own commercial  
7 businesses. Similarly in the UK, they're finding a  
8 greater focus on priority of the entity in reliability  
9 and efficiency, and passenger experience is the primary  
10 measure. 16.01

11 Finally, on limiting excessive profits, the  
12 Productivity Commission reviewed benchmarking across a  
13 number of studies and struggled to find an apples with  
14 apples comparison but concluded that overall price  
15 monitoring was achieving reasonable outcomes for charges  
16 revenues costs, profits and investment.

17 The UK were concerned that where airports that had  
18 insufficient investment capacity may exploit the market  
19 power but viewed the regional airports, which is all  
20 airports really other than the three London airports, as 16.01  
21 facing competition and recently dedetonated Manchester  
22 airport which is the third largest airport because of the  
23 competition it faced from Liverpool.

24 So, stepping back, our review from looking at UK and  
25 Australia airport regulation is that in both countries  
26 they have moved to adapt their regulatory framework to  
27 the more dynamic aeronautical service market that is  
28 emerging due to market liberalisation, the evolution of  
29 business models particularly the business models by  
30 airlines, and particularly the emergence of low cost 16.02  
31 carriers have taken a view that the regulatory and  
32 commercial factors limit airport market power, that  
33 they've seen increased consumer price sensitivity  
34 especially with the growth of leisure travellers and

1 online booking, that they've seen airline negotiating  
2 position has been enhanced by the information disclosure  
3 and generic competition law, and they're seeing that the  
4 airport's commercial success has been strongly linked to  
5 passenger numbers and consumer experience. There's  
6 alignment between the airport's interests and passenger  
7 interest.

8 Both regulators concluded that even were airports to  
9 price to airlines higher than a competitive level,  
10 airline pricing practices means that the consumer welfare 16.03  
11 effect of those charges is relatively small.

12 They comment that they place emphasis on the  
13 commercial negotiation culture but that the effectiveness  
14 of information disclosure does take time to develop and  
15 for the culture to change, and broadly the New Zealand  
16 Part 4 approach seems on our review to generally align  
17 with the direction of airport regulation in both the  
18 United Kingdom and in Australia, although possibly  
19 greater emphasis is given in both of those countries to  
20 passenger experience and to minimising the regulatory 16.04  
21 burden. Thank you.

22 **CHAIR:** Right. Does that bring a conclusion to your  
23 presentation?

24 **MR SANDERSON:** (Nods).

25 **CHAIR:** Okay. Well, that's the end of the proceedings today.  
26 Cross-submissions are due 17 August, as I've already  
27 mentioned. I guess it's only now to thank everybody for  
28 their attendance here today. These are a very  
29 informative way to test the material, it does actually  
30 assist us greatly to move away from hundreds of pages of 16.04  
31 written submissions to actually test and have a live  
32 discussion, it certainly does assist us in the review of  
33 issues and so thank you to all participants for their  
34 attendance and engagement today.

1 Thanks to staff also for setting things up,  
2 Ruth Nichols for overseeing the process and all the other  
3 assistance we've had from staff and also the stenographer  
4 and sounding systems there. It's great that everything  
5 has gone well today without any hitch.

6 Okay, with that I'll call this conference to a close.  
7 Thank you.

8 **(Conference concluded at 4.05 p.m.)**

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